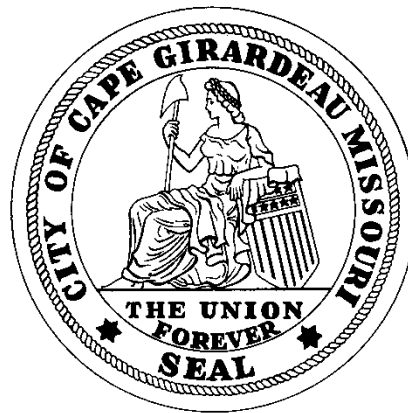


**ADOPTED
ANNUAL BUDGET
2019-2020**



MAYOR
Bob Fox

CITY COUNCIL
Daniel Presson
Shelly Moore
Victor R. Gunn
Robbie Guard
Ryan Essex
Stacy Kinder

The seal of the City of Cape Girardeau, Missouri, is a circular emblem. It features a central figure of a woman holding a staff and a shield, with a banner below her that reads "THE UNION FOREVER". The outer ring of the seal contains the text "CITY OF CAPE GIRARDEAU MISSOURI" and "SEAL" at the bottom. The seal is rendered in a light gray color.

City of Cape Girardeau **mission statement**

The City of Cape Girardeau, the regional hub of Southeast Missouri, will actively promote a safe, innovative climate through city services that enhances the quality of life for its citizens and our region.

**2019-2020 ANNUAL BUDGET
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B U D G E T M E S S A G E

Office of the City Manager

INTRODUCTION

In accordance with Article VI of the City Charter, the City Council adopted the following budget for the City of Cape Girardeau, Missouri, for the period from July 1, 2019 to June 30, 2020. The adopted budget is balanced within the total of estimated income plus unencumbered fund balances.

The budget provides the financial plan for the various City departments to deliver services to the citizens of the City and provide infrastructure for future City development. The various departments funded under this budget are organized by department as set out in the administration ordinance of the City. These departments include Administrative Services, Development Services, Parks and Recreation, Public Safety, and Public Works. Outside of these Departments are the following budget categories: Debt Service and Capital Improvement Program (governmental fund types only) and Contingency. Internal Service Funds (funds that provide and charge for service to other city programs) are not included in the above categories to avoid reporting costs twice. A summary of the City's Budget by department is included on page 3 of this Budget.

The Administrative Services Department administers the fiscal affairs and personnel policies, and provides legal counsel and representation. The Municipal Court is also reported in this department. This budget authorizes 28 full time and 30.99 full time equivalent employees (FTE) for this department. Its proposed operating budget is \$2,876,787.

The Development Service Department coordinates activities pertaining to community and economic development. This budget authorizes 41 full time and 44.79 (FTE) for this department. Its proposed operating budget is \$6,977,247.

The Parks and Recreation Department is responsible for the care and upkeep of the 26 city parks totaling around 665 acres, maintaining recreation facilities and buildings, and supervising a city recreation program. This budget authorizes 59 full time and 127.59 (FTE) for this department. Its proposed operating budget is \$6,938,150.

The Public Safety Department is responsible for protecting life and property through the enforcement of state and city ordinances, fire and crime prevention activities, and emergency response. Its service area is approximately 28.4 square miles and is responsible for protecting approximately 40,000 citizens and a total day-time population of approximately 100,000 people. This budget authorizes 188 full time and 188.98 (FTE) for this department. Its proposed operating budget is \$15,173,019.

INTRODUCTION (contd)

The Public Works Department is responsible for the care and maintenance of the city streets and sidewalks, the operation and maintenance of the city's water and sewer systems, the operation of city's solid waste disposal service, and maintenance of the city's storm water systems. This department currently maintains 223 linear miles of streets, 256 linear miles of water lines, and 225 linear miles of sanitary sewer lines. This budget authorizes 89 full time and 89.83 (FTE) for this department. Its proposed operating budget is \$24,033,986.

The total budget authorizes 421 full time and 498.77 (FTE) with a total operating budget of \$59,073,572. This budget also authorizes an additional \$12,911,280 in capital outlays.

Budget Hearing Requirements

The City Council, in accordance with Article VI of the City Charter held a public hearing on the proposed budget on Monday, June 3, 2019 and approved a budget ordinance at its meetings on June 3 and June 17, 2019.

Another public hearing will be required in conjunction with the adoption of the tax levy. The state law requires the County Clerk to certify to the City, by July 1 of each year, the assessment information on which the City can calculate its actual tax levy. Once this information has been provided to the City, the City Council must hold a public hearing after adequate notice has been published, and at that time (normally first meeting in August), the City Council formally adopts the tax levy for the City of Cape Girardeau.

BUDGETARY ACCOUNTING BASIS

All financial data included in this budget reflect the modified accrual method of accounting. Under the modified accrual method capital purchases, bond issuance costs, and bond principal repayments are reflected as expenses when made and bond proceeds, grants for capital projects, special tax assessments, and sewer connections fees are treated as revenue when received.

PROGRAM BUDGETS

A summary of the program budgets is included on page 3 of this budget. A more detailed breakdown of the programs by departments is included in pages 4 – 9. Total operating expenditures for all programs excluding Internal Service Funds is \$59,073,572. This is a total decrease of \$3,544,342 or 5.66% less than the prior year's original adopted budget. This change is made up of decreases in operating expenditures of \$3,138,938 or 9.99% over the prior year's budget, increases in personnel costs of \$713,498 or 2.62% and decreases in debt service costs of \$1,118,902 or 28.37% from the prior year's budget.

PROGRAM BUDGETS (contd)

This budget allows \$28,266,986 for non-personnel operating expenditures. This was \$3,138,938 or 9.99% less than the previous budget. Proprietary funds' debt service payments are treated as operating expenditures in the program budget summaries and decreased \$913,193 or 11.23% in this budget. Excluding these payments non-personnel operating expenditures allowed in this budget were \$2,225,745 or 9.56% less than the previous budget. Excluding the notable changes mentioned below non-personnel operating expenditures allowed in this budget were \$544,016 or 2.91% more than the previous budget.

The following are notable changes in non-personnel operating expenditures included in this budget:

- The budget for 2018-19 included a special one-time payment to the employee's retirement plan of \$3,825,533, \$300,000 for airshow costs, \$36,000 for bank service charges and \$40,000 for clean-up costs at the fire training site. No allowances were made for these items in the current budget.
- This budget includes \$1,052,500 disbursement from the Legacy allocation in the Casino Revenue Fund to the Solid Waste Fund, \$100,000 for costs of advertising air services at the airport (90% of this cost is grant funded), \$97,500 in economic development payments related to the new convention center, \$158,996 in new internal administrative fees charged to the enterprise funds and \$90,000 new costs related to processing of recycled material. No disbursements were included in the previous budget for these items.
- This budget includes one-time expenditures of \$35,000 to cover the costs of holding a special election, \$7,000 to install a sump pump in the basement of City Hall, \$12,500 for the additional costs of maintaining the grounds of the Common Pleas Courthouse, \$20,000 for building upgrades to provide garaging for the Aircraft Rescue and Fire Fighting (ARFF) truck and equipment, \$15,000 for a new paint machine for airfield marking, \$6,000 for signage to meet FAA requirements, \$5,000 for the costs of a FAA required triannual emergency exercise and \$190,975 in various one-time expenditures in the City's enterprise funds.
- The previous budget included \$358,699 for various one-time expenditures. Included in these expenditures is \$183,004 of expenditures for the City's enterprise funds.

This budget allows \$27,982,203 for personnel operating expenditures. This was \$713,498 or 2.62% more than the previous budget. This budget includes a 2% across the board wage increase.

The following are notable changes in personnel operating expenditures included in this budget:

- This budget includes \$160,504 for 4 new jailer positions, \$84,335 for 2 new Communication Officers to support 911 Dispatch, and \$2,445 to increase the clothing allowance for Detectives. This budget assumes new net revenues of \$169,907 from the US Marshals Service for housing Federal prisoners, savings of \$34,953 from eliminating a temporary Records Clerk post and net savings on part-time Communication Officers of \$12,150 to help fund these additional costs.

PROGRAM BUDGETS (contd)

- This budget includes \$124,209 for overtime payments to ensure full staff coverage is available for the Aircraft Rescue and Fire Fighting (ARFF) vehicle and equipment at Cape Girardeau Regional Airport.
- This budget includes \$20,473 for new part-time hours for facility maintenance required by the new police station.
- The previous budget included 1,248 hours for a temporary part-time administrative pool to be shared by all city departments as needed. This budget continues this arrangement with the total cost of \$14,801 being funded by one-time revenue sources.
- This budget includes an additional \$15,866 to fund the cost of converting the current part-time administrative clerk role into a full time one at Cape Girardeau Regional Airport.
- This budget assumes a reduction of 1.77 full-time equivalent (FTE) employees across the Parks & Recreation Fund. This is comprised of part-time reductions of 2.17 FTE and full-time increases of .50 FTE. The increase in the full-time staff results from the additional of a Marketing Director. Fifty percent of the \$51,857 cost of this position will be shared by the recreation and family aquatic center divisions. The remaining costs are reflected in the Indoor Sports Complex and Sports Complexes funds.
- This budget proposes several less significant changes to overtime and part-time hours allocated to various divisions throughout the City to more accurately reflect actual trends from previous years.
- A contingent expenditure totaling \$120,000 to cover potential extra police and fire personnel costs are to be continued in this budget from one-time revenue sources.

This budget allows \$2,824,383 for non-proprietary fund debt service. This was \$1,118,902 or 28.37% less than the previous budget. The previous budget included \$1,575,900 for 2009 leasehold revenue bonds paid off during the year. This budget includes \$298,110 for special obligation bonds issued during the current year and not included in the previous budget.

Total capital expenditures for all programs excluding Internal Service Funds are \$12,911,280. This is a total increase of \$4,938,441 or 61.94% from the previous year's budget.

GENERAL FUND REVENUES

The General Fund is almost totally supported by general taxes and accounts for the basic municipal functions of police, fire, street maintenance, parks maintenance, etc. In addition, this fund is used to finance temporary cash flow shortfalls in other funds, to provide a contingency account, to provide operating transfers to the parks and recreation, airport, and softball complex funds, and to meet special project needs for economic development and other purposes approved by the City Council.

GENERAL FUND REVENUES (contd)

The revenue for this fund excluding pass through transfers projected for this budget are as follows:

<u>SOURCE</u>	<u>AMOUNT</u>	<u>% OF TOTAL FUND</u>	<u>% CHANGE</u>
Property Taxes	\$2,112,206	8.0%	2.1%
Sales Tax	10,875,000	41.2%	1.7%
Franchise Tax	4,665,819	17.7%	-5.5%
Cigarette Tax	150,000	0.6%	0.0%
Licenses & Permits	1,671,600	6.3%	-2.5%
Intergovernmental	579,260	2.2%	-4.4%
Service Charges	597,700	2.3%	88.6%
Fines & Forfeitures	687,600	2.6%	-4.6%
Interest	115,325	0.4%	16.3%
Miscellaneous	393,225	1.5%	8.4%
Internal Service Charges	1,192,056	4.5%	3.1%
Motor Fuel Tax Transfer	1,431,045	5.4%	-1.7%
Public Safety Trust Transfer (Sales Tax)	1,315,875	4.9%	1.7%
Other Transfers	622,906	2.4%	4.6%
TOTAL	\$26,409,617	100.0%	0.9%

Sales Tax represents 46.1% of the total General Fund budget; therefore, the assumptions of growth in this revenue can have a significant impact on the amount of funds projected to be available for payroll, equipment, and capital improvement projects. Each 1% change in the sales tax receipts equals approximately \$122,000 in revenue. For this budget, Sales Tax is projected to be 3.4% above the actual revenue for the fiscal year ending June 30, 2018.

Franchise Taxes represent 17.7% of the total General Fund budget. Each 1% change in franchise tax receipts equals approximately \$47,000 in revenue. Franchise Taxes projected for this budget are \$271,531 or 5.5% less than those projected in the prior year's budget. This decrease is explained by recent rate reductions for gas and electricity coupled with reduced franchise taxes from telecommunication providers.

GENERAL FUND REVENUES (contd)

The Property Tax, which is the next most important revenue source, only represents 8.0% of the General Fund. Each 1% change in the assessed valuations of property will equal approximately \$20,000 in revenue. Each \$0.01 change in the property tax levy will equal approximately \$65,000 in revenue. Assessed valuation is assumed to grow 2.0% and 1.5% for real estate and personal property taxes, respectively. No tax levy increase is assumed in this budget. Payments in lieu of taxes from the Downtown Tax Increment Financing District totaling \$95,000 are projected as general fund property taxes in this budget. These payments can only be used for improvements made within the district.

USER CHARGES

Projected residential sewer and all solid waste revenues included in this budget are based on activity from the year ending June 30, 2019 and projected rates for the fiscal year ending June 30, 2020. Projected commercial sewer and all water revenues included in this budget are based on average activity from three years ending June 30, 2018 and projected rates for the fiscal year ending June 30, 2020. Residential and commercial charges are to increase 2% for water with the first billing in July. Monthly residential solid waste and recycling collection charges are to increase to \$21.60 from \$20.75 with the first billing in July. The tipping fee at the transfer station is to increase to \$64.50 per ton from \$62.00 per ton on July 1. No rate increases are projected for sewer.

This budget also includes changes to the City's Inspection Service Fee Schedule. The proposed fee schedule is shown on pages 386 – 390. The budget also includes changes to various park and recreations fees. These changes are shown on pages 391- 400. As new activities arise during the year, user fees may be charged to offset operating costs.

PAYROLL

A summary of the number of authorized positions by department by year is included in pages 366 - 367 of the appendices. The total payroll for all operations, including all fringe benefits, is \$27,982,203. This is 47.4% of the total proposed operating expenditures and reflects a 2.62% increase from the current budget. In the current year payroll represents 43.6% of the total operating budget. This budget assumes a city-wide salary increase for its employees of 2% effective July 1, 2019.

DEBT SERVICE

A summary of the city's outstanding bonded debt and its anticipated sources of repayment are included along with detailed schedules of debt service requirements in pages 374 – 385 of the appendices. Total debt service payments during the coming fiscal year will be \$10,041,651. Debt service is paid from specific revenue sources designated for that purpose in this budget.

CAPITAL IMPROVEMENTS

A complete list of capital improvement program appropriations proposed is included in pages 363 - 365 of the appendices of this budget document. These expenditures total \$10,826,115 and will result in the accomplishment of all but a few of the projects (or phases of projects) as set out in the transportation and environment sections for the first year of the current Five Year Capital Improvement Program recently adopted by the City Council. No airport projects have been included - they will be appropriated as the related grants are awarded or other funding sources are identified.

A parks / storm water sales tax was extended April 2018 and will provide funding for the parks and storm water projects included in the Five Year Capital Improvement Program. However, these projects have not been included in this budget but are included in project length budgets.

CONCLUSION

In preparing the annual operating budget, the City Staff has had the opportunity to review and revise current services with the goal of achieving greater efficiency and effectiveness in the delivery of municipal services. A number of key decisions relative to revenue assumptions, fees, equipment, capital improvement, and payroll are represented in the adoption of the City Budget. We feel this annual financial plan will provide the citizens of this community a quality level of municipal services that is within available revenues.

Since 2004 the Fire Sales Tax has allowed the City to make great strides in equipping the Fire and Police Departments. This tax was renewed in November 2014 and will not expire until December 2035. This renewal allowed the City to address the most pressing facility needs of the Fire and Police Departments and will allow the City to continue to make progress in equipping the Fire and Police Departments.

In April 2008, the citizens passed a Parks / Storm Water Sales Tax. This has allowed the City to make progress in equipping and providing personnel for the various park divisions and complete significant park and storm water projects that had been unfunded for several years. The expiring portion of this tax was extended by 15 years in April 2018.

However, after funding required contributions to emergency reserves, the general fund produces no operating margins to fund the rest of its equipment, personnel, and capital project needs. During the current year there was no general fund operating margin available for equipment and other capital expenditures. The lack of operating margin in the general fund also reduces our ability to withstand future economic downturns.

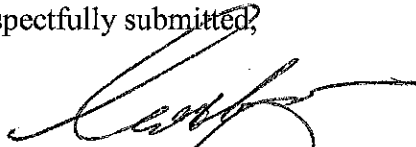
Projected General Fund results for the next five years are shown on page 27. These projections include operating expenses growing at the rate of inflation and no annual expenditures for capital outlays. During the five year projection period sales tax revenue must grow at 1.00% above the rate of inflation to meet its emergency reserve requirements during that period. However, with this growth rate the City will recognize operating deficits in each of the five years. During the past ten years City's sales tax revenue has averaged growing 1.71% annually while annual inflation has averaged 1.76%. The growth of sales tax revenue was 1.0% above inflation in only 4 of the past 10 years. The City cannot meet its operating and capital equipment needs in the future with its current revenue and expense structure.

CONCLUSION (contd)

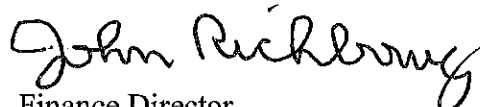
It is projected that the City's general fund unreserved fund balance will decline during the 2018-2019 year to around \$2,035,026 or approximately 8.2 % of 2018-2019 proposed operating expenditures of the general fund. This budget estimates that general fund unreserved fund balance will decline during the 2019-2020 to around \$1,900,326 or approximately 7.6% of 2019-2020 proposed operating expenditures of the general fund.

Based upon current projections, the general fund unreserved balance will decline by June 30 2025 to around \$198,075 or approximately of 0.7% of projected 2024-2025 operating expenditures of the general fund. In light of this and the risks associated with the reliance of the general fund upon increasing sales tax receipts and ongoing inflationary cost pressures, the City Manager launched a fundamental review of the City's financial strategy following the City Council's adoption of the 2019-2020 Budget on June 17, 2019. This review is intended to provide a sustainable budget plan for the City over the next 5 year period and will form the basis for the proposed budget for 2020-2021.

Respectfully submitted,



City Manager



Finance Director

SAM:JRR:bt

**SUMMARY
OF
PROGRAMS
BY
DEPARTMENT**

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SUMMARY BY PROGRAM *

OPERATING EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2018-2019 BUDGET</u>	<u>2019-2020 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
ADMINISTRATIVE SERVICES	\$6,085,566	\$2,876,787	-52.73%	\$1,241,856
DEVELOPMENT SERVICES	5,932,032	6,999,247	17.99%	1,975,336
PARKS AND RECREATION	6,871,434	6,938,150	0.97%	3,252,373
PUBLIC SAFETY	14,717,484	15,231,019	3.49%	1,314,176
PUBLIC WORKS	24,818,113	24,033,986	-3.16%	19,491,564
CAPITAL IMPROVEMENTS	-	-	0.00%	
DEBT SERVICE	3,943,285	2,824,383	-28.37%	
CONTINGENCY	250,000	170,000	-32.00%	
TOTAL OPERATING EXPENDITURES	<u>\$62,617,914</u>	<u>\$59,073,572</u>	<u>-5.66%</u>	<u>\$27,275,305</u>

CAPITAL OUTLAY

<u>PROGRAM/SERVICE</u>	<u>2018-2019 BUDGET</u>	<u>2019-2020 BUDGET</u>	<u>% CHANGE</u>
ADMINISTRATIVE SERVICES	\$ -	\$ -	0.00%
DEVELOPMENT SERVICES	2,900	-	-100.00%
PARKS AND RECREATION	233,500	159,000	-31.91%
PUBLIC SAFETY	280,311	527,665	88.24%
PUBLIC WORKS	3,685,968	3,093,500	-16.07%
CAPITAL IMPROVEMENTS	3,770,160	9,131,115	142.19%
DEBT SERVICE	-	-	0.00%
CONTINGENCY	-	-	0.00%
TOTAL CAPITAL OUTLAY	<u>\$ 7,972,839</u>	<u>\$12,911,280</u>	<u>61.94%</u>

TOTAL EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2018-2019 BUDGET</u>	<u>2019-2020 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
ADMINISTRATIVE SERVICES	\$6,085,566	\$2,876,787	-52.73%	\$1,241,856
DEVELOPMENT SERVICES	5,934,932	6,999,247	17.93%	1,975,336
PARKS AND RECREATION	7,104,934	7,097,150	-0.11%	3,252,373
PUBLIC SAFETY	14,997,795	15,758,684	5.07%	1,314,176
PUBLIC WORKS	28,504,081	27,127,486	-4.83%	19,491,564
CAPITAL IMPROVEMENTS	3,770,160	9,131,115	142.19%	
DEBT SERVICE	3,943,285	2,824,383	-28.37%	
CONTINGENCY	250,000	170,000	-32.00%	
GRAND TOTAL	<u>\$70,590,753</u>	<u>\$71,984,852</u>	<u>1.97%</u>	<u>\$27,275,305</u>

* Excludes Internal Service Funds.

ADMINISTRATIVE SERVICES

OPERATING EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2018-2019 BUDGET</u>	<u>2019-2020 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
CITY COUNCIL	\$75,602	\$79,373	4.99%	
CITY MANAGER	493,333	497,425	0.83%	
CITY ATTORNEY	308,877	307,744	-0.37%	
HUMAN RESOURCES	355,143	354,546	-0.17%	
FINANCE	747,124	718,879	-3.78%	
MUNICIPAL COURT	329,776	337,492	2.34%	73,550
FACILITY MAINTENANCE	219,678	250,925	14.22%	
PUBLIC AWARENESS	185,936	180,659	-2.84%	
INTERDEPARTMENTAL	3,370,097	149,744	-95.56%	1,168,306
TOTAL OPERATING EXPENDITURES	\$6,085,566	\$2,876,787	-52.73%	\$1,241,856

CAPITAL OUTLAY

<u>PROGRAM/SERVICE</u>	<u>2018-2019 BUDGET</u>	<u>2019-2020 BUDGET</u>	<u>% CHANGE</u>
CITY COUNCIL	\$ -	\$ -	0.00%
CITY MANAGER	-	-	0.00%
CITY ATTORNEY	-	-	0.00%
HUMAN RESOURCES	-	-	0.00%
FINANCE	-	-	0.00%
MUNICIPAL COURT	-	-	0.00%
FACILITY MAINTENANCE	-	-	0.00%
PUBLIC AWARENESS	-	-	0.00%
INTERDEPARTMENTAL	-	-	0.00%
TOTAL CAPITAL OUTLAY	\$ -	\$ -	0.00%

TOTAL EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>PAGE NUMBER</u>	<u>2018-2019 BUDGET</u>	<u>2019-2020 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
CITY COUNCIL	33	\$75,602	\$79,373	4.99%	
CITY MANAGER	35	493,333	497,425	0.83%	
CITY ATTORNEY	39	308,877	307,744	-0.37%	
HUMAN RESOURCES	41	355,143	354,546	-0.17%	
FINANCE	43	747,124	718,879	-3.78%	
MUNICIPAL COURT	45	329,776	337,492	2.34%	73,550
FACILITY MAINTENANCE	47	219,678	250,925	14.22%	
PUBLIC AWARENESS	37	185,936	180,659	-2.84%	
INTERDEPARTMENTAL	64	3,370,097	149,744	-95.56%	1,168,306
GRAND TOTAL		\$6,085,566	\$2,876,787	-52.73%	\$1,241,856

DEVELOPMENT SERVICES

OPERATING EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2018-2019 BUDGET</u>	<u>2019-2020 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
PLANNING	\$368,503	\$375,842	1.99%	12,750
INSPECTION	570,235	583,100	2.26%	275,100
ENGINEERING	1,202,969	1,196,974	-0.50%	40,000
AIRPORT				
OPERATIONS	1,285,712	1,189,463	-7.49%	1,120,423
FBO OPERATION	432,963	420,268	-2.93%	489,308
TOTAL AIRPORT	<u>\$1,718,675</u>	<u>\$1,609,731</u>	<u>-6.34%</u>	
C/V BUREAU	744,732	\$765,450	2.78%	
DOWNTOWN BUS DISTRICT	86,750	87,755	1.16%	37,755
COMMUNITY DEVELOPMENT	157,010	156,010	-0.64%	
ECONOMIC DEVELOPMENT	970,658	2,111,885	117.57%	
UNITED WAY	2,500	2,500	0.00%	
PUBLIC TRANSPORTATION	110,000	110,000	0.00%	
TOTAL OPERATING EXPENDITURES	<u><u>\$5,932,032</u></u>	<u><u>\$6,999,247</u></u>	<u><u>17.99%</u></u>	<u><u>\$1,975,336</u></u>

CAPITAL OUTLAY

<u>PROGRAM/SERVICE</u>	<u>2018-2019 BUDGET</u>	<u>2019-2020 BUDGET</u>	<u>% CHANGE</u>
PLANNING	\$ -	\$ -	0.00%
INSPECTION	-	-	0.00%
ENGINEERING	-	-	0.00%
AIRPORT			
OPERATIONS	2,900	-	-100.00%
FBO OPERATIONS	-	-	0.00%
TOTAL AIRPORT	<u>\$ 2,900</u>	<u>\$ -</u>	<u>-100.00%</u>
C/V BUREAU	-	-	0.00%
DOWNTOWN BUS DISTRICT	-	-	0.00%
COMMUNITY DEVELOPMENT	-	-	0.00%
ECONOMIC DEVELOPMENT	-	-	0.00%
UNITED WAY	-	-	0.00%
PUBLIC TRANSPORTATION	-	-	0.00%
TOTAL CAPITAL OUTLAY	<u><u>\$ 2,900</u></u>	<u><u>\$ -</u></u>	<u><u>-100.00%</u></u>

TOTAL EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>PAGE NUMBER</u>	<u>2018-2019 BUDGET</u>	<u>2019-2020 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
PLANNING	49	\$368,503	\$375,842	1.99%	\$12,750
INSPECTION	51	570,235	583,100	2.26%	275,100
ENGINEERING	53	1,202,969	1,196,974	-0.50%	40,000
AIRPORT					
OPERATIONS	77	1,288,612	1,189,463	-7.69%	
FBO OPERATIONS	78	432,963	420,268	-2.93%	
TOTAL AIRPORT		<u>1,721,575</u>	<u>1,609,731</u>	<u>-6.50%</u>	
C/V BUREAU	109	744,732	765,450	2.78%	
DOWNTOWN BUS DISTRICT	115	86,750	87,755	1.16%	37,755
COMMUNITY DEVELOPMENT	64	157,010	156,010	-0.64%	
ECONOMIC DEVELOPMENT	64	970,658	2,111,885	117.57%	
UNITED WAY	64	2,500	2,500	0.00%	
PUBLIC TRANSPORTATION	64	110,000	110,000	0.00%	
GRAND TOTAL		<u><u>\$5,934,932</u></u>	<u><u>\$6,999,247</u></u>	<u><u>17.93%</u></u>	<u><u>\$365,605</u></u>

PARKS AND RECREATION

OPERATING EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2018-2019 BUDGET</u>	<u>2019-2020 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
PARK MAINTENANCE	\$1,521,541	\$1,545,513	1.58%	\$18,500
CEMETERY	199,654	192,729	-3.47%	33,500
ARENA BUILDING MTNCE	259,666	259,609	-0.02%	62,000
OSAGE PARK COMMUNITY CENTER	619,639	599,826	-3.20%	342,500
SHAWNEE PARK COMMUNITY CENTER	172,149	171,593	-0.32%	60,100
CENTRAL POOL	389,163	394,734	1.43%	123,900
FAMILY AQUATIC CENTER	586,184	601,280	2.58%	657,000
RECREATION	688,476	717,990	4.29%	423,595
CULTURAL EVENTS	47,920	52,100	8.72%	
GOLF COURSE	587,959	599,975	2.04%	546,677
INDOOR SPORTS COMPLEX	750,734	759,844	1.21%	597,745
SPORTS COMPLEXES	1,048,349	1,042,957	-0.51%	386,856
TOTAL OPERATING EXPENDITURES	<u>\$6,871,434</u>	<u>\$6,938,150</u>	<u>0.97%</u>	<u>\$3,252,373</u>

CAPITAL OUTLAY

<u>PROGRAM/SERVICE</u>	<u>2018-2019 BUDGET</u>	<u>2019-2020 BUDGET</u>	<u>% CHANGE</u>
PARK MAINTENANCE	\$ -	\$ -	0.00%
CEMETERY	-	-	0.00%
ARENA BUILDING MTNCE	-	-	0.00%
OSAGE PARK COMMUNITY CENTER	-	-	0.00%
SHAWNEE PARK COMMUNITY CENTER	-	-	0.00%
CENTRAL POOL	-	-	0.00%
FAMILY AQUATIC CENTER	-	-	0.00%
RECREATION	-	-	0.00%
CULTURAL EVENTS	-	-	0.00%
GOLF COURSE	-	-	0.00%
INDOOR SPORTS COMPLEX	-	-	0.00%
SPORTS COMPLEXES	-	-	0.00%
TOTAL CAPITAL OUTLAY	<u>\$ -</u>	<u>\$ -</u>	<u>0.00%</u>

TOTAL EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>PAGE NUMBER</u>	<u>2018-2019 BUDGET</u>	<u>2019-2020 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
PARK MAINTENANCE	61	\$1,521,541	\$1,545,513	1.58%	\$18,500
CEMETERY	63	199,654	192,729	-3.47%	33,500
ARENA BUILDING MTNCE	88	259,666	259,609	-0.02%	62,000
OSAGE PARK COMM CENTER	89	619,639	599,826	-3.20%	342,500
SHAWNEE PARK COMM CTR	90	172,149	171,593	-0.32%	60,100
CENTRAL POOL	91	389,163	394,734	1.43%	123,900
FAMILY AQUATIC CENTER	92	586,184	601,280	2.58%	657,000
RECREATION	93	688,476	717,990	4.29%	423,595
CULTURAL EVENTS	94	47,920	52,100	8.72%	
GOLF COURSE	305-313	587,959	599,975	2.04%	546,677
INDOOR SPORTS COMPLEX	316-321	750,734	759,844	1.21%	597,745
SPORTS COMPLEXES	325-329	1,048,349	1,042,957	-0.51%	386,856
GRAND TOTAL		<u>\$6,871,434</u>	<u>\$6,938,150</u>	<u>0.97%</u>	<u>\$3,252,373</u>

PUBLIC SAFETY

OPERATING EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2018-2019 BUDGET</u>	<u>2019-2020 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
POLICE	\$8,708,886	9,113,340	4.64%	869,660
FIRE	5,501,214	5,718,163	3.94%	45,000
HEALTH	507,384	399,516	-21.26%	399,516
TOTAL OPERATING EXPENDITURES	<u>\$14,717,484</u>	<u>\$15,231,019</u>	<u>3.49%</u>	<u>\$1,314,176</u>

CAPITAL OUTLAY

<u>PROGRAM/SERVICE</u>	<u>2018-2019 BUDGET</u>	<u>2019-2020 BUDGET</u>	<u>% CHANGE</u>
POLICE	45,500	\$ -	-100.00%
FIRE	12,795	-	-100.00%
HEALTH	-	115,000	100.00%
TOTAL CAPITAL OUTLAY	<u>58,295</u>	<u>\$ 115,000</u>	<u>97.27%</u>

TOTAL EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>PAGE NUMBER</u>	<u>2018-2019 BUDGET</u>	<u>2019-2020 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
POLICE	55	\$8,754,386	\$9,113,340	4.10%	\$869,660
FIRE	57	5,514,009	5,718,163	3.70%	45,000
HEALTH	101	507,384	514,516	1.41%	399,516
GRAND TOTAL		<u>\$14,775,779</u>	<u>\$15,346,019</u>	<u>3.86%</u>	<u>\$1,314,176</u>

PUBLIC WORKS

OPERATING EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2018-2019 BUDGET</u>	<u>2019-2020 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
STREET	\$2,713,646	\$2,732,757	0.70%	
SOLID WASTE:				
TRANSFER STATION	1,984,991	2,158,971	8.76%	
RESIDENTIAL	1,403,138	1,232,499	-12.16%	
LANDFILL	3,135	3,125	-0.32%	
RECYCLING	698,772	903,350	29.28%	
TOTAL SOLID WASTE	<u>\$4,090,036</u>	<u>\$4,297,945</u>	<u>5.08%</u>	4,844,932
WATER	6,293,897	6,424,919	2.08%	7,230,632
SEWER:				
STORMWATER	648,434	673,664	3.89%	
MAIN STREET LEVEES	89,692	90,558	0.97%	
SLUDGE DISPOSAL	576,973	623,328	8.03%	
PLANT OPERATIONS	9,517,498	8,259,315	-13.22%	
LINE MAINTENANCE	887,937	931,500	4.91%	
TOTAL SEWER	<u>\$11,720,534</u>	<u>\$10,578,365</u>	<u>-9.75%</u>	7,416,000
TOTAL OPERATING EXPENDITURES	<u>\$24,818,113</u>	<u>\$24,033,986</u>	<u>-3.16%</u>	<u>\$19,491,564</u>

CAPITAL OUTLAY

<u>PROGRAM/SERVICE</u>	<u>2018-2019 BUDGET</u>	<u>2019-2020 BUDGET</u>	<u>% CHANGE</u>
STREET	\$ -	\$ -	0.00%
SOLID WASTE:			
TRANSFER STATION	24,650	-	-100.00%
RESIDENTIAL	285,000	1,135,000	298.25%
LANDFILL	-	-	0.00%
RECYCLING	-	-	0.00%
TOTAL SOLID WASTE	<u>\$309,650</u>	<u>\$1,135,000</u>	<u>266.54%</u>
WATER	2,641,000	1,570,000	-40.55%
SEWER:			
STORMWATER	-	20,000	100.00%
MAIN STREET LEVEES	-	-	0.00%
SLUDGE DISPOSAL	-	-	0.00%
PLANT OPERATIONS	635,318	186,500	-70.64%
LINE MAINTENANCE	100,000	182,000	82.00%
TOTAL SEWER	<u>735,318</u>	<u>388,500</u>	<u>-47.17%</u>
TOTAL CAPITAL OUTLAY	<u>\$ 3,685,968</u>	<u>\$ 3,093,500</u>	<u>-16.07%</u>

TOTAL EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>PAGE NUMBER</u>	<u>2018-2019 BUDGET</u>	<u>2019-2020 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
STREET	59	\$2,713,646	\$2,732,757	0.70%	
SOLID WASTE:					
TRANSFER STATION	295	2,009,641	2,158,971	7.43%	
RESIDENTIAL	297	1,688,138	2,367,499	40.24%	
LANDFILL	299	3,135	3,125	-0.32%	
RECYCLING	301	698,772	903,350	29.28%	
TOTAL SOLID WASTE		<u>\$4,399,686</u>	<u>\$5,432,945</u>	<u>23.48%</u>	4,844,932
WATER	285	8,934,897	7,994,919	-10.52%	7,230,632
SEWER:					
STORMWATER	269	648,434	693,664	6.98%	
MAIN STREET LEVEES	271	89,692	90,558	0.97%	
SLUDGE DISPOSAL	273	576,973	623,328	8.03%	
PLANT OPERATIONS	275	10,152,816	8,445,815	-16.81%	
LINE MAINTENANCE	277	987,937	1,113,500	12.71%	
TOTAL SEWER		<u>12,455,852</u>	<u>10,966,865</u>	<u>-11.95%</u>	7,416,000
GRAND TOTAL		<u>\$28,504,081</u>	<u>\$27,127,486</u>	<u>-4.83%</u>	<u>\$19,491,564</u>

INTERNAL SERVICE

OPERATING EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2018-2019 BUDGET</u>	<u>2019-2020 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
INFORMATION TECHNOLOGY	\$624,300	\$661,755	6.00%	\$798,955
FLEET	1,514,042	1,516,740	0.18%	1,516,740
EMPLOYEE BENEFITS	4,886,523	4,433,800	-9.26%	4,216,517
RISK MANAGEMENT	578,477	698,215	20.70%	698,215
EQUIPMENT REPLACEMENT	-	-	0.00%	463,485
TOTAL OPERATING EXPENDITURES	\$7,603,342	\$7,310,510	-3.85%	\$7,693,912

CAPITAL OUTLAY

<u>PROGRAM/SERVICE</u>	<u>2018-2019 BUDGET</u>	<u>2019-2020 BUDGET</u>	<u>% CHANGE</u>
INFORMATION TECHNOLOGY	\$137,200	\$137,200	0.00%
FLEET	-	-	0.00%
EMPLOYEE BENEFITS	-	-	0.00%
RISK MANAGEMENT	-	-	0.00%
EQUIPMENT REPLACEMENT	500,000	590,420	18.08%
TOTAL CAPITAL OUTLAY	\$637,200	\$727,620	14.19%

TOTAL EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>PAGE NUMBER</u>	<u>2018-2019 BUDGET</u>	<u>2019-2020 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
INFORMATION TECHNOLOGY	340	\$761,500	\$798,955	4.92%	\$798,955
FLEET	346	1,514,042	1,516,740	0.18%	1,516,740
EMPLOYEE BENEFITS	350	4,886,523	4,433,800	-9.26%	4,216,517
RISK MANAGEMENT	354	578,477	698,215	20.70%	698,215
EQUIPMENT REPLACEMENT	358	500,000	590,420	18.08%	463,485
GRAND TOTAL		\$8,240,542	\$8,038,130	-2.46%	\$7,693,912

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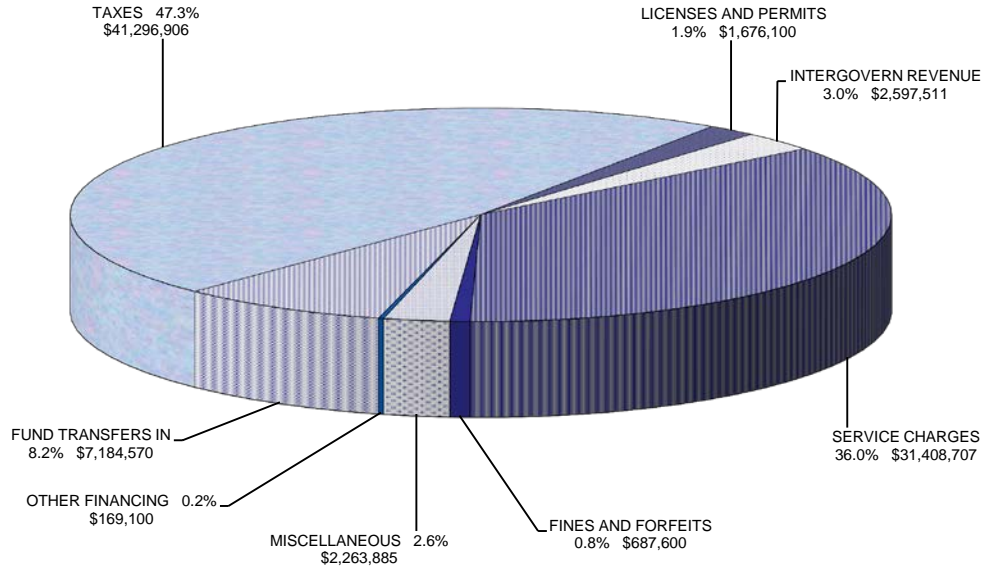
**SUMMARY OF
REVENUE
AND
EXPENSES
BY FUND
AND
FUND TYPES**

COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID
AND CHANGES IN GOVERNMENTAL FUND BALANCES
GENERAL, SPECIAL REVENUE, DEBT SERVICE AND CAPITAL PROJECTS FUND TYPES
ENTERPRISE AND INTERNAL SERVICE FUND TYPES

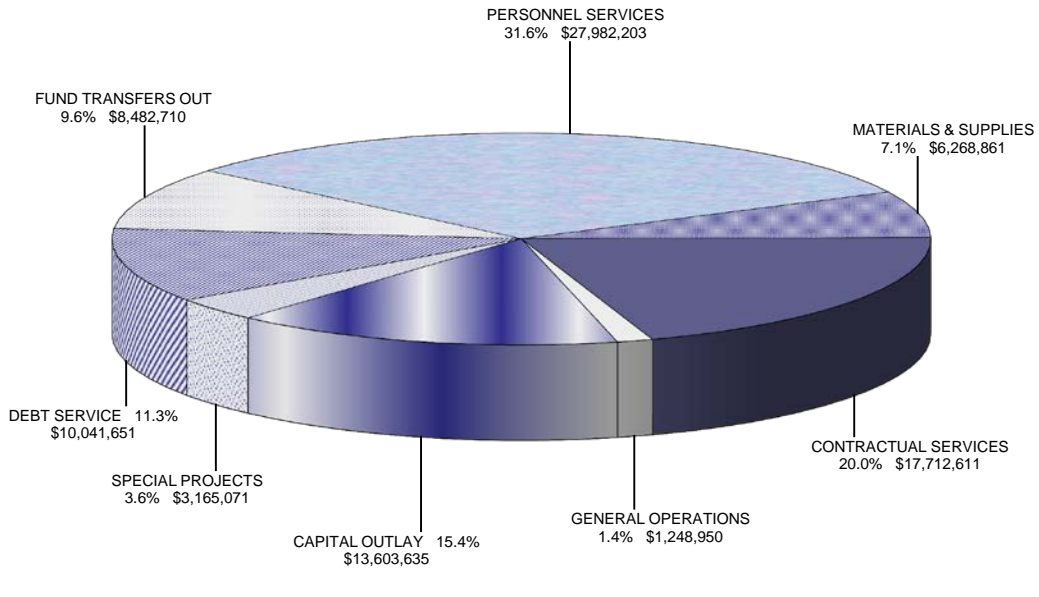
	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$40,917,644	\$42,027,941	\$42,351,805	\$41,296,906
LICENSES AND PERMITS	1,618,776	1,653,504	1,719,650	1,676,100
INTERGOVERN REVENUE	7,581,706	5,969,246	2,428,961	2,597,511
SERVICE CHARGES	29,232,208	30,736,922	30,665,973	31,408,707
FINES AND FORFEITS	719,694	609,521	720,500	687,600
MISCELLANEOUS	2,180,967	2,498,052	1,741,862	2,263,885
OTHER FINANCING	<u>8,148,583</u>	<u>688,277</u>	<u>121,434</u>	<u>169,100</u>
TOTAL REVENUE	\$90,399,578	\$84,183,463	\$79,750,185	\$80,099,809
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$25,849,413	\$26,729,137	\$27,268,705	\$27,982,203
MATERIALS & SUPPLIES	5,612,733	6,194,785	6,217,409	6,268,861
CONTRACTUAL SERVICES	15,714,962	16,191,989	16,427,169	17,712,611
GENERAL OPERATIONS	1,232,897	1,272,787	1,420,101	1,248,950
CAPITAL OUTLAY	35,505,490	14,732,352	8,610,039	13,603,635
SPECIAL PROJECTS	2,516,427	1,974,602	6,814,126	3,165,071
DEBT SERVICE	<u>14,285,242</u>	<u>16,964,756</u>	<u>12,073,746</u>	<u>10,041,651</u>
TOTAL EXPENSES	\$100,717,165	\$84,060,406	\$78,831,295	\$80,022,982
FUND TRANSFERS IN *	6,847,988	7,547,845	8,238,115	7,184,570
FUND TRANSFERS OUT *	9,613,377	10,284,541	8,820,465	8,482,710
PROJECTED REVENUE OVER(UNDER) BUDGET			(154,256)	-
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(3,018,511)	-
RESERVED FUND BALANCE DECREASE(INCREASE)			(698,365)	(1,445,298)
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			193,353	(13,313)
BEGINNING UNRESERVED FUND BALANCE			32,563,659	29,222,420
ENDING UNRESERVED FUND BALANCE			<u>29,222,420</u>	<u>26,542,496</u>
EMERGENCY RESERVE FUND			<u>8,477,068</u>	<u>8,490,381</u>

* Eliminates interfund transfers between annually budgeted governmental funds.

TOTAL BUDGET 2019-2020 RESOURCES



TOTAL BUDGET 2019-2020 EXPENDITURES

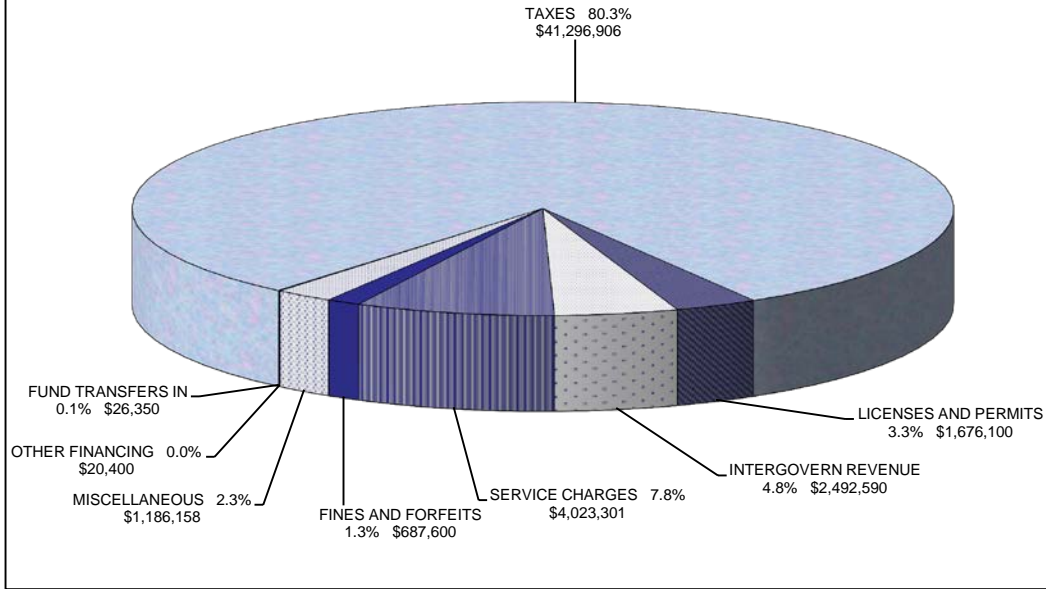


COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID
AND CHANGES IN GOVERNMENTAL FUND BALANCES
GENERAL, SPECIAL REVENUE, AND CAPITAL PROJECTS FUND TYPES

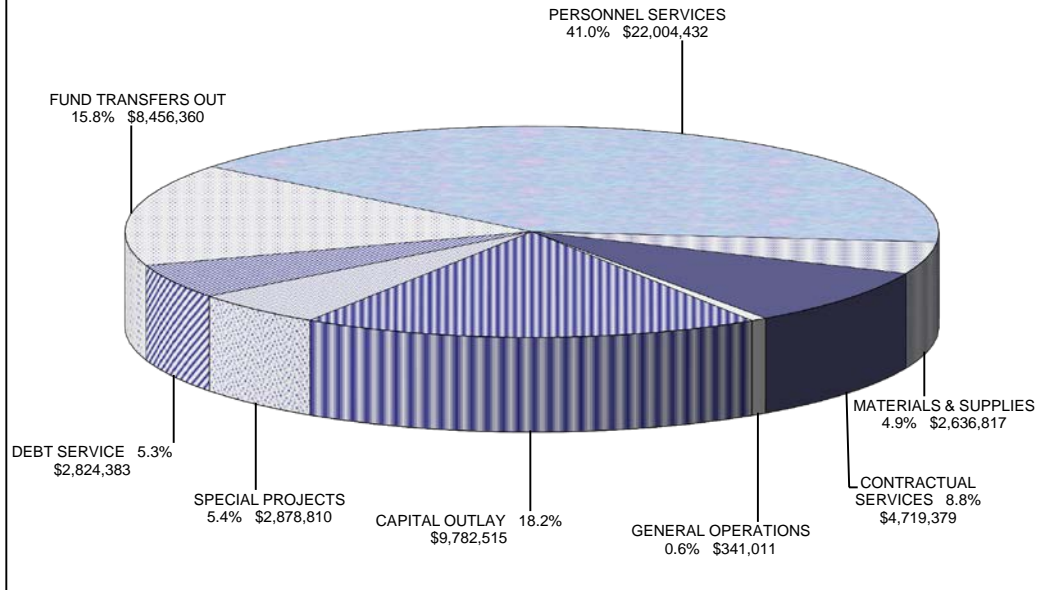
	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$40,917,644	\$42,027,941	\$42,351,805	\$41,296,906
LICENSES AND PERMITS	1,618,776	1,653,504	1,719,650	1,676,100
INTERGOVERN REVENUE	7,535,924	5,968,306	2,428,961	2,492,590
SERVICE CHARGES	3,512,857	3,544,048	3,879,807	4,023,301
FINES AND FORFEITS	719,694	609,521	720,500	687,600
MISCELLANEOUS	1,468,420	1,665,910	961,488	1,186,158
OTHER FINANCING	<u>5,139,733</u>	<u>517,829</u>	<u>39,500</u>	<u>20,400</u>
TOTAL REVENUE	\$60,913,048	\$55,987,059	\$52,101,711	\$51,383,055
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$20,706,015	\$21,193,647	\$21,459,735	\$22,004,432
MATERIALS & SUPPLIES	2,478,740	2,681,261	2,585,044	2,636,817
CONTRACTUAL SERVICES	4,322,344	4,325,571	4,386,072	4,719,379
GENERAL OPERATIONS	344,136	393,012	525,998	341,011
CAPITAL OUTLAY	32,254,007	11,680,933	4,286,871	9,782,515
SPECIAL PROJECTS	1,723,430	1,609,993	5,226,271	2,878,810
DEBT SERVICE	<u>5,665,336</u>	<u>9,420,251</u>	<u>3,943,285</u>	<u>2,824,383</u>
TOTAL EXPENSES	<u>\$67,494,009</u>	<u>\$51,304,667</u>	<u>\$ 42,413,276</u>	<u>\$ 45,187,347</u>
FUND TRANSFERS IN *	181,701	76,165	43,724	26,350
FUND TRANSFERS OUT *	9,466,779	10,238,376	8,776,741	8,456,360
PROJECTED REVENUE				
OVER(UNDER) BUDGET			536,275	-
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(3,240,297)	-
RESERVED FUND BALANCE				
DECREASE(INCREASE)			80,000	-
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			138,005	(43,186)
BEGINNING UNRESERVED FUND				
BALANCE			23,616,495	22,085,896
ENDING UNRESERVED FUND				
BALANCE			<u>22,085,896</u>	<u>19,808,408</u>
EMERGENCY RESERVE FUND			<u>4,894,805</u>	<u>4,937,991</u>

* Eliminates interfund transfers between annually budgeted governmental funds.

GOVERNMENTAL FUNDS 2019-2020 RESOURCES



GOVERNMENTAL FUNDS 2019-2020 EXPENDITURES

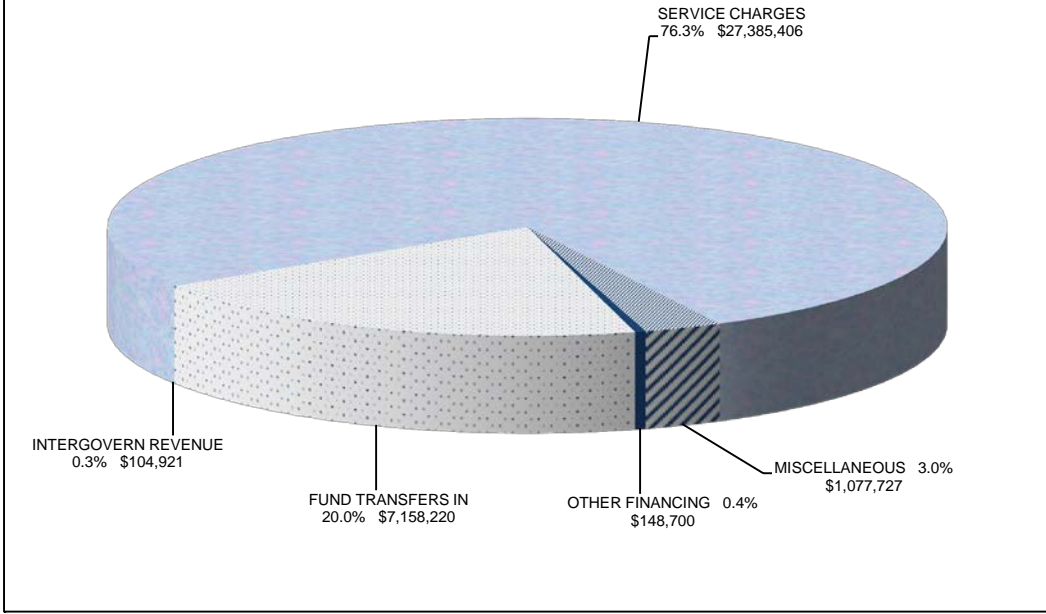


City of Cape Girardeau, Missouri
 COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID
 AND CHANGES IN PROPRIETARY FUND TYPES
 ENTERPRISE AND INTERNAL SERVICE FUND TYPES

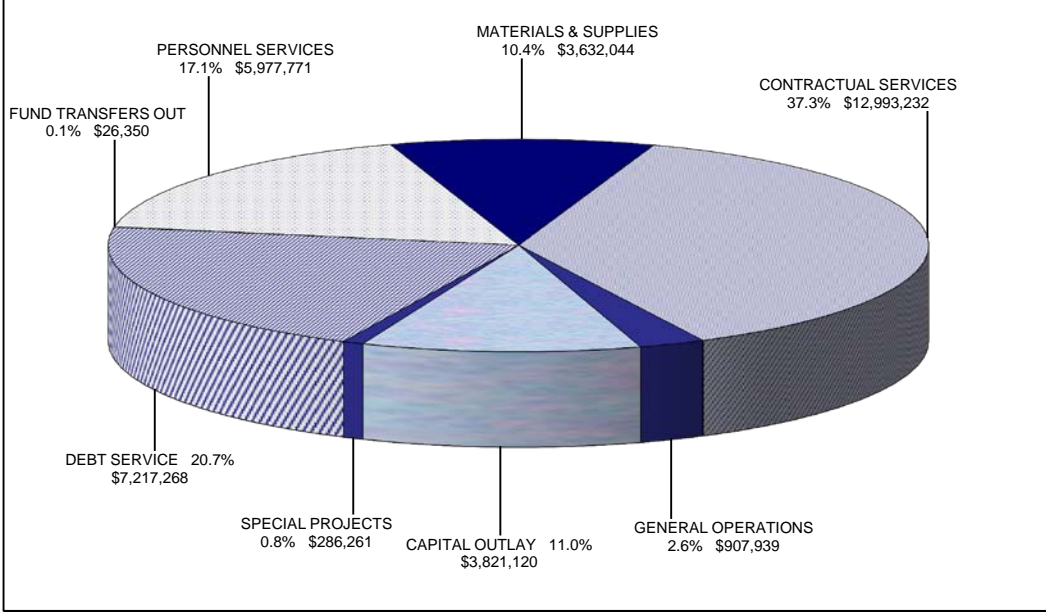
	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	45,782	940	-	104,921
SERVICE CHARGES	25,719,351	27,192,874	26,786,166	27,385,406
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	712,547	832,142	780,374	1,077,727
OTHER FINANCING	<u>3,008,850</u>	<u>170,448</u>	<u>81,934</u>	<u>148,700</u>
TOTAL REVENUE	\$29,486,530	\$28,196,404	\$27,648,474	\$28,716,754
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$5,143,398	\$5,535,490	\$5,808,970	\$5,977,771
MATERIALS & SUPPLIES	3,133,993	3,513,524	3,632,365	3,632,044
CONTRACTUAL SERVICES	11,392,618	11,866,418	12,041,097	12,993,232
GENERAL OPERATIONS	888,761	879,774	894,103	907,939
CAPITAL OUTLAY	3,251,483	3,051,419	4,323,168	3,821,120
SPECIAL PROJECTS	792,997	364,609	1,587,855	286,261
DEBT SERVICE	<u>8,619,906</u>	<u>7,544,505</u>	<u>8,130,461</u>	<u>7,217,268</u>
TOTAL EXPENSES	<u>\$33,223,156</u>	<u>\$32,755,739</u>	<u>\$36,418,019</u>	<u>\$34,835,635</u>
FUND TRANSFERS IN *	6,666,287	7,471,680	8,194,391	7,158,220
FUND TRANSFERS OUT *	146,598	46,165	43,724	26,350
PROJECTED REVENUE				
OVER(UNDER) BUDGET			(690,531)	-
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			221,786	-
RESERVED FUND BALANCE				
DECREASE (INCREASE)			(778,365)	(1,445,298)
EMERGENCY RESERVE FUND BALANCE				
DECREASE (INCREASE)			55,348	29,873
BEGINNING UNRESERVED FUND				
BALANCE			8,947,164	7,136,524
ENDING UNRESERVED FUND				
BALANCE			<u>7,136,524</u>	<u>6,734,088</u>
EMERGENCY RESERVE FUND			<u>3,582,263</u>	<u>3,552,390</u>

* Eliminates interfund transfers between enterprise funds.

PROPRIETARY FUNDS 2019-2020 RESOURCES



PROPRIETARY FUNDS 2019-2020 EXPENDITURES



ALL FUNDS REVENUE

BUDGET BY FUND

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>BUDGET</u>
GENERAL FUND	\$27,967,675	\$30,130,592	\$28,755,716	\$29,041,367
AIRPORT FUND	2,735,464	2,471,595	1,721,575	1,609,731
PARKS & RECREATION	2,677,224	3,131,195	2,763,197	3,130,465
HEALTH	380,682	383,429	389,350	399,516
CONVENTION/VISITORS	2,213,638	2,339,042	2,361,305	2,420,185
DOWNTOWN BUS DISTRICT	29,736	44,964	36,750	37,755
PUBLIC SAFETY TRUST FUND	10,248	25,276	-	-
PUBLIC SAFETY TRUST FUND II	3,007,550	2,979,423	2,920,333	2,977,583
CASINO REVENUE FUND	4,942,726	4,224,480	3,202,824	2,951,384
RIVERFRONT REGION ECONOMIC DEVL	410,037	403,344	406,625	405,000
HOUSING DEVELOPMENT GRANTS	173,957	6	151,330	152,010
MOTOR FUEL TAX	1,549,078	4,847,803	1,533,750	1,546,200
TRANSPORTATION SALES TAX	810	30	-	-
TRANSPORTATION SALES TAX III	26,790	7,882	-	-
TRANSPORTATION SALES TAX IV	84,685	274,372	-	-
TRANSPORTATION SALES TAX V	5,052,792	5,864,671	5,217,750	5,338,500
CAP IMPR SALES TAX - WATER	2,228,260	87,397	-	15,000
CAP IMPR SALES TAX - SEWER	2,989,843	5,275,515	5,345,000	4,391,225
FIRE SALES TAX FUND	2,492,440	2,548,939	2,587,000	2,631,750
PARK/STORMWATER SALES TAX -OPERATIC	1,295,018	1,328,121	1,341,500	1,366,875
PARK/STORMWATER SALES TAX -CAPITAL I	-	-	-	4,078,125
PARK/STORMWATER SALES TAX -CAPITAL	4,019,351	4,024,216	4,048,250	16,000
GENERAL CAPITAL IMPROV	470,194	1,463,597	-	-
STREET IMPROVEMENT	6,406,630	1,445,500	-	-
PARK IMPROVEMENTS	5,457	314	-	-
SURFACE TRANS PROG-URBAN PROJ FE	823,231	287,526	-	-
CDBG GRANTS	540	668	-	-
SEWER OPERATIONS	14,992,799	11,914,288	13,005,897	11,630,222
WATER OPERATIONS	7,314,942	8,573,607	8,758,567	8,250,632
SOLID WASTE	4,301,341	4,931,951	4,251,140	5,897,432
GOLF COURSE	658,412	646,672	587,959	599,975
INDOOR SPORTS COMPLEX	421,000	858,535	750,734	759,844
SPORTS COMPLEXES	1,065,086	1,236,084	1,048,349	1,042,957
INFORMATION TECHNOLOGY	705,104	716,542	758,500	798,955
FLEET MANAGEMENT	1,580,033	1,562,082	1,531,416	1,516,740
EMPLOYEE BENEFITS	4,043,897	4,220,484	4,162,873	4,216,517
RISK MANAGEMENT	558,191	609,230	578,477	698,215
EQUIPMENT REPLACEMENT	523,639	398,711	408,953	463,485
TOTAL REVENUE	\$108,158,501	\$109,258,083	\$98,625,120	\$98,383,645
LESS TRANSFERS	<u>6,847,989</u>	<u>7,547,845</u>	<u>8,238,115</u>	<u>7,184,570</u>
NET REVENUE	<u>\$101,310,513</u>	<u>\$101,710,238</u>	<u>\$90,387,005</u>	<u>\$91,199,075</u>

ALL FUNDS EXPENSE

BUDGET BY FUND

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>BUDGET</u>
GENERAL FUND	\$27,961,395	\$30,599,025	\$29,242,809	\$29,182,547
AIRPORT FUND	2,732,118	2,303,203	1,721,575	1,609,731
PARKS & RECREATION	2,677,290	2,731,862	2,763,197	3,130,465
HEALTH	333,340	393,531	507,384	514,516
CONVENTION/VISITORS	2,351,964	2,050,901	1,855,956	1,962,774
DOWNTOWN BUS DISTRICT	572	104,032	86,750	87,755
PUBLIC SAFETY TRUST FUND	40,572	23,369	40,000	-
PUBLIC SAFETY TRUST FUND II	2,983,528	3,257,204	2,807,118	3,029,693
CASINO REVENUE FUND	1,780,646	7,364,245	3,255,000	1,786,500
RIVERFRONT REG. ECONOMIC DEVL	207,534	291,673	406,625	405,000
HOUSING DEVELOPMENT GRANTS	129,036	-	152,010	152,010
MOTOR FUEL TAX	1,960,997	5,238,988	1,456,279	1,431,045
TRANSPORTATION SALES TAX	810	30	-	-
TRANSPORTATION SALES TAX III	1,953,990	178,704	-	-
TRANSPORTATION SALES TAX IV	5,418,500	1,007,980	75,000	-
TRANSPORTATION SALES TAX V	2,344,974	3,966,803	3,660,000	9,147,500
CAP IMPR SALES TAX-WATER	987,409	3,017,450	1,749,141	1,083,228
CAP IMPR SALES TAX-SEWER	4,519,650	4,032,357	5,145,000	3,765,000
FIRE SALES TAX FUND	2,469,218	2,541,284	2,587,000	2,631,750
PARK/STORMWATER SALES TX-OPERATIONS	1,452,503	1,234,810	1,382,743	1,324,487
PARK/STORMWATER SALES TX-CAPITAL II	-	-	-	3,482,972
PARK/STORMWATER SALES TX-CAPITAL	5,628,479	5,323,221	2,933,250	16,000
GENERAL CAPITAL IMPROV	14,021,002	231,627	-	-
STREET IMPROVEMENT	5,117,258	2,812,712	-	-
PARK IMPROVEMENTS	5,250	27,145	-	-
SURFACE TRANS PROG-URBAN PROJ	833,712	287,561	-	-
CDBG GRANTS	(51,651)	50,000	-	-
SEWER OPERATIONS	13,375,108	11,115,247	12,455,852	10,966,865
WATER OPERATIONS	6,963,852	8,189,336	8,934,897	7,994,919
SOLID WASTE	4,028,235	4,215,592	4,399,686	5,432,945
GOLF COURSE	658,412	547,495	587,959	599,975
INDOOR SPORTS COMPLEX	405,256	751,629	750,734	759,844
SPORTS COMPLEXES	1,065,091	1,067,923	1,048,349	1,042,957
INFORMATION TECHNOLOGY	760,366	772,286	761,500	798,955
FLEET MANAGEMENT	1,527,668	1,519,521	1,531,416	1,516,740
EMPLOYEE BENEFITS	3,560,902	3,681,140	4,912,873	4,460,150
RISK MANAGEMENT	467,878	740,717	578,477	698,215
EQUIPMENT REPLACEMENT	568,615	201,121	500,000	590,420
TOTAL EXPENSES	\$121,241,477	\$111,871,723	\$98,288,580	\$99,604,958
LESS TRANSFERS	9,613,377	10,284,541	8,820,465	8,482,710
NET EXPENSE	<u>\$111,628,100</u>	<u>\$101,587,181</u>	<u>\$89,468,115</u>	<u>\$91,122,248</u>

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**GENERAL FUND
BUDGET HIGHLIGHTS**

SIGNIFICANT OPERATING CHANGES

Police – This budget includes \$160,504 for 4 new jailer positions, \$84,335 for 2 new Communication Officers to support 911 Dispatch, and \$2,445 to increase the clothing allowance for Detectives. This budget assumes new net revenues of \$169,907 from the US Marshals Service for housing Federal prisoners at the jail. The budget also includes a saving of \$34,953 from eliminating a temporary Records Clerk post and net savings on part-time Communication officers of \$12,150.

Fire – This budget includes \$124,209 for overtime payments to ensure full staff coverage is available for the Aircraft Rescue and Fire Fighting (ARFF) vehicle and equipment at Cape Girardeau Regional Airport.

Finance – This budget continues the Deputy Finance Director position that was added previously as part of succession planning for the Finance Director position. The \$107,114 total cost of this position is funded by one-time revenue sources in this budget.

Facility Maintenance – This budget includes an additional \$20,473 for increased maintenance costs at City facilities.

Human Resources – The previous budget included 1,248 hours for a temporary part-time administrative pool to be shared by all city departments as needed. This budget continues this arrangement with the total cost of \$14,801 being funded by one-time revenue sources.

Contingency – This budget includes one-time allocations of \$120,000 to cover potential extra police and fire personnel costs during the year. These allowances are similar those included in the current year’s budget and are funded by one-time revenue sources in this budget.

SIGNIFICANT ONE-TIME EXPENDITURES

The council division includes \$35,000 to cover the costs of holding a special election. The general facilities division includes \$7,000 to install a sump pump in the basement of City Hall. The Parks Maintenance division includes \$12,500 for the additional costs of maintaining the grounds of the Common Pleas Courthouse. All of these expenditures plus one-time personnel costs will be covered by a \$361,045 one-time transfer from the motor fuel tax fund.

REVENUE/RATE INCREASES

This budget proposes minor changes to the City’s Inspection Service’s fee schedule. No additional revenues were projected as the result of these changes. The proposed fee schedule is included in pages 386-390. As new activities arise during the year, user fees may be charged to offset operating costs.

REVENUE/EXPENDITURE PROJECTIONS

The following assumptions were used for the proposed budget for the fiscal year ending June 30, 2020 and projections for the following five years.

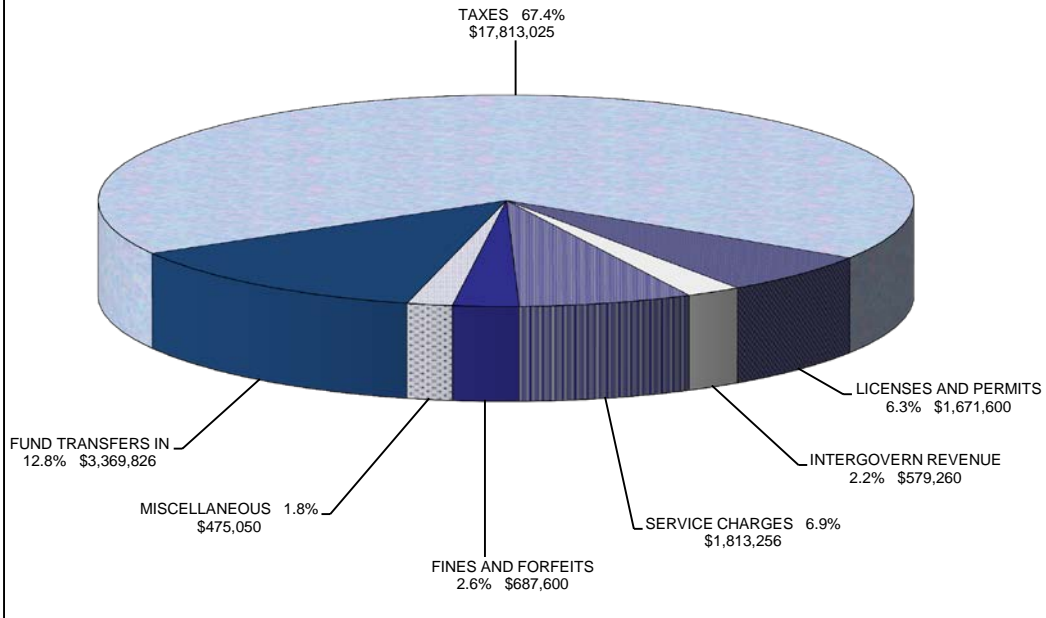
- Inflation is projected to be 2% during the entire 6-year period.
- Sales tax for the fiscal year ending June 30, 2020 is projected to be 3.4% above the actual sales tax for fiscal year ending June 30, 2018 and is projected to increase by 1.00% over inflation per year thereafter.
- Cable Franchise Tax for the fiscal year ending June 30, 2020 is projected to be at the current projected Cable franchise tax for fiscal year ending June 30, 2019. The current year's revenue is projected to be 2.22% more than the actual revenue received in fiscal year ending June 30, 2018. Cable franchise tax is projected to remain flat thereafter.
- Real Estate and Property Tax assessed valuations are projected to grow at 2.00% and 1.00% respectively for the fiscal year ending June 30, 2020 and 2.00% annually for the following five years. No tax levy increases are assumed in any of the years.
- Franchise Tax from AmerenUE is projected for the fiscal year ending June 30, 2020 using the average electric and natural gas usage from the last 3 years ending in December of 2018 and rates currently in effect. Revenues are projected to increase 2.00% per year thereafter.
- Court Revenue for the fiscal year ending June 30, 2020 is projected to be 3% more than the current projected Court Revenue for fiscal year ending June 30, 2019 and projected to grow at the rate of inflation for the remaining 5 years.
- All other fees and licenses that are allowed to be adjusted without voter approval are projected to grow at the rate of inflation for the remaining 5 years. The remaining fees and licenses are maintained at current levels.
- Operating expenditures, excluding personnel costs, internal equipment rent, support of the fixed bus system, and snow removal supplies are projected grow at the rate of inflation in years following fiscal year ending June 30, 2020. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2020 with an annual turnover rate of 8%. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years. Costs of the Deputy Finance Director and the temporary part-time administrative pool funded by one-time revenue sources during the fiscal year ending June 30, 2020 in this budget are removed from the projected personnel costs in the following 5 years.
- Internal equipment rent, support of the fixed bus system, and snow removal supplies are projected to remain at June 30, 2020 levels during the following five years. Motor fuel revenues are assumed to support cost of snow removal supplies.
- No capital expenditures are projected for years following fiscal year ending June 30, 2020.

REVENUE/EXPENDITURE PROJECTIONS (cont.)

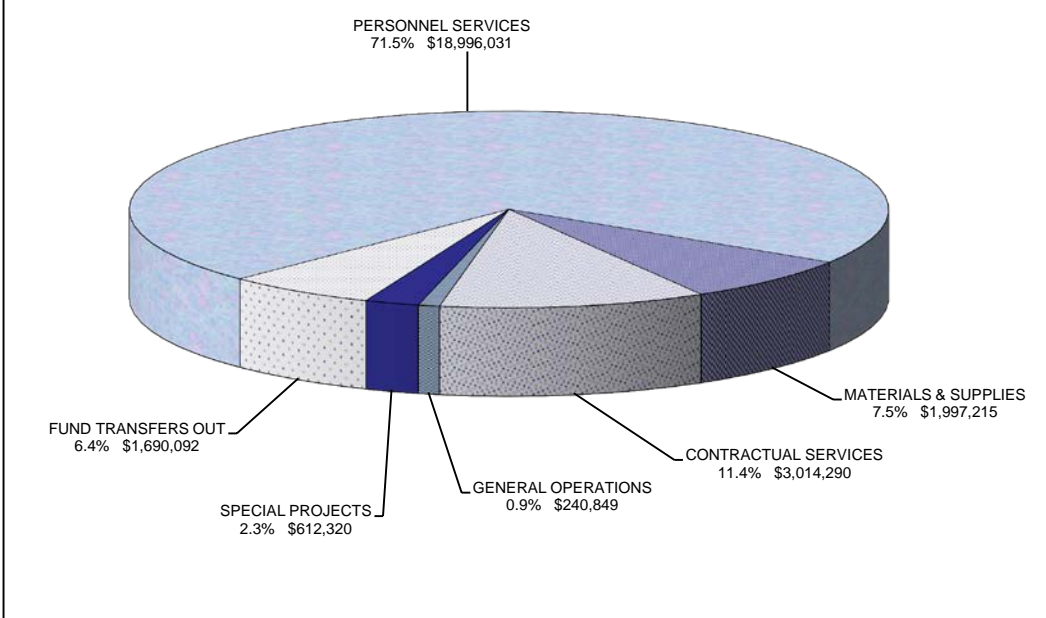
- No debt service is included in this budget for the fiscal year ending June 30, 2020 or any of the five years, thereafter.
- Motor Fuel Fund transfers received by the General Fund for operations total \$1,431,045 for fiscal year ending June 30, 2020 and are projected to be maintained at \$1,190,000 over the following five years.
- Fire Sales Tax Fund transfers received by the General Fund for operations total \$2,631,750 for fiscal year ending June 30, 2020 and are projected to grow 3.00% annually over the following five years.
- Public Safety Trust Fund transfers received by the General Fund for operations total \$1,315,875 for fiscal year ending June 30, 2020 and are projected to grow 3.00% annually over the remaining five years.
- Transfers to the Public Safety Trust Fund total \$2,631,750 for fiscal year ending June 30, 2019 and are projected to be equal to the Fire Sales Tax Fund transfers received by the General Fund for operations for the following five years.
- Transfers to Airport, Parks and Recreation, and Softball Complex funds are made at levels to enable them to have balanced budgets.
- Unreserved fund balance is projected to decrease from \$1,900,326 at the end of the fiscal year ending June 30, 2020 to \$198,075 by the end of fiscal year ending June 30, 2025.
- The fund balance reserved for emergency is kept at 15% of annually budgeted operating expenses during the six year period as required by City Charter.

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GENERAL FUND 2019-2020 RESOURCES



GENERAL FUND 2019-2020 EXPENDITURES



GENERAL FUND
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$17,193,712	\$17,866,335	\$17,846,750	\$17,813,025
LICENSES AND PERMITS	1,613,500	1,649,227	1,715,150	1,671,600
INTERGOVERN REVENUE	843,330	897,242	605,781	579,260
SERVICE CHARGES	1,564,867	1,606,443	1,496,948	1,813,256
FINES AND FORFEITS	719,694	609,521	720,500	687,600
MISCELLANEOUS	411,417	644,919	438,348	475,050
OTHER FINANCING	<u>187,709</u>	<u>378,559</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$22,534,229	\$23,652,246	\$22,823,477	\$23,039,791
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$17,916,940	\$18,320,833	\$18,470,582	\$18,996,031
MATERIALS & SUPPLIES	1,770,005	1,848,716	1,941,840	1,997,215
CONTRACTUAL SERVICES	2,735,874	2,712,362	2,919,862	3,014,290
GENERAL OPERATIONS	254,428	275,267	294,606	240,849
CAPITAL OUTLAY	112,215	96,148	58,295	-
SPECIAL PROJECTS	523,826	612,116	1,277,017	612,320
DEBT SERVICE	<u>20,018</u>	<u>1,005,283</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	\$23,333,306	\$24,870,725	\$24,962,202	\$24,860,705
FUND TRANSFERS IN	5,433,446	6,478,346	5,932,239	6,001,576
FUND TRANSFERS OUT	4,628,089	5,728,300	4,280,607	4,321,842
PROJECTED REVENUE OVER(UNDER) BUDGET			307,690	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(979,151)	
RESERVED FUND BALANCE DECREASE(INCREASE)			-	-
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			(85,586)	6,480
BEGINNING UNRESERVED FUND BALANCE			3,279,166	2,035,026
ENDING UNRESERVED FUND BALANCE			<u>2,035,026</u>	<u>1,900,326</u>
EMERGENCY RESERVE FUND		<u>3,650,000</u>	<u>3,735,586</u>	<u>3,729,106</u>

GENERAL FUND
BUDGET PROJECTIONS

	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$18,144,509	\$18,595,026	\$19,057,914	\$19,533,520	\$20,022,203
LICENSES AND PERMITS	1,715,032	1,759,737	1,805,755	1,853,124	1,901,882
INTERGOVERN REVENUE	590,351	602,696	615,298	628,164	641,299
SERVICE CHARGES	1,845,037	1,882,570	1,920,864	1,959,941	1,999,814
FINES AND FORFEITS	701,182	715,036	729,166	743,580	758,281
MISCELLANEOUS	478,715	475,226	473,529	474,271	477,563
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	\$23,474,826	\$24,030,291	\$24,602,526	\$25,192,600	\$25,801,042
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 19,362,588	\$ 19,756,289	\$ 20,161,758	\$ 20,579,529	\$ 21,010,151
MATERIALS & SUPPLIES	2,035,159	2,073,862	2,113,339	2,153,606	2,194,678
CONTRACTUAL SERVICES	3,019,156	3,072,569	3,127,051	3,182,622	3,239,305
GENERAL OPERATIONS	245,666	250,579	255,591	260,703	265,917
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	523,426	531,695	540,129	548,732	557,507
DEBT SERVICE	-	-	-	-	-
TOTAL EXPENSES	\$ 25,185,995	\$25,684,994	\$26,197,868	\$26,725,192	\$27,267,558
FUND TRANSFERS IN	5,629,339	5,777,685	5,930,442	6,087,749	6,249,735
FUND TRANSFERS OUT	4,351,295	4,490,793	4,611,966	4,736,699	4,865,098
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(48,793)	(74,850)	(76,931)	(79,099)	(81,355)
BEGINNING UNRESERVED FUND BALANCE	1,900,326	1,418,408	975,747	621,950	361,309
ENDING UNRESERVED FUND BALANCE	<u>1,418,408</u>	<u>975,747</u>	<u>621,950</u>	<u>361,309</u>	<u>198,075</u>
EMERGENCY RESERVE FUND	<u>3,777,899</u>	<u>3,852,749</u>	<u>3,929,680</u>	<u>4,008,779</u>	<u>4,090,134</u>

GENERAL FUND REVENUE

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
Real Estate Tax	\$ 1,417,943	\$ 1,459,811	\$ 1,488,400	\$ 1,519,971
Personal Property Tax	350,948	352,969	360,350	371,035
Railroad & Utility Tax	64,437	65,763	65,750	64,600
Intangible Tax	13,394	10,709	10,700	4,600
Delinquent Real Estate Tax	50,188	20,442	23,100	26,500
Delinquent Personal Prop Tax	19,855	17,318	14,600	17,000
PILOT real property-current	-	86,007	95,000	97,000
PILOT real property-prior	-	12,583	-	-
Public Utility Franchise Tax	2,741,703	3,038,170	2,828,500	2,613,000
Natural Gas Franchise Tax	569,042	686,286	650,000	633,500
Local Telephone Franchise Tax	420,754	320,644	346,050	281,819
Cable T.V. Franchise Tax	424,740	408,417	408,000	417,500
P.I.L.O.T. - Franchise Tax Sewer	695,309	713,433	359,100	370,000
P.I.L.O.T. - Franchise Tax Water	-	-	345,700	350,000
General Sales Tax	10,263,032	10,514,536	10,690,000	10,875,000
Cigarette Tax	151,113	147,747	150,000	150,000
Economic activity tax	-	-	-	10,000
Penalty on Delinquent R.E. Tax	6,482	6,543	6,500	6,500
Penalty on Delinquent P.P. Tax	4,772	4,957	5,000	5,000
	<u>17,193,712</u>	<u>17,866,335</u>	<u>17,846,750</u>	<u>17,813,025</u>
Gen Business License-Flat fee	25,926	22,353	25,500	28,000
Gen Business Lic-Gross receipts	1,258,352	1,278,926	1,333,000	1,337,000
Liquor Licenses	75,591	76,236	73,800	75,000
Trade Licenses	23,579	24,161	23,700	24,000
Residential Rental Licenses	49,802	46,003	49,800	46,000
Security Guard Licenses	2,265	3,640	3,000	2,500
Business License-penalty	6,639	14,482	6,800	14,000
Residential license penalty	765	234	350	-
Building Permits	99,743	82,195	105,000	63,000
Plumbing & Sewer Permits	13,109	20,709	19,500	11,200
Electrical Permits	21,850	39,385	33,500	29,000
Mechanical Permits	-	20,130	21,600	18,600
Other Permits	35,880	20,775	19,600	23,300
	<u>1,613,500</u>	<u>1,649,227</u>	<u>1,715,150</u>	<u>1,671,600</u>
Fed Indirect Operating-FEMA	38,989	67,262	-	-
Fed Indirect Operating-HUD	154,358	133,068	-	-
SEMA Grant	1,073	18	-	-
County Business Surtax	51,229	52,683	51,275	52,000
Police Grants	435,260	449,508	554,506	526,260
Police Dept of Justice Capital Grants	129,908	125,644	-	-
Fed Direct Capital-Police	23,039	23,247	-	1,000
SEMO Reg Planning Comm. Grant	99	29,822	-	-
SEMO Reg Planning	9,375	15,990	-	-
	<u>843,330</u>	<u>897,242</u>	<u>605,781</u>	<u>579,260</u>
Misc. Fees-Grave Openings	26,350	26,575	23,500	23,500
Cemetery Plot Sales	8,990	14,750	10,000	10,000
Engineering Fees	30,027	29,980	30,000	40,000
Plan Review Fees	47,681	84,475	70,675	60,000
Rental Inspection Fees	195	-	-	-
Planning Fees	5,859	7,436	6,250	6,250
Planning Services Fees	5,455	9,631	6,500	6,500
Prisoner Housing Fee	-	-	-	204,400
Police services-reimbursements	15,869	59,895	50,000	118,000
Extra Patrol Fees	22,939	17,157	21,000	20,000
Fire services-reimbursements	-	5,000	-	5,000
Fire Training Fees	14,150	10,680	9,500	10,000
Weed Abatements	17,420	12,998	14,000	14,000

GENERAL FUND REVENUE

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
Demolition Assessment	472	4,488	-	-
Outside Fire Protection	22,000	22,000	22,000	30,000
Special Event Fees	1,950	1,100	-	-
Court Costs	73,824	63,722	74,000	70,550
DWI Recoupment Fee	2,900	3,272	3,000	3,000
	<u>296,080</u>	<u>373,160</u>	<u>340,425</u>	<u>621,200</u>
Municipal Court Fines	564,179	489,181	564,000	537,600
Non Traffic Fines	116,814	88,836	117,000	111,500
Parking Tickets	31,276	22,429	31,500	30,000
Returned Check Charge	7,426	9,075	8,000	8,500
	<u>719,694</u>	<u>609,521</u>	<u>720,500</u>	<u>687,600</u>
Interest on Overnight Investments	67,144	97,255	94,500	114,325
Interest paid by State	-	2,810	3,000	-
Interest on Interfund Advances	7,436	4,580	-	-
Interest on Taxes from County	48	259	-	-
Interest on Special Assessment	1,501	1,477	1,700	1,000
Office Space Rental	205,885	210,000	214,195	218,475
Railroad Lease	39,063	39,842	40,953	41,250
Capital contributions-donation	-	200,000	-	-
Police Operating Contributions	1,638	40	-	-
Accounts Payable Rebates	48,586	52,985	44,000	55,000
General Miscellaneous	40,553	35,957	40,000	45,000
Cash Overages & Shortages	(438)	(287)	-	-
	<u>411,417</u>	<u>644,919</u>	<u>438,348</u>	<u>475,050</u>
Proceeds from Sale of Assets	111,601	354,606	-	-
Compensation for Damages	5,018	462	-	-
Compensation for damages	12,816	-	-	-
Advance Repayments	58,274	23,491	-	-
	<u>187,709</u>	<u>378,559</u>	<u>-</u>	<u>-</u>
Project Personnel Costs	1,133,884	1,116,706	1,048,088	1,099,356
Project Overhead Costs	107,446	87,567	79,500	63,750
Project Equipment Costs	5,200	5,200	5,200	5,200
Tax Collection Fees	22,257	23,810	23,735	23,750
	<u>1,268,787</u>	<u>1,233,283</u>	<u>1,156,523</u>	<u>1,192,056</u>
Transfer-Motor Fuel Fund	1,445,000	1,285,000	1,456,279	1,431,045
Transfer-Fleet Maintenance	-	18,215	17,374	-
Transfer-Employee Benefit Fd	-	26,750	26,350	26,350
Transfer-Fire Sales Tax	2,469,218	2,541,284	2,587,000	2,631,750
Transfer-Public Safety Trust	-	-	1,293,500	1,315,875
Transfer-Public Safety Trust II	1,234,609	1,270,642	-	-
Transfer-Water Project ST	-	975,000	-	-
Transfer-PARKS/STORMWATER-OPER	284,620	284,310	551,736	596,556
Transfer from park cap improve	-	27,145	-	-
Transfer from CDBG project fd	-	50,000	-	-
	<u>5,433,446</u>	<u>6,478,346</u>	<u>5,932,239</u>	<u>6,001,576</u>
	<u>\$27,967,676</u>	<u>\$30,130,593</u>	<u>\$28,755,716</u>	<u>\$29,041,367</u>

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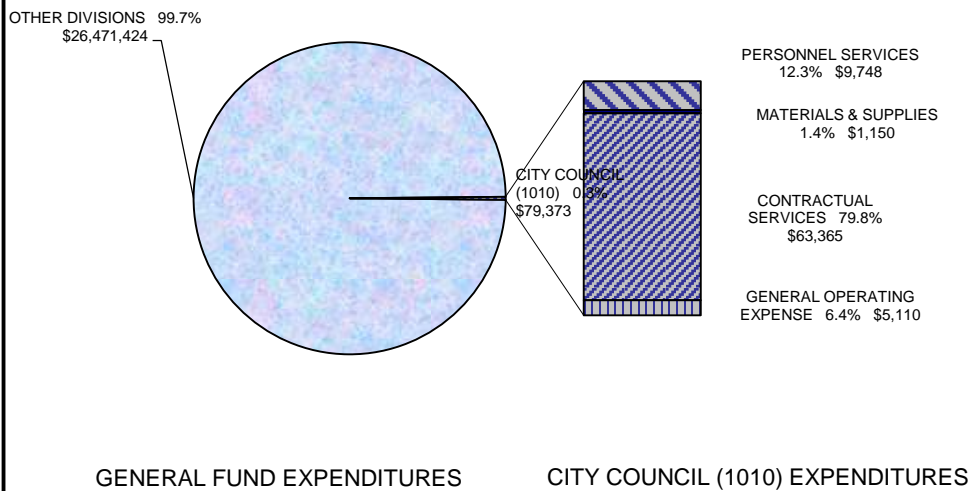
GENERAL FUND
EXPENDITURES BY DIVISION

	2016-2017 <u>ACTUAL</u>	2017-2018 <u>ACTUAL</u>	2018-2019 <u>BUDGET</u>	2019-2020 <u>BUDGET</u>
CITY COUNCIL	\$28,188	\$66,438	\$75,602	\$79,373
CITY MANAGER	471,941	491,868	493,333	497,425
PUBLIC AWARENESS	165,517	183,371	185,936	180,659
CITY ATTORNEY	305,090	300,016	308,877	307,744
HUMAN RESOURCES	357,846	360,131	355,143	354,546
FINANCE	613,772	644,893	747,124	718,879
MUNICIPAL COURT	319,346	330,223	329,776	337,492
FACILITY MAINTENANCE	220,254	213,918	219,678	250,925
PLANNING SERVICES	564,207	497,331	368,503	375,842
INSPECTION SERVICES	541,570	546,141	570,235	583,100
ENGINEERING	1,136,188	1,140,531	1,202,969	1,196,974
POLICE	8,358,295	8,611,367	8,714,386	9,113,340
FIRE	5,473,344	5,621,171	5,514,009	5,718,163
STREET	2,568,698	3,567,994	2,713,646	2,732,757
PARK MAINTENANCE	1,522,926	1,498,554	1,521,541	1,545,513
CEMETERY	204,826	193,062	199,654	192,729
INTERDEPARTMENTAL SERV	5,109,387	6,332,016	5,472,397	4,827,086
CONTINGENCY	-	-	250,000	170,000
TOTAL EXPENDITURES	<u>27,961,395</u>	<u>30,599,024</u>	<u>29,242,809</u>	<u>29,182,547</u>
LESS TRANSFERS	<u>4,628,089</u>	<u>5,728,300</u>	<u>4,280,607</u>	<u>4,321,842</u>
NET EXPENDITURES	<u><u>\$23,333,306</u></u>	<u><u>\$24,870,724</u></u>	<u><u>\$24,962,202</u></u>	<u><u>\$24,860,705</u></u>

City Council

The City Council is the elected legislative authority of the City government. It passes all ordinances, policy documents and other measures conducive to the welfare of the City. The City Council is directly accountable to the citizenry for the conduct of municipal affairs.

2019-2020 Proposed Budget General Fund



CITY COUNCIL (1010)

BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$9,701	\$9,972	\$9,742	\$9,748
MATERIALS AND SUPPLIES	3,705	5,836	6,750	1,150
CONTRACTUAL SERVICES	5,444	45,146	51,335	63,365
GENERAL OPERATIONS	9,337	5,484	7,775	5,110
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$28,188</u>	<u>\$66,438</u>	<u>\$75,602</u>	<u>\$79,373</u>

TOTAL PERSONNEL SERVICE BY POSITION
CITY COUNCIL

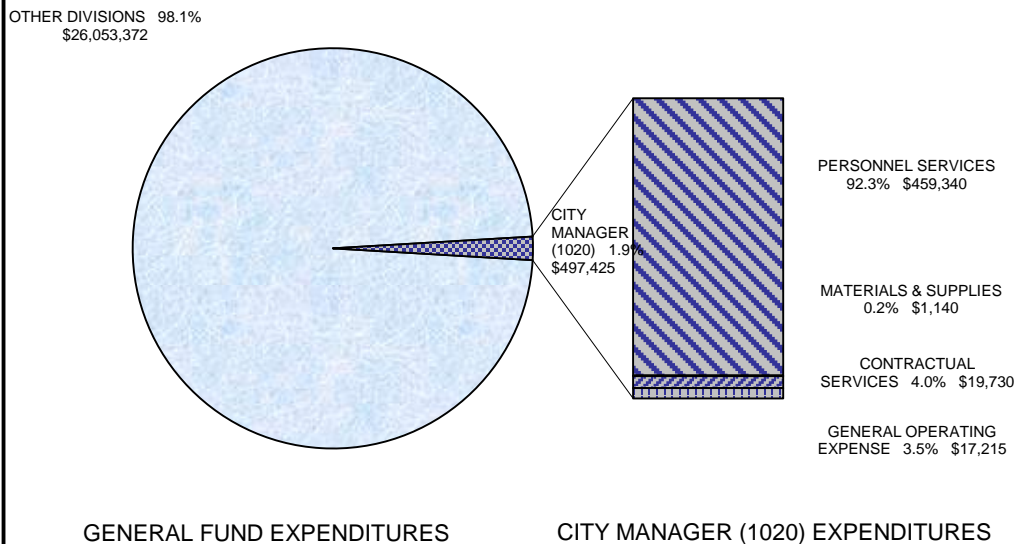
CLASSIFICATION	SALARY GRADE (Details in Appendices)		2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees				
Mayor	Grade	N/A	1	1
City Council	Grade	N/A	<u>6</u>	<u>6</u>
TOTAL			7	7

City Manager

The City Manager is the administrative head of the City government. Under the direction of the City Council, he supervises all City departments, appoints all City employees, achieves goals and objectives established by the City Council, sees that laws ordinances and provisions of the Charter are enforced, enforces terms of public utility franchises, prepares and submits the annual and capital program budgets, advises the City Council of financial affairs, makes appropriate recommendations to the City Council and performs such other duties as prescribed by law and the City Council.

2019-2020 Proposed Budget

General Fund



CITY MANAGER (1020)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$441,339	\$454,705	\$458,127	\$459,340
MATERIALS AND SUPPLIES	967	1,097	1,190	1,140
CONTRACTUAL SERVICES	16,811	20,596	19,001	19,730
GENERAL OPERATIONS	12,824	15,470	15,015	17,215
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$471,941</u>	<u>\$491,868</u>	<u>\$493,333</u>	<u>\$497,425</u>

TOTAL PERSONNEL SERVICE BY POSITION
CITY MANAGER

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees			
City Manager	Grade N/A	1	1
Deputy City Manager	Grade X	1	1
Director of Citizens Services	Grade U	0.40	0.40
Deputy City Clerk	Grade M	1	1
Administrative Secretary	Grade E	<u>1</u>	<u>1</u>
TOTAL		4.40	4.40

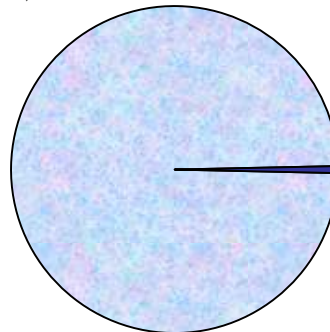
Public Awareness

The overall goal is to increase citizen knowledge, awareness and confidence in the programs, projects, services, and activities provided by the City. Activities involve interfacing with media sources concerning City issues; handling public information for City departments, coordinating activities with other departments; developing internal and external publications and coordinating Cable Access Channel 993.

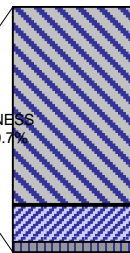
2019-2020 Proposed Budget

General Fund

OTHER DIVISIONS 99.3%
\$26,370,138



PUBLIC AWARENESS (1030) 0.7%
\$180,659



PERSONNEL SERVICES
80.3% \$145,120

MATERIALS & SUPPLIES
0.8% \$1,380

CONTRACTUAL SERVICES
14.7% \$26,609

GENERAL OPERATING EXPENSE
4.2% \$7,550

GENERAL FUND EXPENDITURES

PUBLIC AWARENESS (1030) EXPENDITURES

PUBLIC AWARENESS (1030)

BUDGET BY MAJOR OBJECT

	2016-2017 <u>ACTUAL</u>	2017-2018 <u>ACTUAL</u>	2018-2019 <u>BUDGET</u>	2019-2020 <u>PROPOSED</u>
PERSONNEL COSTS	\$138,721	\$141,429	\$141,912	\$145,120
MATERIALS AND SUPPLIES	1,537	1,026	8,400	1,380
CONTRACTUAL SERVICES	18,796	32,919	28,024	26,609
GENERAL OPERATIONS	6,463	7,996	7,600	7,550
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$165,517</u>	<u>\$183,371</u>	<u>\$185,936</u>	<u>\$180,659</u>

TOTAL PERSONNEL SERVICE BY POSITION
PUBLIC AWARENESS

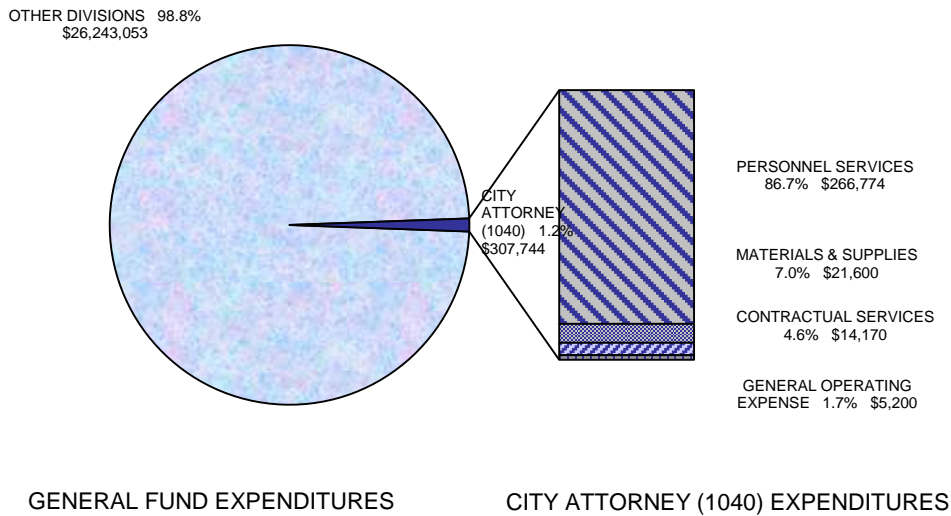
CLASSIFICATION	SALARY GRADE (Details in Appendices)	2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees			
Director of Citizen Services	Grade U	0.15	0.15
Public Information Manager	Grade R	1	1
Public Information Specialist	Grade L	<u>1</u>	<u>1</u>
TOTAL		2.15	2.15

City Attorney

The City Attorney performs all necessary legal services for and on behalf of the City. Major assignments are to advise the City Council and other City officials of legal matters, to institute and prosecute actions in the Municipal Court as provided by law or ordinances, to prepare ordinances and other legal documents relating to the City affairs and to represent the City's legal interest as required.

2019-2020 Proposed Budget

General Fund



CITY ATTORNEY (1040)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$264,712	\$252,454	\$262,723	\$266,774
MATERIALS AND SUPPLIES	24,303	27,654	22,634	21,600
CONTRACTUAL SERVICES	12,341	14,797	15,820	14,170
GENERAL OPERATIONS	3,734	5,111	7,700	5,200
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$305,090</u>	<u>\$300,016</u>	<u>\$308,877</u>	<u>\$307,744</u>

TOTAL PERSONNEL SERVICE BY POSITION
CITY ATTORNEY

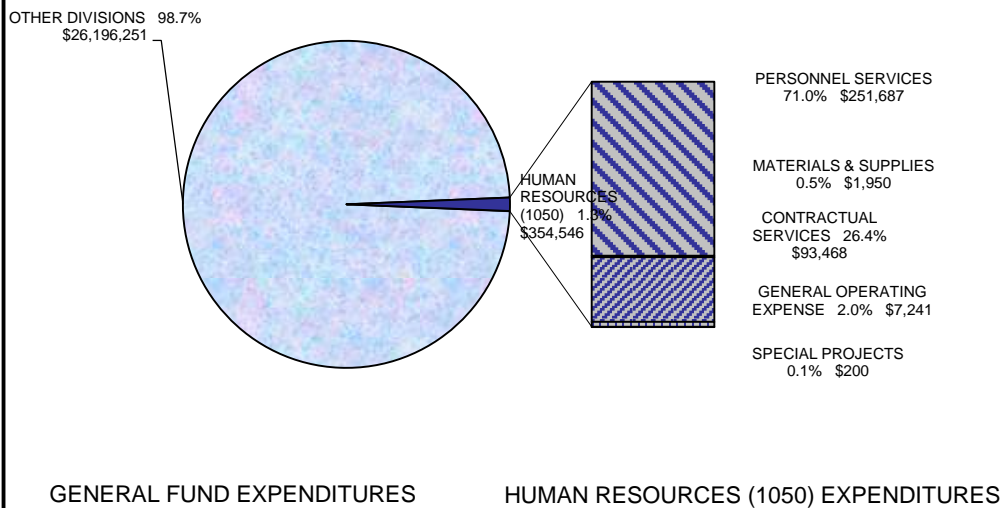
CLASSIFICATION	SALARY GRADE (Details in Appendices)		2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees				
City Attorney	Grade	V	1	1
Assistant City Attorney	Grade	S	1	1
Legal Secretary	Grade	J	1	1
Administrative Clerk	Grade	D	<u>0.50</u>	<u>0.50</u>
TOTAL			3.50	3.50

Human Resources Management

This is a division of the City Manager's office responsible for all human resources development and management of the City's efforts to cover, reduce, and/or eliminate all employee safety risks and all City liability/casualty exposures.

2019-2020 Proposed Budget

General Fund



HUMAN RESOURCES (1050)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$266,406	\$277,765	\$254,655	\$251,687
MATERIALS AND SUPPLIES	1,614	1,485	1,950	1,950
CONTRACTUAL SERVICES	83,556	74,907	91,937	93,468
GENERAL OPERATIONS	6,070	5,974	6,401	7,241
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	200	-	200	200
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$357,846</u>	<u>\$360,131</u>	<u>\$355,143</u>	<u>\$354,546</u>

TOTAL PERSONNEL SERVICE BY POSITION
HUMAN RESOURCES

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees			
Human Resources Manager	Grade T	1	1
HR Specialist	Grade N	1	1
Fitness Wellness Coordinator	Grade M	0.5	0.5
HR Generalist	Grade L	<u>1</u>	<u>1</u>
TOTAL		3.50	3.50

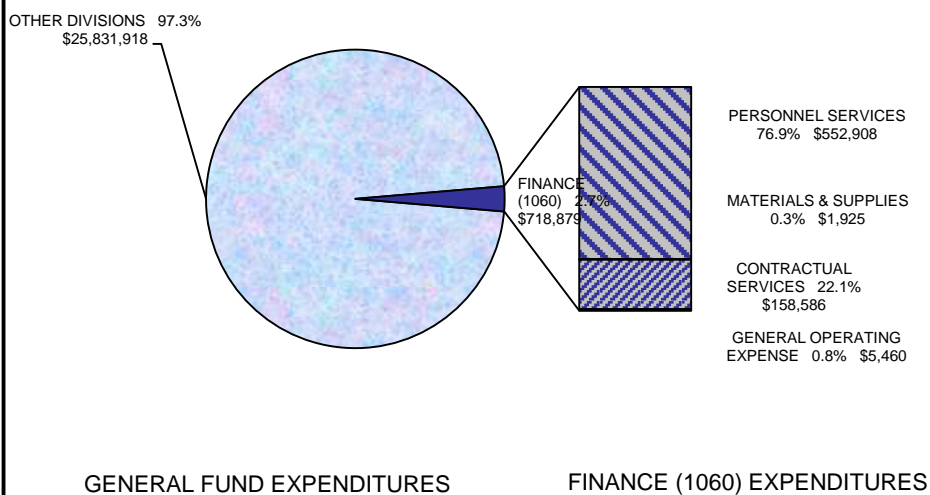
Part-Time Employees

	2018-2019		2019-2020	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Floating Administrative Clerks	1248	0.60	1248	0.60

Finance

This department is responsible for all accounting and financial functions of the City government including records management, utility billing, revenue collection, licensing, purchasing, disbursements, investments, data processing, budget analysis, and financial reporting.

2019-2020 Proposed Budget General Fund



FINANCE (1060)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$433,637	\$456,863	\$552,329	\$552,908
MATERIALS AND SUPPLIES	1,790	1,741	1,925	1,925
CONTRACTUAL SERVICES	175,055	184,358	187,205	158,586
GENERAL OPERATIONS	3,289	1,930	5,665	5,460
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$613,772</u>	<u>\$644,893</u>	<u>\$747,124</u>	<u>\$718,879</u>

TOTAL PERSONNEL SERVICE BY POSITION
FINANCE

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees			
Finance Director/Treasurer	Grade V	1	1
Deputy Finance Director	Grade U	1	1
Accounting Manager	Grade P	1	1
Customer Service Manager	Grade P	0.25	0.25
Accountant	Grade M	2	2
Accounts Payable Coordinator	Grade G	1	1
Customer Service Rep.	Grade F	0.50	0.50
Administrative Clerk	Grade D	0.50	0.50
TOTAL		7.25	7.25

Part-Time Employees

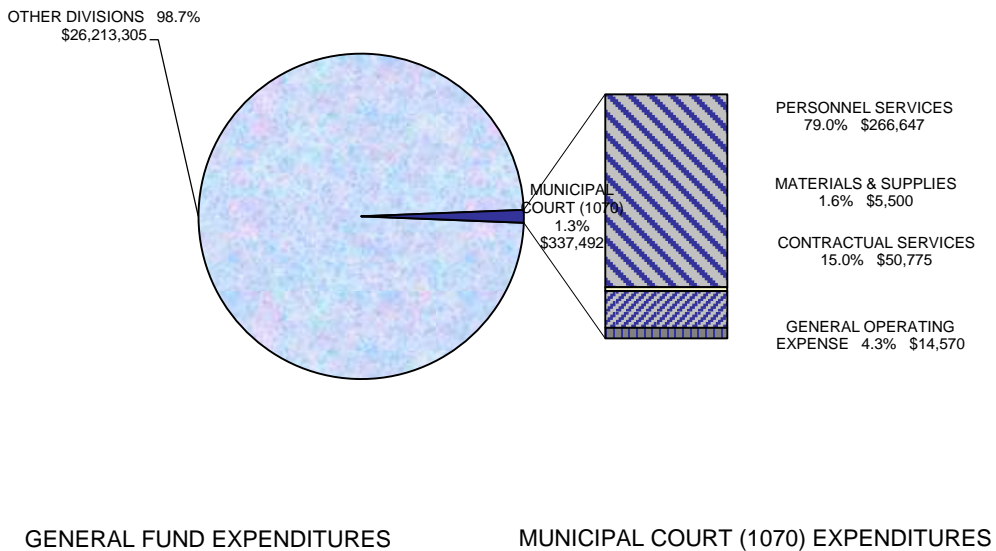
	2018-2019		2019-2020	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Purchasing Coordinator	1250	0.60	1250	0.60

Municipal Court

The Municipal Court has exclusive original jurisdiction to hear and rule on all complaints under city ordinances. It is empowered to imprison and/or fine any person violating City ordinances.

2019-2020 Proposed Budget

General Fund



MUNICIPAL COURT (1070)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$253,907	\$265,579	\$263,571	\$266,647
MATERIALS AND SUPPLIES	4,910	7,078	4,318	5,500
CONTRACTUAL SERVICES	46,665	44,665	47,567	50,775
GENERAL OPERATIONS	13,864	12,901	14,320	14,570
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$319,346</u>	<u>\$330,223</u>	<u>\$329,776</u>	<u>\$337,492</u>

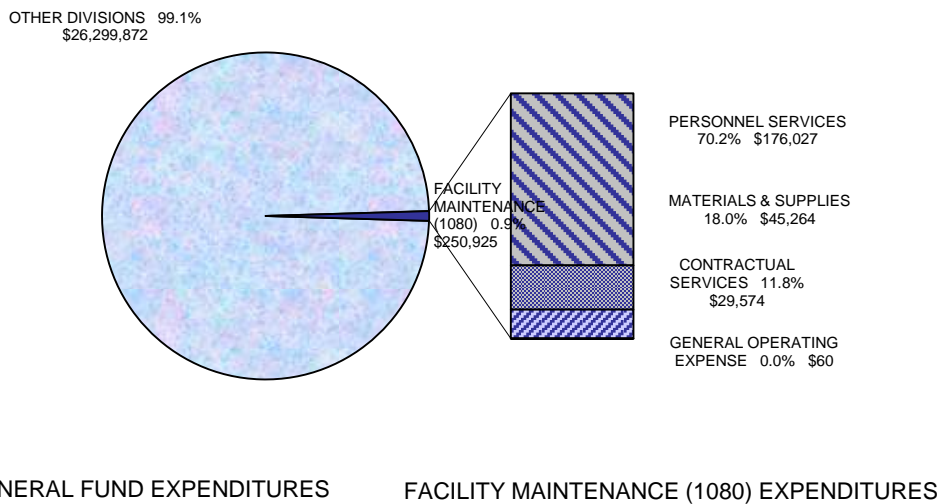
TOTAL PERSONNEL SERVICE BY POSITION
MUNICIPAL COURT

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2018-2019 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees			
Municipal Judge	EXEMPT	1	1
Chief Court Clerk	Grade M	1	1
Court Clerk	Grade I	1	1
Violations Clerk	Grade F	1	1
Administrative Clerk	Grade D	<u>1</u>	<u>1</u>
TOTAL		5	5

Facility Maintenance

This division accounts for the costs of maintaining the City Hall, Police Station, and certain areas of all city facilities.

2019-2020 Proposed Budget General Fund



FACILITY MAINTENANCE (1080)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$150,133	\$148,081	\$152,396	\$176,027
MATERIALS AND SUPPLIES	44,253	46,282	44,912	45,264
CONTRACTUAL SERVICES	25,868	19,555	22,310	29,574
GENERAL OPERATIONS	-	-	60	60
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$220,254</u>	<u>\$213,918</u>	<u>\$219,678</u>	<u>\$250,925</u>

TOTAL PERSONNEL SERVICE BY POSITION
FACILITY MAINTENANCE

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees				
Facility Maintenance Coord.	Grade	M	1	1
Maintenance Worker II	Grade	G	1	1
Maintenance Worker	Grade	E	<u>1</u>	<u>1</u>
TOTAL			3	3
Part-Time Employees				
	2018-2019		2019-2020	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Maintenance Workers	<u>-</u>	<u>0.00</u>	<u>2,050</u>	<u>0.99</u>
	-	0.00	2,050	0.99

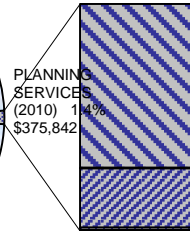
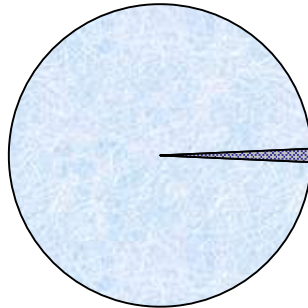
Planning Services

This division is responsible for all City planning, zoning and subdivision development. It is also responsible for coordinating economic development activities, the Community Development Block Grant program, and other activities associated with community development.

2019-2020 Proposed Budget

General Fund

OTHER DIVISIONS 98.6%
\$26,174,955



PERSONNEL SERVICES
72.2% \$271,226

MATERIALS & SUPPLIES
0.3% \$1,241

CONTRACTUAL
SERVICES 26.1%
\$97,925

GENERAL OPERATING
EXPENSE 1.1% \$3,950

SPECIAL PROJECTS
0.4% \$1,500

GENERAL FUND EXPENDITURES

PLANNING SERVICES (2010) EXPENDITURES

PLANNING SERVICES (2010)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$257,714	\$266,442	\$266,378	\$271,226
MATERIALS AND SUPPLIES	1,310	707	1,200	1,241
CONTRACTUAL SERVICES	141,529	91,865	95,275	97,925
GENERAL OPERATIONS	2,667	2,824	4,150	3,950
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	160,987	135,493	1,500	1,500
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$564,207</u>	<u>\$497,331</u>	<u>\$368,503</u>	<u>\$375,842</u>

TOTAL PERSONNEL SERVICE BY POSITION
PLANNING SERVICES

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees			
Director of Development Services	Grade V	0.33	0.33
City Planner	Grade R	1	1
Housing Asst. Coord.	Grade M	1	1
Transportation & Land Use Planner	Grade L	0	0
Planning Technician	Grade K	<u>1</u>	<u>1</u>
TOTAL		3.33	3.33

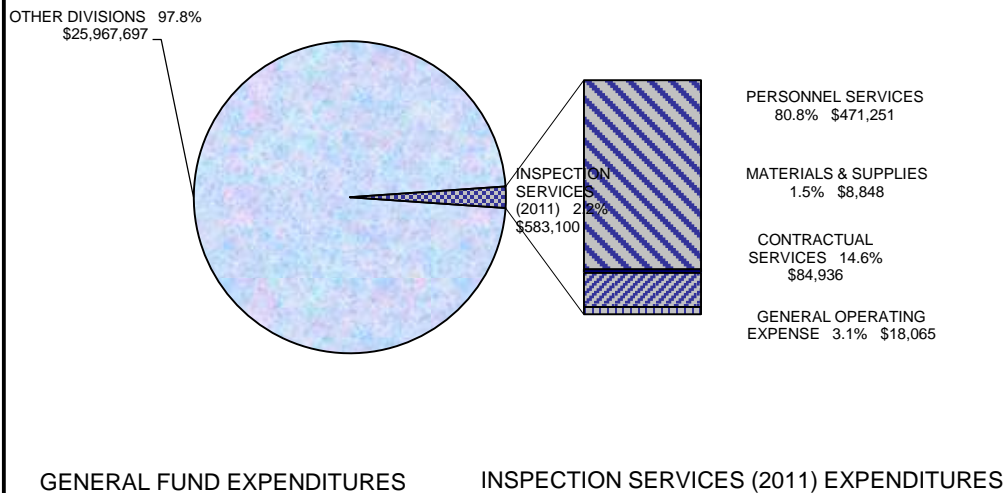
Part-Time Employees

	2018-2019		2019-2020	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Prop Acquisition & Land Specialist	1400	0.67	1400	0.67

Inspection Services

This division is responsible for all inspections, interpretation, and enforcement activities required by the International Code Council family of codes adopted by the City.

2019-2020 Proposed Budget General Fund



INSPECTION SERVICES (2011)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$465,078	\$478,008	\$480,914	\$471,251
MATERIALS AND SUPPLIES	10,550	11,118	9,423	8,848
CONTRACTUAL SERVICES	47,141	48,551	64,213	84,936
GENERAL OPERATIONS	18,802	8,464	15,685	18,065
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$541,570</u>	<u>\$546,141</u>	<u>\$570,235</u>	<u>\$583,100</u>

TOTAL PERSONNEL SERVICE BY POSITION
INSPECTION SERVICES

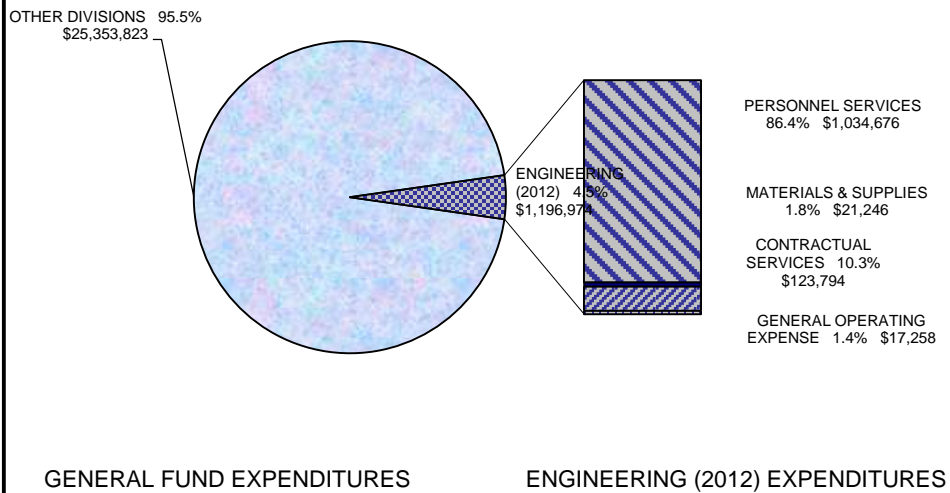
CLASSIFICATION	SALARY GRADE (Details in Appendices)	2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees			
Director Development Services	Grade V	0.33	0.33
Building and Code Enforcement Mgr	Grade R	1	1
Plan Reviewer and Site Inspector	Grade Q	1	1
Senior Code Inspector	Grade O	1	1
Code Inspector	Grade L	1	1
Property Mntc/Rental Inspector	Grade L	1	1
Property Mntc/Zoning Inspector	Grade L	1	1
Permit Technician	Grade F	1	1
Temporary Administrative Clerk	Grade D	1	1
TOTAL		8.33	8.33

	2018-2019		2019-2020	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Intern	150	0.07	150	0.07
	150	0.07	150	0.07

Engineering

This division provides engineering design services for some City construction projects, reviews private development designs and construction in accordance with ordinances and other policy statements by the City Council, keeps the necessary records, and performs other such engineering assignments and duties as required.

2019-2020 Proposed Budget General Fund



ENGINEERING (2012)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$1,002,475	\$1,007,641	\$1,024,029	\$1,034,676
MATERIALS AND SUPPLIES	21,947	23,901	34,038	21,246
CONTRACTUAL SERVICES	100,067	94,304	120,997	123,794
GENERAL OPERATIONS	11,699	14,685	23,905	17,258
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$1,136,188</u>	<u>\$1,140,531</u>	<u>\$1,202,969</u>	<u>\$1,196,974</u>

TOTAL PERSONNEL SERVICE BY POSITION
ENGINEERING

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees			
Director Development Services	Grade V	0.33	0.33
City Engineer	Grade T	1	1
Civil Engineer II	Grade R	1	1
Assistant City Engineer	Grade Q	1	1
Civil Engineer I	Grade P	1	1
Chief Construction Inspector	Grade P	1	1
Survey Crew Chief	Grade N	1	1
Sr. Construction Inspector	Grade N	2	2
Construction Inspector	Grade M	2	2
Engineering Technician	Grade L	2	2
Project Specialist	Grade J	2	2
Administrative Coordinator	Grade J	<u>1</u>	<u>1</u>
TOTAL		15.33	15.33

Part-Time Employees

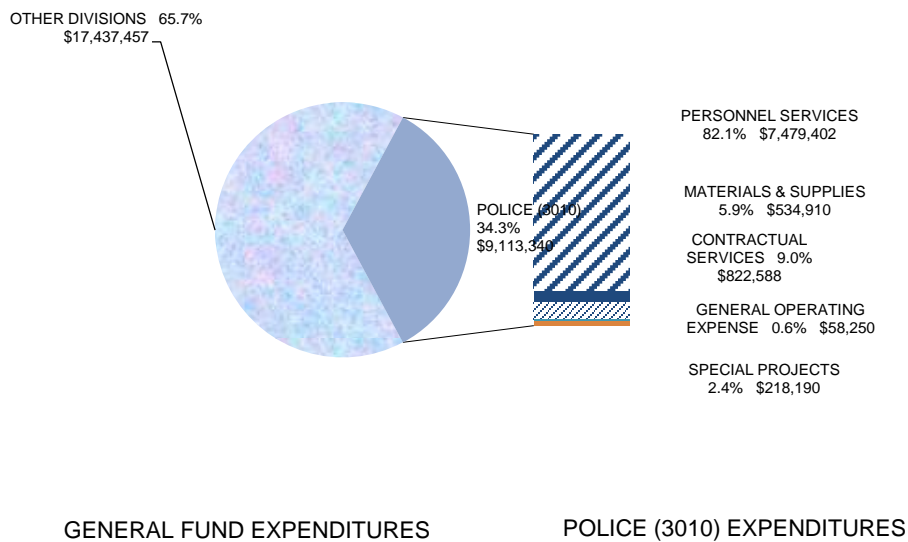
	2018-2019		2019-2020	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Constr. Inspector	<u>1,500</u>	<u>0.72</u>	<u>1,500</u>	<u>0.72</u>
	1,500	0.72	1,500	0.72

Police

The Police Department maintains the public peace, suppresses crime, enforces traffic and other City ordinances, executes warrants and other processes issued by the Municipal Court and City Attorney, and performs related duties. The Crime Prevention Program is a major effort of the department.

2019-2020 Proposed Budget

General Fund



POLICE (3010)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$7,011,002	\$7,104,659	\$7,131,855	\$7,479,402
MATERIALS AND SUPPLIES	444,116	493,561	486,953	534,910
CONTRACTUAL SERVICES	683,796	714,922	799,168	822,588
GENERAL OPERATIONS	52,066	81,265	52,150	58,250
CAPITAL EXPENDITURES	15,483	44,500	45,500	-
SPECIAL PROJECTS	151,831	172,461	198,760	218,190
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$8,358,295</u>	<u>\$8,611,367</u>	<u>\$8,714,386</u>	<u>\$9,113,340</u>

TOTAL PERSONNEL SERVICE BY POSITION
POLICE

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees			
Police Chief	Grade LL	1	1
Assistant Police Chief	Grade KK	2	2
Lieutenant	Grade II	5	5
Sergeant	Grade FF	8	8
Corporal	Grade EE	10	10
Patrolman	Grade CC	53	53
Bailiff	Grade CC	1	1
Communications Supervisor	Grade M	1	1
Records Supervisor	Grade L	1	1
Property Evidence Tech	Grade J	1	1
Administrative Coordinator	Grade J	1	1
Lead Communications Officer	Grade I	4	4
Station Commander	Grade H	2	2
Communications Officer	Grade G	9	11
Jailer	Grade G	8	12
Administrative Assistant	Grade F	1	1
Nuisance Abatement Officer	Grade F	1	1
Records Clerk	Grade D	4	3
CTSP Co -Coordinators	Grade N/A	2	2
TOTAL		115	120

Part-Time Employees

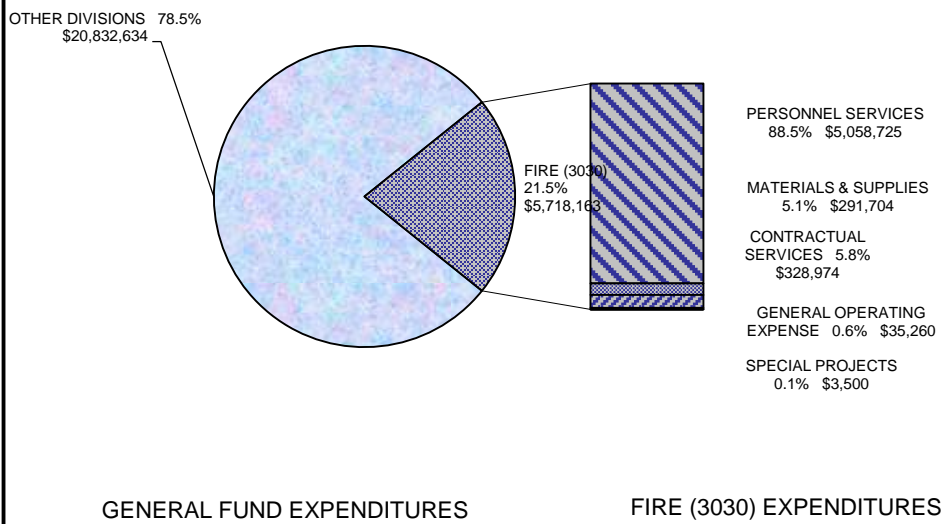
	2018-2019		2019-2020	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
CTSP Co -Coordinator	1000	0.48	1000	0.48
Communicators	2000	0.96	-	-
	3000	1.44	1000	0.48

Fire

The major emphasis of this department will continue to be fire prevention and enforcement of the fire code, suppressing fires, together with providing first response emergency medical service, and performance of related duties.

2019-2020 Proposed Budget

General Fund



FIRE (3030)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$4,849,083	\$5,051,411	\$4,913,846	\$5,058,725
MATERIALS AND SUPPLIES	232,839	237,181	238,632	291,704
CONTRACTUAL SERVICES	303,218	242,014	318,576	328,974
GENERAL OPERATIONS	39,282	29,656	25,160	35,260
CAPITAL EXPENDITURES	26,246	34,808	12,795	-
SPECIAL PROJECTS	22,676	26,101	5,000	3,500
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$5,473,344</u>	<u>\$5,621,171</u>	<u>\$5,514,009</u>	<u>\$5,718,163</u>

TOTAL PERSONNEL SERVICE BY POSITION
FIRE

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees				
Fire Chief	Grade	LL	1	1
Assistant Chief/Emergency Mgmt Coord.	Grade	KK	1	1
Battalion Chief	Grade	II	5	5
Captain	Grade	FF	15	15
Captain FSI	Grade	FF	1	1
Master Firefighter	Grade	EE	12	12
Firefighter	Grade	CC	27	27
Mechanic/Maintenance Officer	Grade	L	1	1
Administrative Coordinator	Grade	J	1	1
Administrative Secretary	Grade	E	1	1
TOTAL			65	65

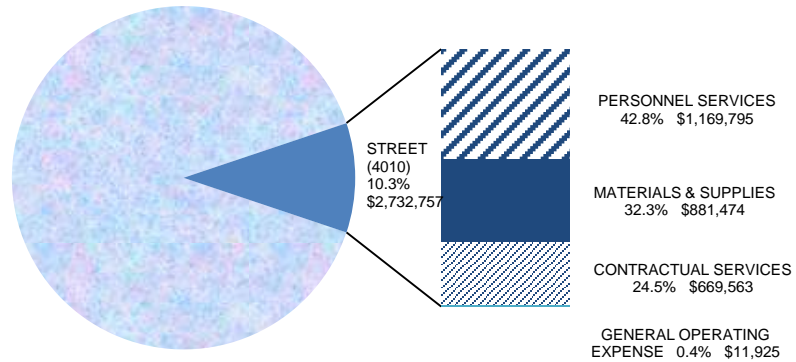
Street

This division maintains some 200 miles of public streets and right-of-ways. The division installs and maintains traffic markings, signs and signals, works with storm water drainage on public right-of-ways and performs construction and other duties related to street maintenance.

2019-2020 Proposed Budget

General Fund

OTHER DIVISIONS 89.7%
\$23,818,040



GENERAL FUND EXPENDITURES

STREET (4010) EXPENDITURES

STREET (4010)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$1,126,325	\$1,152,693	\$1,178,078	\$1,169,795
MATERIALS AND SUPPLIES	789,613	811,905	893,574	881,474
CONTRACTUAL SERVICES	595,633	556,937	626,919	669,563
GENERAL OPERATIONS	28,425	37,539	15,075	11,925
CAPITAL EXPENDITURES	8,023	3,637	-	-
SPECIAL PROJECTS	662	-	-	-
DEBT PAYMENTS	20,018	1,005,283	-	-
TRANSFERS	-	-	-	-
	<u>\$2,568,698</u>	<u>\$3,567,994</u>	<u>\$2,713,646</u>	<u>\$2,732,757</u>

TOTAL PERSONNEL SERVICE BY POSITION
STREET

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees				
Public Works Director	Grade	V	0.20	0.20
Traffic Operations Manager	Grade	R	1	1
Special Projects Coord.	Grade	N	1	1
Street Maintenance Supervisor	Grade	M	1	1
Street Maintenance Crew LI	Grade	L	2	2
PW System/GIS Analyst	Grade	L	0.125	0.125
Traffic Control Technician	Grade	I	1	1
Equipment Operator	Grade	I	4	4.5
Street Maintenance Technician	Grade	J	1	1
Street Maintenance Worker II	Grade	G	10	8
Street/Stormwater Inspector	Grade	K	0.5	0.5
Traffic Maintenance Worker I	Grade	E	<u>0</u>	<u>1</u>
TOTAL			21.825	21.325

Part-Time Employees

	2018-2019		2019-2020	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
General Worker	<u>2,280</u>	<u>1.10</u>	<u>2,040</u>	<u>0.98</u>
	2,280	1.10	2,040	0.98

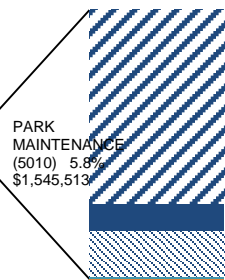
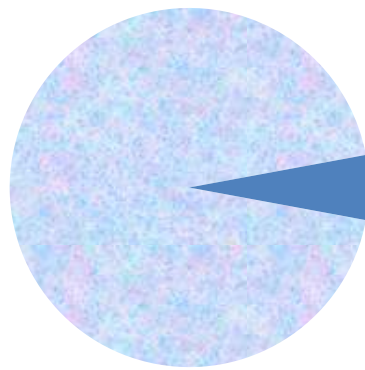
Park Maintenance

This division maintains and operates all public parks, buildings, medians, and areas around other public buildings and recreational facilities.

2019-2020 Proposed Budget

General Fund

OTHER DIVISIONS 94.2%
\$25,005,284



PERSONNEL SERVICES
72.3% \$1,117,996

MATERIALS & SUPPLIES
10.0% \$155,196

CONTRACTUAL SERVICES
17.1% \$263,686

GENERAL OPERATING
EXPENSE 0.5% \$7,135

SPECIAL PROJECTS
0.1% \$1,500

PARK
MAINTENANCE
(5010) 5.8%
\$1,545,513

GENERAL FUND EXPENDITURES

PARK MAINTENANCE (5010) EXPENDITURES

PARK MAINTENANCE (5010)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$1,101,238	\$1,100,224	\$1,108,838	\$1,117,996
MATERIALS AND SUPPLIES	161,242	155,922	162,782	155,196
CONTRACTUAL SERVICES	246,541	226,411	241,286	263,686
GENERAL OPERATIONS	10,984	6,554	7,135	7,135
CAPITAL EXPENDITURES	1,280	8,000	-	-
SPECIAL PROJECTS	1,640	1,444	1,500	1,500
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$1,522,926</u>	<u>\$1,498,554</u>	<u>\$1,521,541</u>	<u>\$1,545,513</u>

TOTAL PERSONNEL SERVICE BY POSITION
PARK MAINTENANCE

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees				
Director of Parks & Recreation	Grade	V	1	1
Parks Division Manager	Grade	S	1	1
Parks Supervisor	Grade	O	1	1
Parks Crew Leader	Grade	L	2	2
Administrative Coordinator	Grade	J	1	1
Sr. Maintenance Worker	Grade	I	5	5
Maintenance Worker II	Grade	G	4	4
Maintenance Worker	Grade	E	2	2
Administrative Secretary	Grade	E	1	1
TOTAL			18	18

Part-Time Employees

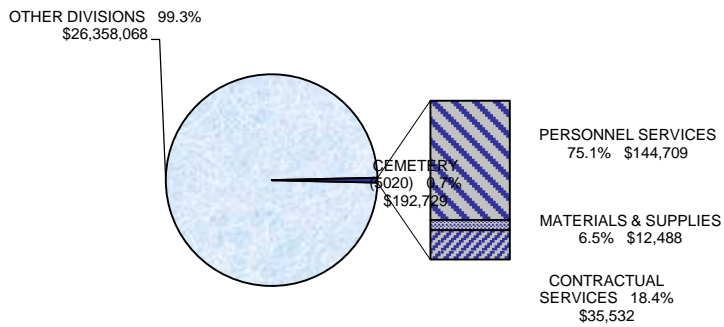
	2018-2019		2019-2020	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Park Keepers	8,680	4.17	10,760	5.17
Office Worker	4,150	2.00	2,070	1.00
	<u>12,830</u>	<u>6.17</u>	<u>12,830</u>	<u>6.17</u>

Cemetery

This division operates and maintains three cemetery facilities within the community.

2019-2020 Proposed Budget

General Fund



GENERAL FUND EXPENDITURES

CEMETERY (5020) EXPENDITURES

CEMETERY (5020)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$145,470	\$152,908	\$151,189	\$144,709
MATERIALS AND SUPPLIES	15,063	12,682	12,758	12,488
CONTRACTUAL SERVICES	44,293	27,471	35,707	35,532
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$204,826</u>	<u>\$193,062</u>	<u>\$199,654</u>	<u>\$192,729</u>

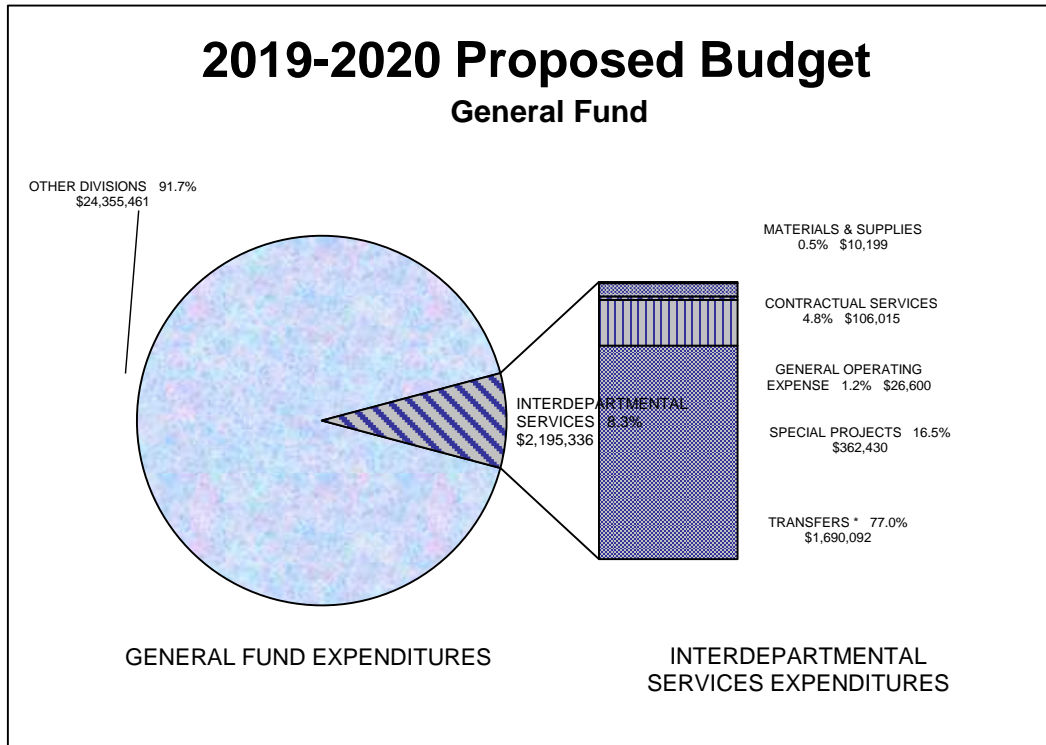
TOTAL PERSONNEL SERVICE BY POSITION
CEMETERY

CLASSIFICATION	SALARY RANGE (Details in Appendices)		2018-2019	2019-2020
			FISCAL YEAR	FISCAL YEAR
Regular Employees				
Sexton	Grade	N	1	1
Maintenance Worker II	Grade	G	<u>1</u>	<u>1</u>
TOTAL			2	2
Part-Time Employees				
	2018-2019		2019-2020	
	<u>Actual</u>	<u>Full-Time</u>	<u>Actual</u>	<u>Full-Time</u>
	<u>Hours</u>	<u>Equivalent</u>	<u>Hours</u>	<u>Equivalent</u>
Seasonal Worker	<u>3,800</u>	<u>1.83</u>	<u>4,020</u>	<u>1.93</u>
	3,800	1.83	4,020	1.93

INTERDEPARTMENTAL SERVICES

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	10,244	9,538	10,401	10,199
CONTRACTUAL SERVICES	189,118	272,943	104,522	106,015
GENERAL OPERATIONS	34,922	39,414	36,810	26,600
CAPITAL EXPENDITURES	61,183	5,202	-	-
SPECIAL PROJECTS	185,831	276,617	1,040,057	362,430
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>4,628,089</u>	<u>5,728,300</u>	<u>4,280,607</u>	<u>4,321,842</u>
	<u>\$5,109,387</u>	<u>\$6,332,016</u>	<u>\$5,472,397</u>	<u>\$4,827,086</u>



* Excludes \$2,631,750.00 pass-through transfers

CONTINGENCY (8000)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ 120,000	\$ 120,000
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	50,000	25,000
GENERAL OPERATIONS	-	-	50,000	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	30,000	25,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ -</u>	<u>\$ -</u>	<u>\$250,000</u>	<u>\$170,000</u>

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SPECIAL REVENUE FUNDS
BUDGET HIGHLIGHTS

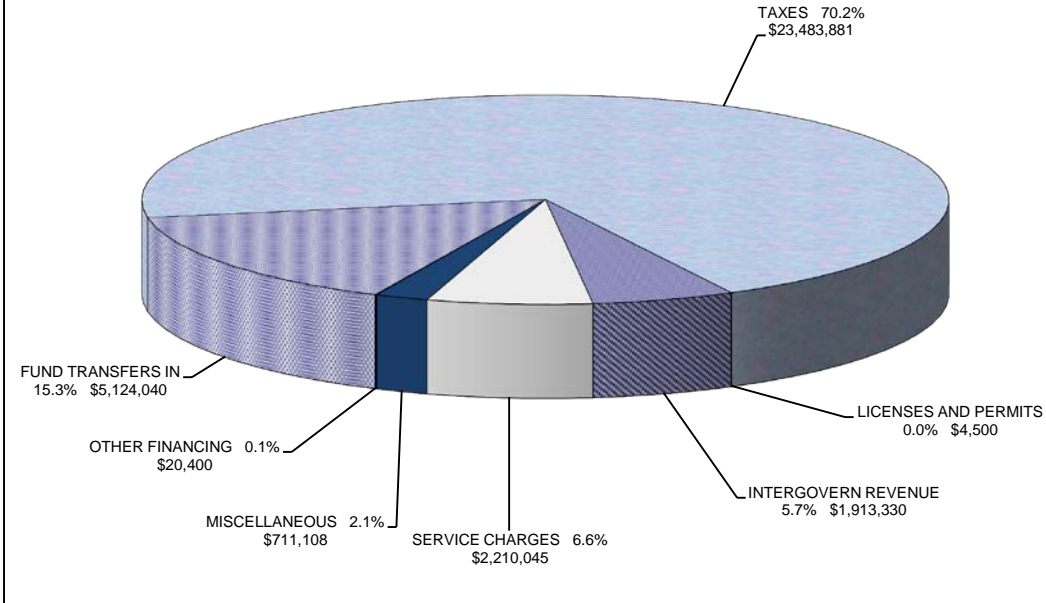
Special Revenue Funds account for receipts from revenue sources that have been earmarked for specific purposes. Revenue funds are administered by various City departments and including the following funds.

- Airport Fund
- Parks and Recreation Fund
 - Arena Maintenance
 - Osage Park
 - Shawnee Park Community Center
 - Central Pool
 - Family Aquatic Center
 - Recreation
 - Cultural Events
- Health Fund
- Convention and Tourism Fund
- Downtown Business District Fund
- Public Safety Trust Fund
- Public Safety Trust Fund II
- Casino Revenue Fund
- Riverfront Region Economic Development
- Housing Development Grants
- Motor Fuel Tax Fund
- Transportation Sales Tax Trust Fund
- Transportation Sales Tax Trust Fund III
- Transportation Sales Tax Trust Fund IV
- Transportation Sales Tax Trust Fund V
- Capital Improvement Sales Tax Fund - Water Projects
- Capital Improvement Sales Tax Fund - Sewer System Improvements
- Fire Sales Tax Fund
- Park/Stormwater Sales Tax-Capital
- Park/Stormwater Sales Tax-Capital II
- Park/Stormwater Sales Tax-Operating

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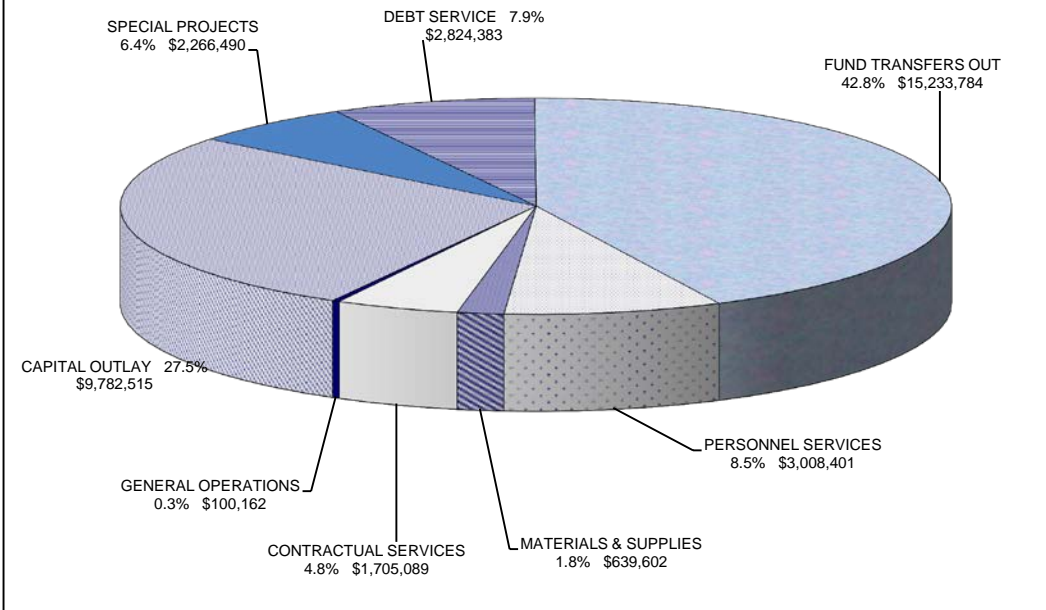
SPECIAL REVENUE FUNDS

2019-2020 RESOURCES



SPECIAL REVENUE FUNDS

2019-2020 EXPENDITURES



City of Cape Girardeau, Missouri
 COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID
 AND CHANGES IN FUND BALANCES - SPECIAL REVENUE FUNDS
 AIRPORT, PARK/REC, HEALTH, CONV/TOURISM, DOWNTOWN BUS. DIST.,
 PUBLIC SAFETY TRUST, PUBLIC SAFETY TRUST II, CASINO REVENUE FUND,
 RIVERFRONT REGION ECONOMIC DEVL FUND, HOUSING DEVELOPMENT GRANTS, MOTOR FUEL,
 TRANSP SALES TAX, TRANSP SALES TAX II, TRANSP SALES TAX III, TRANSP SALES TAX IV,
 CAP IMP SALES TAX-WATER PROJECTS, CAP IMP SALES TAX-SEWER SYSTEM IMPR, FIRE SALES TAX
 WWATER SALES TAX-CAPITAL, PARK/STORMWATER SALES TAX-CAPITAL II, & PARK/STORMWATER SALES TAX-OF

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$ 23,723,932	\$ 24,161,606	\$ 24,505,055	\$23,483,881
LICENSES AND PERMITS	5,276	4,277	4,500	4,500
INTERGOVERN REVENUE	2,972,576	3,345,075	1,823,180	1,913,330
SERVICE CHARGES	1,947,990	1,937,605	2,382,859	2,210,045
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	798,287	961,834	523,140	711,108
OTHER FINANCING	<u>1,686,924</u>	<u>139,270</u>	<u>39,500</u>	<u>20,400</u>
TOTAL REVENUE	\$ 31,134,985	\$ 30,549,667	\$ 29,278,234	\$ 28,343,264
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ 2,789,075	\$ 2,872,814	\$ 2,989,153	\$ 3,008,401
MATERIALS & SUPPLIES	697,835	696,188	643,204	639,602
CONTRACTUAL SERVICES	1,586,470	1,613,209	1,466,210	1,705,089
GENERAL OPERATIONS	89,708	117,745	231,392	100,162
CAPITAL OUTLAY	12,186,813	11,681,996	4,228,576	9,782,515
SPECIAL PROJECTS	1,251,255	997,877	3,949,254	2,266,490
DEBT SERVICE	<u>5,642,486</u>	<u>8,414,968</u>	<u>3,943,285</u>	<u>2,824,383</u>
TOTAL EXPENSES	\$ 24,243,643	\$ 26,394,797	\$ 17,451,074	\$ 20,326,642
FUND TRANSFERS IN	5,185,344	9,712,033	4,748,305	5,124,040
FUND TRANSFERS OUT	15,729,485	18,666,849	15,132,954	15,233,784
PROJECTED REVENUE				
OVER(UNDER) BUDGET			217,313	-
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(2,191,490)	-
RESERVED FUND BALANCE				
DECREASE(INCREASE)			80,000	-
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			223,591	(49,666)
BEGINNING UNRESERVED FUND				
BALANCE			20,268,680	20,040,605
ENDING UNRESERVED FUND				
BALANCE			<u>20,040,605</u>	<u>17,897,817</u>
EMERGENCY RESERVE FUND			<u>1,159,219</u>	<u>1,208,885</u>

AIRPORT FUND

**AIRPORT FUND
BUDGET HIGHLIGHTS**

ACTIVITIES

The Airport Fund accounts for the operation and maintenance of the municipal airport facility in accordance with Federal Aviation Administration regulations. The airport provides a service facility for passenger traffic, private and commercial aircraft, and related business activities. Additionally, the City operates the Airport's fueling operations.

SIGNIFICANT OPERATING CHANGES

Net margin from Airport's FBO fuel sales and fuel flowage fees are projected to increase \$46,425 (11.3%) and \$13,500 (60.0%) from the previous year's budget. This reflects projected activity for the fiscal year ending June 30, 2019. Landing fees are projected to decrease \$42,500 from the previous year's budget. The previous year's budget was not adjusted to reflect reduced landing fees paid by a new air service provider that replaced the old air service provider in December 2017.

The previous budget included \$300,000 in revenues and expenditures related to a Blue Angels airshow. Nothing is included in this budget.

This budget includes an additional \$15,866 to fund the cost of converting the current part-time administrative clerk role into a full time one.

SIGNIFICANT ONE-TIME EXPENDITURES

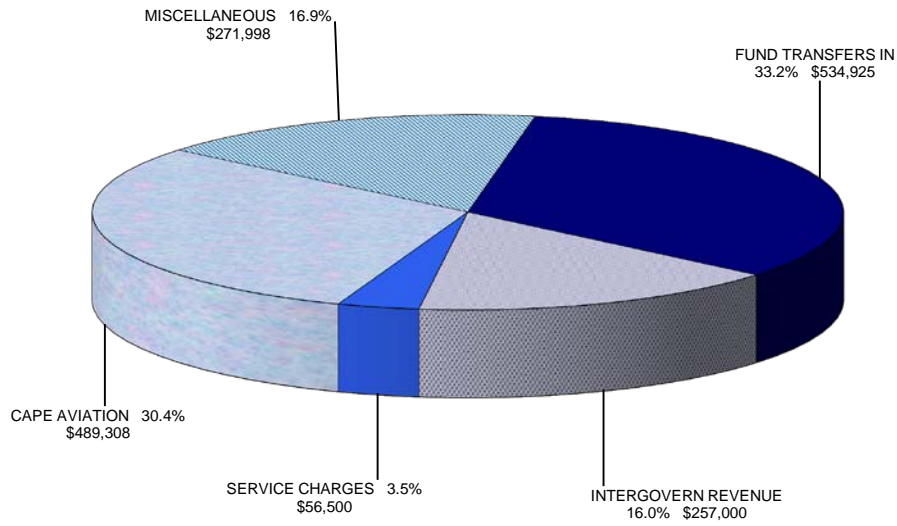
This budget includes for the following:

- \$20,000 for building works to provide garaging for the Aircraft Rescue and Fire Fighting (ARFF) truck and equipment
- \$15,000 for a new paint machine for airfield marking
- \$6,000 for signage required by the FAA
- \$5,000 for the costs of the triannual emergency exercise required by the FAA.
- \$100,000 for costs of advertising air services at the airport. Ninety percent of these costs will be funded with grant revenues.

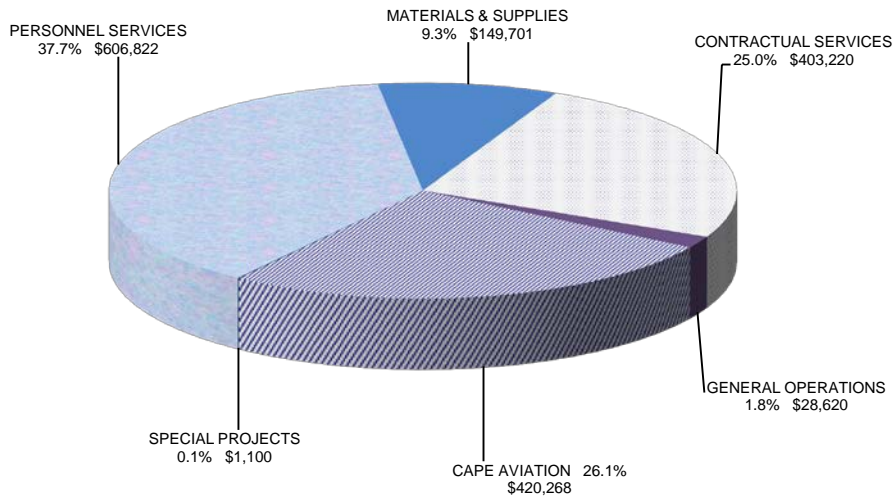
REVENUE/EXPENDITURE PROJECTIONS

Revenues, excluding interest, grant revenue, and FBO sales, are projected to increase at 2% over the 5-year period. Net profit margin from FBO sales are maintained at year ending June 30, 2020 levels over the remaining five years. Operating expenses, excluding personnel expenses are projected to grow at the rate of inflation. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2020, with an annual turnover rate of 8%. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years. No capital outlays are projected since General Fund transfers would support any capital outlays.

AIRPORT FUND 2019-2020 RESOURCES



AIRPORT FUND 2019-2020 EXPENDITURES



AIRPORT FUND
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	1,247,942	881,819	167,000	257,000
SERVICE CHARGES	411,744	457,674	801,950	522,450
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	313,003	398,174	309,498	295,356
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 1,972,689	\$ 1,737,667	\$ 1,278,448	\$ 1,074,806
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$844,009	\$858,422	\$873,573	\$882,185
MATERIALS & SUPPLIES	155,030	172,931	175,150	178,626
CONTRACTUAL SERVICES	449,151	321,198	338,332	509,700
GENERAL OPERATIONS	30,926	37,237	30,620	38,120
CAPITAL OUTLAY	1,236,639	911,016	2,900	-
SPECIAL PROJECTS	448	1,239	301,000	1,100
DEBT SERVICE	15	1,160	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$2,716,218	\$2,303,203	\$1,721,575	\$1,609,731
FUND TRANSFERS IN	762,775	733,928	443,127	534,925
FUND TRANSFERS OUT	15,900	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			189,695	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(189,695)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			199	16,341
BEGINNING UNRESERVED FUND BALANCE			72,358	72,557
ENDING UNRESERVED FUND BALANCE			<hr/> <u>72,557</u>	<hr/> <u>88,898</u>
EMERGENCY RESERVE FUND		<hr/> <u>258,000</u>	<hr/> <u>257,801</u>	<hr/> <u>241,460</u>

AIRPORT FUND
BUDGET PROJECTIONS

	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	167,000	167,000	167,000	167,000	167,000
SERVICE CHARGES	523,607	524,787	525,990	527,217	528,469
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	301,097	306,952	312,925	319,017	325,231
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	\$991,704	\$998,739	\$1,005,915	\$1,013,234	\$1,020,700
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 899,882	\$ 918,101	\$ 936,861	\$ 956,190	\$ 976,111
MATERIALS & SUPPLIES	182,199	185,843	189,560	193,351	197,218
CONTRACTUAL SERVICES	375,751	382,943	390,278	397,761	405,393
GENERAL OPERATIONS	33,782	34,458	35,147	35,850	36,567
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	1,122	1,144	1,167	1,190	1,214
DEBT SERVICE	-	-	-	-	-
TOTAL EXPENSES	\$1,492,736	\$1,522,489	\$1,553,013	\$1,584,342	\$1,616,503
FUND TRANSFERS IN	483,482	528,213	551,677	575,807	600,627
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	17,550	(4,463)	(4,579)	(4,699)	(4,824)
BEGINNING UNRESERVED FUND BALANCE	88,898	88,898	88,898	88,898	88,898
ENDING UNRESERVED FUND BALANCE	<u>88,898</u>	<u>88,898</u>	<u>88,898</u>	<u>88,898</u>	<u>88,898</u>
EMERGENCY RESERVE FUND	<u>223,910</u>	<u>228,373</u>	<u>232,952</u>	<u>237,651</u>	<u>242,475</u>

AIRPORT FUND REVENUE

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
DOT-FAA Control Tower	\$ 167,000	\$ 167,000	\$ 167,000	\$ 167,000
Other Federal Grants	1,021,257	697,896	-	-
Other State Grants	<u>59,685</u>	<u>16,923</u>	<u>-</u>	<u>90,000</u>
	1,247,942	881,819	167,000	257,000
Special Event Fees	25,000	-	300,000	-
Fuel Flowage Fees	7,137	7,808	22,500	36,000
Miscellaneous Usage Fees	72,480	48,338	62,500	20,500
Airport Sales-Jet A Fuel Sales	628,277	791,976	747,500	959,800 FBO
Airport Sales-100 LL Fuel Sales	346,151	386,434	375,000	349,125 FBO
Airport Sales-Oil Sales	11,006	11,313	11,000	12,900 FBO
Airport Sales-Deicing	-	49	-	50 FBO
Airport Sales-Catering	329	145	300	500 FBO
Airport Sales-Aircraft Washing	519	613	500	125 FBO
Airport Sales-Misc Retail Sales	4,174	3,126	3,500	2,500 FBO
Airport Sales-Miscellaneous Fees	1,296	1,228	1,300	3,000 FBO
Airport Sales-Emerg Call Out Fees	704	808	850	650 FBO
Cost of Items Resold-Jet A Fuel Sales	(403,172)	(499,085)	(446,000)	(587,500) FBO
Cost of Items Resold-100 LL Fuel Sale:	(264,970)	(282,216)	(264,000)	(262,500) FBO
Cost of Items Resold-Oil Sales	(9,094)	(10,403)	(9,500)	(10,700) FBO
Cost of Items Resold-Misc Retail Sales	<u>(8,093)</u>	<u>(2,461)</u>	<u>(3,500)</u>	<u>(2,000) FBO</u>
	411,744	457,674	801,950	522,450
Interest on Overnight Inv.	319	1,380	350	8,325
Office Space Lease	14,542	18,277	20,943	20,946
Crop Lease	47,970	46,781	46,779	46,782
Building Lease	12,663	12,663	12,663	12,663
Land Lease	27,071	27,071	27,071	27,071
Aviation Rental	18,830	21,977	18,058	23,358 FBO
Restaurant Rental	9,000	9,000	9,000	9,000
Retail Space Lease	4,388	731	-	-
Sign Rentals	3,252	3,252	3,252	3,252
T-Hanger Rental	154,101	163,763	170,682	142,959
Cash Over and Short	(170)	55	-	-
General Miscellaneous	711	3,340	700	1,000
Proceeds from Sale of Assets	10,054	41,190	-	-
Compensation for damages	<u>10,272</u>	<u>48,693</u>	<u>-</u>	<u>-</u>
	313,003	398,174	309,498	295,356
Transfer from General Fund	<u>762,775</u>	<u>733,928</u>	<u>443,127</u>	<u>534,925</u>
	762,775	733,928	443,127	534,925
	<u>\$2,735,465</u>	<u>\$2,471,594</u>	<u>\$1,721,575</u>	<u>\$1,609,731</u>

AIRPORT OPERATIONS (2020)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$563,813	\$571,626	\$576,974	\$606,822
MATERIALS AND SUPPLIES	127,341	148,690	146,216	149,701
CONTRACTUAL SERVICES	349,069	222,394	240,402	403,220
GENERAL OPERATIONS	21,622	28,091	21,120	28,620
CAPITAL EXPENDITURES	1,236,639	911,016	2,900	-
SPECIAL PROJECTS	448	1,239	301,000	1,100
DEBT PAYMENTS	15	1,160	-	-
TRANSFERS	15,900	-	-	-
	<u>\$2,314,847</u>	<u>\$1,884,216</u>	<u>\$1,288,612</u>	<u>\$1,189,463</u>

TOTAL PERSONNEL SERVICE BY POSITION
AIRPORT OPERATIONS

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees			
Airport Manager	Grade S	1	1
Control Tower Chief	Grade R	1	1
Air Traffic Controllers	Grade Q	2	2
Deputy Airport Manager	Grade Q	1	1
Airport Operation Specialist	Grade I	1	1
Maintenance Worker II	Grade G	1	1
Maintenance Worker I	Grade E	1	1
Administrative Clerk	Grade D	0	1
TOTAL		8.00	9.00

Part-Time Employees

	2018-2019		2019-2020	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Maintenance Worker	716	0.34	716	0.34
Administrative Clerk	1,400	0.67	-	0.00
	2,116	1.02	716	0.34

AIRPORT FBO OPERATIONS (2022)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 280,196	\$ 286,796	\$ 296,599	\$ 275,363
MATERIALS AND SUPPLIES	27,690	24,241	28,934	28,925
CONTRACTUAL SERVICES	100,081	98,805	97,930	106,480
GENERAL OPERATIONS	9,304	9,146	9,500	9,500
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 417,271</u>	<u>\$ 418,987</u>	<u>\$ 432,963</u>	<u>\$ 420,268</u>

TOTAL PERSONNEL SERVICE BY POSITION
AIRPORT FBO OPERATIONS

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees			
Flight Line Supervisor	Grade M	1	1
Lead Flight Line Technician	Grade H	1	1
Administrative Clerk	Grade D	1	1
Flight Line Technician II	Grade D	1	1
Flight Line Technician	Grade C	<u>1</u>	<u>1</u>
TOTAL		5	5

Part-Time Employees

	2018-2019		2019-2020	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Administrative Clerk	1,664	0.80	1,664	0.80
Lineman	<u>2,480</u>	<u>1.19</u>	<u>2,480</u>	<u>1.19</u>
	4,144	1.99	4,144	1.99

PARKS AND RECREATION FUND

**PARKS AND RECREATION FUND
BUDGET HIGHLIGHTS**

ACTIVITIES

The Parks and Recreation Fund is established to separate the revenue sources and expenditures used to operate the parks and recreation activities. The following activities are included in this fund:

Arena Maintenance - This division is responsible for the operations and maintenance of the A.C. Brase building in Arena Park.

Osage Park Community Center – This division is responsible for the operations and maintenance of the multi-purpose building at Osage Park.

Shawnee Park Community Center – This division is responsible for the operations and maintenance of the multi-purpose building at Shawnee Park

Central Pool - This division operates an indoor/outdoor facility in conjunction with the Public School District.

Family Aquatic Center - This division is responsible for the operations and maintenance of an outdoor family aquatic center adjacent to the Osage Park Community Center.

Recreation - This division operates a year-round public program for all age groups, including a multitude of programs, and coordinates use of all facilities by organized groups.

Municipal Band - The Municipal Band provides open-air concerts at the band shell in Capaha Park and additional concerts in other areas within the community.

SIGNIFICANT OPERATING CHANGES

This budget assumes a reduction of 1.77 full-time equivalent (FTE) employees across the divisions in this fund. This is comprised of part-time reductions of 2.17 FTE and full-time increases of .50 FTE. Please see division summary pages in the Parks and Recreation Fund section for more detailed information. The increase in the full-time staff results from the additional of a Marketing Director. Fifty percent of the \$51,857 cost of this position will be shared by the recreation and family aquatic center divisions. The remaining costs are reflected in the Indoor Sports Complex and Sports Complexes funds.

SIGNIFICANT ONE-TIME EXPENDITURES

This budget includes no one-time expenditure. However, \$80,000 has been allocated in the Parks / Stormwater Sales Tax – Operations Fund for one-time expenditures to be made during the year.

REVENUE/RATE INCREASES

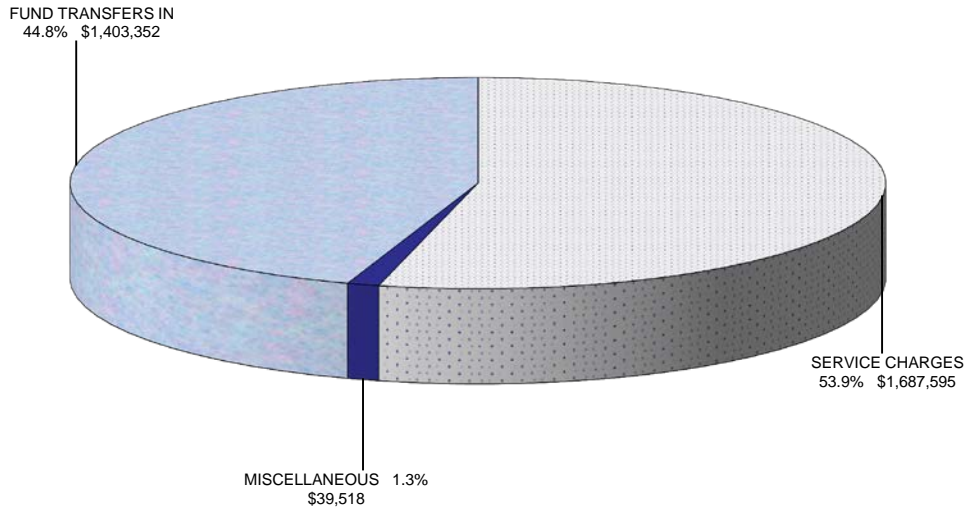
This budget includes fee increases for training fees at the Osage Community Center, recreation program and event fees of the Recreation division, various fee and rental charges at Cape Splash. These increases are detailed in pages 391 - 400 of the appendices. As new activities arise during the year, user fees may be charged to offset operating costs.

REVENUE/EXPENDITURE PROJECTIONS

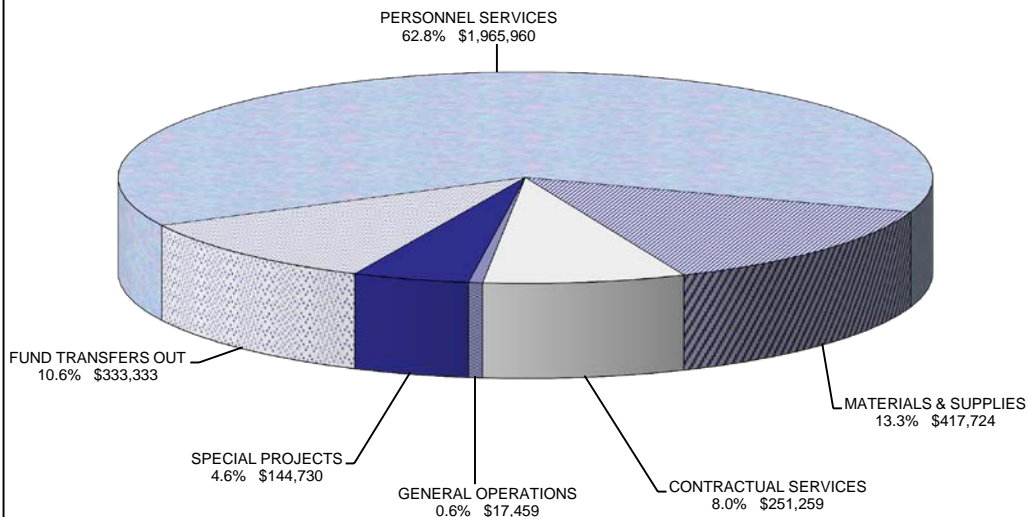
Service charge revenue is projected to grow 2% annually over fiscal year ending June 30, 2020 levels. Operating expenses, excluding personnel expenses, are projected to grow at a 2% annual inflation rate. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2020 and with an annual turnover rate of 8%. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years. No capital outlays are projected since any capital outlays would be supported by General Fund transfers.

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PARKS & RECREATION FUND 2019-2020 RESOURCES



PARKS & RECREATION FUND 2019-2020 EXPENDITURES



PARKS & RECREATION FUND
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	-
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	999	-	-	-
SERVICE CHARGES	1,536,246	1,479,931	1,580,909	1,687,595
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	27,999	31,489	22,443	39,518
OTHER FINANCING	<u>12</u>	<u>14,942</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 1,565,256	\$ 1,526,362	\$ 1,603,352	1,727,113
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$1,792,284	\$1,859,600	\$1,957,353	1,965,960
MATERIALS & SUPPLIES	466,194	438,690	425,139	417,724
CONTRACTUAL SERVICES	235,780	266,616	243,503	251,259
GENERAL OPERATIONS	22,339	12,998	17,242	17,459
CAPITAL OUTLAY	40,725	31,154	-	-
SPECIAL PROJECTS	119,968	122,805	119,960	144,730
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$2,677,290</u>	<u>\$2,731,862</u>	<u>\$2,763,197</u>	<u>2,797,132</u>
FUND TRANSFERS IN	1,111,968	1,604,833	1,159,845	1,403,352
FUND TRANSFERS OUT	-	-	-	333,333
PROJECTED REVENUE OVER(UNDER) BUDGET			83,005	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(163,004)	
RESERVED FUND BALANCE DECREASE(INCREASE)			80,000	
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			20	(5,090)
BEGINNING UNRESERVED FUND BALANCE			15,000	15,021
ENDING UNRESERVED FUND BALANCE			<u>15,021</u>	<u>9,931</u>
EMERGENCY RESERVE FUND		<u>414,500</u>	<u>414,480</u>	<u>419,570</u>
OPERATIONS AND REPAIR FUND		<u>476,781</u>	<u>396,781</u>	<u>396,781</u>

PARKS & RECREATION FUND
BUDGET PROJECTIONS

	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	1,721,347	1,755,774	1,790,889	1,826,707	1,863,241
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	39,518	39,518	39,518	39,518	39,518
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	\$1,760,865	\$1,795,292	\$1,830,407	\$1,866,225	\$1,902,759
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 2,005,481	\$ 2,044,957	\$ 2,085,479	\$ 2,127,099	\$2,169,838
MATERIALS & SUPPLIES	426,078	434,600	443,292	452,158	461,201
CONTRACTUAL SERVICES	256,284	261,410	266,638	271,971	277,410
GENERAL OPERATIONS	17,808	18,164	18,527	18,898	19,276
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	147,625	150,578	153,590	156,662	159,795
DEBT SERVICE	-	-	-	-	-
TOTAL EXPENSES	\$2,853,276	\$2,909,709	\$2,967,526	\$3,026,788	\$3,087,520
FUND TRANSFERS IN	1,100,832	1,122,882	1,145,792	1,169,452	1,193,871
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(8,421)	(8,465)	(8,673)	(8,889)	(9,110)
BEGINNING UNRESERVED FUND BALANCE	9,931	9,931	9,931	9,931	9,931
ENDING UNRESERVED FUND BALANCE	9,931	9,931	9,931	9,931	9,931
EMERGENCY RESERVE FUND	427,991	436,456	445,129	454,018	463,128
OPERATIONS AND REPAIR FUND	396,781	396,781	396,781	396,781	396,781

PARKS & RECREATION FUND REVENUE

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>PROPOSED</u>
Fed Indirect Operating-Health	999	-	-	-
	999	-	-	-
Arena Building Usage Fees	70,014	66,777	65,000	62,000
Park Shelter Fees	15,706	18,135	16,500	18,500
Miscellaneous Usage Fees	3,220	1,825	1,500	1,900
City Central Pool Fees	100,750	96,274	100,000	100,000
Aquatic Center Annual Passes	37,695	28,199	35,000	33,000
Recreation Special Event Fees	122,694	113,553	140,230	151,755
Parks Miscellaneous Retail Sales	93	114	100	50
Cost of Items Resold	-	-	-	100
Central Vending Machines	4,513	2,097	4,500	4,500
Central Pool Concessions	1,497	1,558	1,500	900
Cost of Items Resold	(3,248)	(2,337)	(4,500)	(2,500)
Aquatic Center-Concessions	181,003	201,312	200,000	200,000
Aquatic Miscellaneous Retail Sales	2,921	2,680	3,000	7,000
Cost of Items Resold	(115,909)	(124,898)	(120,000)	(120,000)
Cost-sale of misc retail items	-	(544)	-	(4,400)
League Fees	114,244	80,621	115,925	117,325
Special Events Concessions	6,619	5,878	6,500	6,500
Recreation Vending Machines	2,086	2,229	2,000	2,000
Cost of Items Resold	(6,823)	(6,574)	(6,500)	(6,500)
Osage-Misc Retail Items	(111)	68	-	-
Osage Repair & Replacement	12,970	10,114	9,500	9,500
Osage Building Usage	243,171	225,565	247,500	263,500
Cost of Items Resold	(19,490)	(14,980)	(10,000)	(10,000)
Shawnee Park Ctr Bldg Usage Fees	47,751	53,247	47,000	54,000
Shawnee Park Program Fees	2,814	2,952	2,700	2,800
Shawnee Pk Ctr-Concs-Non-Alcoholic	2,112	1,653	2,000	-
Shawnee Pk Ctr Vending Machines	4,362	5,457	4,400	5,000
Cost of Items Resold	(4,821)	(3,528)	(4,000)	(1,700)
Recreation Program Fees	57,913	51,811	61,020	65,865
Aquatics Program Fees-Central	32,595	22,200	24,000	23,000
Miscellaneous Pool Revenue	36	4	34	-
Aquatics Program Fees-Splash	23,884	29,162	35,000	32,000
Family Aquatic Ctr Pool Usage	501,161	511,386	520,000	582,000
Miscellaneous Fees	8,924	10,998	10,000	10,000
Osage Building Concessions	19,665	12,813	8,500	8,500
Osage Vending	9,828	6,224	5,500	6,000
Osage Program Fees	56,408	67,891	57,000	65,000
	1,536,246	1,479,931	1,580,909	1,687,595

PARKS & RECREATION FUND REVENUE

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
Interest on Overnight Investment:	6,426	9,036	7,875	24,750
Operating Contributions	7,500	7,653	-	200
Property Rental	13,068	13,068	13,068	13,068
General Miscellaneous	1,348	1,619	1,500	1,500
Cash Overages & Shortages	<u>(343)</u>	<u>113</u>	<u>-</u>	<u>-</u>
	27,999	31,489	22,443	39,518
Proceeds from Sale of Assets	12	611	-	-
Compensation for Damages	<u>-</u>	<u>14,332</u>	<u>-</u>	<u>-</u>
	12	14,942	-	-
Transfer-General Fund	685,657	911,265	419,996	672,105
Transfer-CVB	-	333,333	333,333	333,333
Transfer-Park/Stormwtr-Operatin	<u>426,312</u>	<u>360,235</u>	<u>406,516</u>	<u>397,914</u>
	1,111,968	1,604,833	1,159,845	1,403,352
	<u>\$ 2,677,224</u>	<u>\$ 3,131,195</u>	<u>\$ 2,763,197</u>	<u>\$ 3,130,465</u>

ARENA MAINTENANCE (5032)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$161,353	\$163,863	\$165,833	\$164,244
MATERIALS AND SUPPLIES	69,064	69,287	69,745	68,320
CONTRACTUAL SERVICES	20,409	20,653	22,937	25,895
GENERAL OPERATIONS	1,008	930	1,151	1,150
CAPITAL EXPENDITURES	23,258	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$275,093</u>	<u>\$254,734</u>	<u>\$259,666</u>	<u>\$259,609</u>

TOTAL PERSONNEL SERVICE BY POSITION
ARENA MAINTENANCE

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees				
Maintenance Worker II	Grade	G	<u>3</u>	<u>3</u>
TOTAL			3	3

Part-Time Employees

	2018-2019		2019-2020	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Maintenance Workers	1869	0.90	1830	0.88

OSAGE PARK COMMUNITY CENTER (5034)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$418,675	\$452,580	\$449,819	\$439,242
MATERIALS AND SUPPLIES	128,980	112,153	114,654	102,794
CONTRACTUAL SERVICES	61,655	92,132	53,366	56,050
GENERAL OPERATIONS	2,618	2,171	1,800	1,740
CAPITAL EXPENDITURES	11,876	4,322	-	-
SPECIAL PROJECTS	967	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$624,771</u>	<u>\$663,358</u>	<u>\$619,639</u>	<u>\$599,826</u>

TOTAL PERSONNEL SERVICE BY POSITION
OSAGE PARK COMMUNITY CENTER

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees				
Recreation Supervisor	Grade	O	1	1
Facility Maintenance Coordinator	Grade	M	0.50	0.50
Maintenance Worker II	Grade	G	2	2
Administrative Assistant	Grade	F	1	1
Administrative Secretary	Grade	E	0.5	0.50
TOTAL			5.00	5.00

Part-Time Employees

	2018-2019		2019-2020	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Morning Manager	3,465	1.67	3,084	1.48
Evening Manager	1,075	0.52	1,540	0.74
Personal Trainer	2,075	1.00	1,511	0.73
Office Worker	416	0.20	80	0.04
Administrative Clerk	416	0.20	500	0.24
Maintenance Workers	1,700	0.82	1,750	0.84
Concessions Worker	300	0.14	400	0.19
Facility Attendants	7,685	3.69	7,825	3.76
	17,132	8.24	16,690	8.02

SHAWNEE PARK COMMUNITY CENTER (5036)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 109,614	\$ 100,482	\$ 112,953	\$113,548
MATERIALS AND SUPPLIES	35,819	37,418	36,160	34,075
CONTRACTUAL SERVICES	19,879	19,925	20,420	20,876
GENERAL OPERATIONS	1,249	1,276	2,116	2,394
CAPITAL EXPENDITURES	-	12,500	-	-
SPECIAL PROJECTS	52	81	500	700
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 166,613</u>	<u>\$ 171,682</u>	<u>\$ 172,149</u>	<u>\$171,593</u>

TOTAL PERSONNEL SERVICE BY POSITION
SHAWNEE PARK COMMUNITY CENTER

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees				
Recreation Specialist	Grade	M	<u>0.50</u>	<u>0.50</u>
TOTAL			0.50	0.50

Part-Time Employees

	2018-2019		2019-2020	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Managers	3,600	1.73	3,200	1.54
Fitness Room Supervisor	3,380	1.63	3,200	1.54
Concessions Workers	125	0.06	100	0.05
Maintenance Workers	50	0.02	250	0.12
Assistant Maintenance Worker	950	0.46	1,000	0.48
Administrative Clerk	520	0.25	520	0.25
Security Officer	60	0.03	50	0.02
	<u>8,685</u>	<u>4.18</u>	<u>8,320</u>	<u>4.00</u>

CENTRAL POOL (5040)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$228,853	\$232,256	\$250,191	\$251,199
MATERIALS AND SUPPLIES	106,306	104,460	109,750	116,185
CONTRACTUAL SERVICES	23,012	18,509	26,147	24,675
GENERAL OPERATIONS	3,385	1,393	1,575	1,575
CAPITAL EXPENDITURES	5,591	-	-	-
SPECIAL PROJECTS	114	213	1,500	1,100
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$367,261</u>	<u>\$356,832</u>	<u>\$389,163</u>	<u>\$394,734</u>

TOTAL PERSONNEL SERVICE BY POSITION
CENTRAL POOL

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
	Regular Employees			
Recreation Coordinator	Grade	L	1	1
Senior Maintenance Worker	Grade	I	<u>1</u>	<u>1</u>
TOTAL			2	2

Part-Time Employees

	2018-2019		2019-2020	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Managers	3,700	1.78	3,570	1.72
Instructor	1,646	0.79	1,348	0.65
Lifeguards, Cashiers, Other	8,750	4.21	8,626	4.15
Maintenance	<u>200</u>	<u>0.10</u>	<u>50</u>	<u>0.02</u>
	14,296	6.87	13,594	6.54

FAMILY AQUATIC CENTER (5042)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 399,423	432,784	451,377	\$ 463,799
MATERIALS AND SUPPLIES	116,010	102,565	85,130	85,400
CONTRACTUAL SERVICES	42,960	46,566	46,777	49,581
GENERAL OPERATIONS	1,970	674	1,500	1,600
CAPITAL EXPENDITURES	-	14,332	-	-
SPECIAL PROJECTS	727	377	1,400	900
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 561,090</u>	<u>\$ 597,297</u>	<u>\$586,184</u>	<u>\$601,280</u>

TOTAL PERSONNEL SERVICE BY POSITION
FAMILY AQUATIC CENTER

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees				
Recreation Supervisor	Grade	O	1	1
Facility Maintenance Coordinator	Grade	M	0.50	0.50
Marketing Director	Grade	L	0.00	0.25
Administrative Secretary	Grade	E	0.50	0.50
TOTAL			<u>2.00</u>	<u>2.25</u>

Part-Time Employees

	2018-2019		2019-2020	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Assistant Facility Supervisor	60	0.03	50	0.02
Concessions Workers	1,250	0.60	4,660	2.24
Admissions Worker	1,200	0.58	1,100	0.53
Customer Safety Manager	1,100	0.53	1,100	0.53
Customer Service Manager	1,400	0.67	1,116	0.54
Customer Service	3,900	1.88	1,350	0.65
Instructors	1,245	0.60	711	0.34
Head Lifeguards	1,700	0.82	1,700	0.82
Lifeguards	12,096	5.82	12,596	6.06
Slide Attendants	7,050	3.39	4,960	2.38
Maintenance	2,050	0.99	1,720	0.83
Other/training	560	0.27	560	0.27
	<u>33,611</u>	<u>16.18</u>	<u>31,623</u>	<u>15.21</u>

RECREATION (5050)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$474,366	\$477,634	\$527,180	\$533,928
MATERIALS AND SUPPLIES	8,658	11,080	7,950	7,950
CONTRACTUAL SERVICES	44,597	45,380	46,936	45,332
GENERAL OPERATIONS	11,609	6,554	8,850	8,750
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	97,145	99,938	97,560	122,030
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$636,375</u>	<u>\$640,586</u>	<u>\$688,476</u>	<u>\$717,990</u>

TOTAL PERSONNEL SERVICE BY POSITION
RECREATION

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees			
Recreation Division Manager	Grade S	2	2
Recreation Specialist	Grade M	1	1
Fitness/Wellness Specialist	Grade M	0.50	0.50
Recreation Coordinator I	Grade L	2.50	2.50
Marketing Director - Parks	Grade L	0	0.25
Administrative Secretary	Grade E	1	1
TOTAL		7.00	7.25

Part-Time Employees

	2018-2019		2019-2020	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Activity Coordinators	3865	1.86	3805	1.83
Sports Officials	2629	1.26	1640	0.79
Instructors	975	0.47	985	0.47
Assistant Recreation Programers	110	0.05	190	0.09
League Supervisor	0	0.00	325	0.16
Concessions Workers	150	0.07	0	0.00
Scorekeepers	1253	0.60	855	0.41
	<u>8,982</u>	<u>4.32</u>	<u>7,800</u>	<u>3.75</u>

CULTURAL EVENTS (5060)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	1,356	1,725	1,750	3,000
CONTRACTUAL SERVICES	23,268	23,450	26,920	28,850
GENERAL OPERATIONS	500	-	250	250
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	20,963	22,196	19,000	20,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$46,087</u>	<u>\$47,371</u>	<u>\$47,920</u>	<u>\$52,100</u>

HEALTH

FUND

**HEALTH FUND
BUDGET HIGHLIGHTS**

ACTIVITIES

The Health Fund provides limited funding for enforcement of health ordinances. Three animal control officers are funded through a special property tax in this fund. Weed abatement activities and demolitions of condemned structures are also funded here, along with contractual payments to the County Health Department and Humane Society.

SIGNIFICANT OPERATING CHANGES

This budget provides a \$44,483 allocation that may be spent on demolishing dangerous buildings. During the previous budget this allocation was \$143,430 but it is currently estimated that only about \$55,000 of this allocation will be spent.

SIGNIFICANT ONE-TIME EXPENDITURES

This budget includes \$80,000 to purchase 2 cardiac monitors/defibrillators and \$35,000 to replace one ½ ton truck.

REVENUE/RATE INCREASES

No tax levy increase is proposed in this budget.

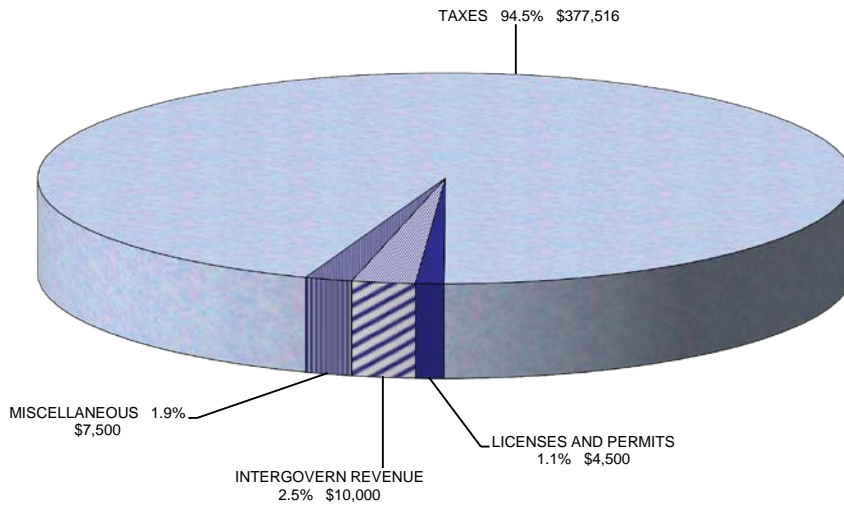
REVENUE/EXPENDITURE PROJECTIONS

Real Estate and Property Tax assessed valuations are projected to grow at 2.0% and 1.0% respectively for the fiscal year ending June 30, 2020 and 2.0% annually for the following five years. No tax levy increases are assumed in any of the years. All other fees and licenses are maintained at current levels.

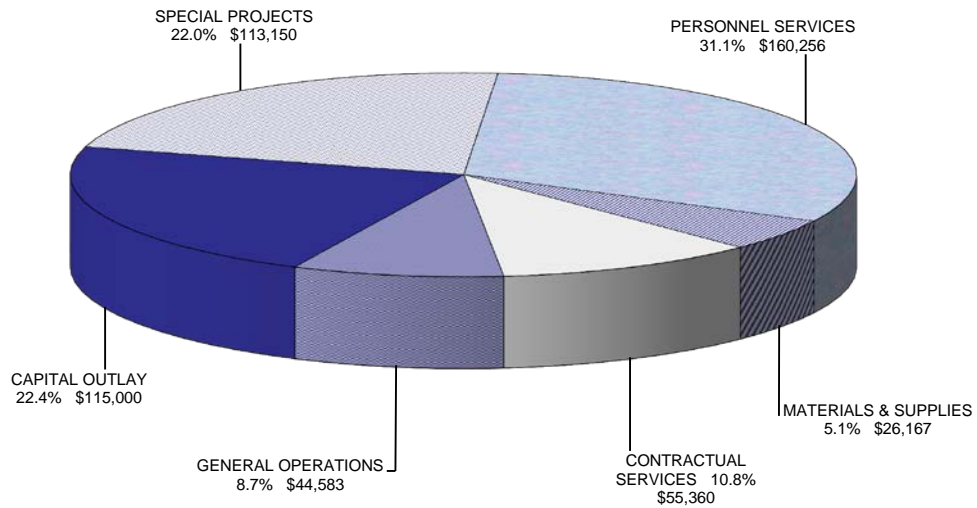
Operating expenses, excluding personnel expenses, allocations to demolish dangerous buildings, and annual payment to Cape County Health Department are also projected to grow at a 2% rate of inflation. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2020 and with an annual turnover rate of 8%. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years. Allocations to demolish dangerous buildings and payments to Cape County Health Department are projected to be \$45,000 and \$21,150 respectively during these years.

No provisions are made for capital expenditures during these years.

HEALTH FUND 2019-2020 RESOURCES



HEALTH FUND 2019-2020 EXPENDITURES



HEALTH FUND
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$361,211	\$363,035	\$369,750	\$377,516
LICENSES AND PERMITS	5,276	4,277	4,500	4,500
INTERGOVERN REVENUE	9,598	9,866	9,850	10,000
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	4,597	6,251	5,250	7,500
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$380,682	\$383,429	\$389,350	\$399,516
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$152,782	\$154,793	\$158,227	\$160,256
MATERIALS & SUPPLIES	12,324	14,940	25,450	26,167
CONTRACTUAL SERVICES	42,811	55,165	50,893	55,360
GENERAL OPERATIONS	18,705	64,840	143,530	44,583
CAPITAL OUTLAY	-	-	-	115,000
SPECIAL PROJECTS	106,719	103,793	129,284	113,150
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$333,340	\$393,531	\$507,384	\$514,516
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			64,703	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			37,371	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				16,181
BEGINNING UNRESERVED FUND BALANCE			319,767	303,807
ENDING UNRESERVED FUND BALANCE			<u>303,807</u>	<u>204,988</u>
EMERGENCY RESERVE FUND		<u>76,108</u>	<u>76,108</u>	<u>59,927</u>

HEALTH FUND
BUDGET PROJECTIONS

	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$385,066	\$392,767	\$400,622	\$408,634	\$416,807
LICENSES AND PERMITS	4,500	4,500	4,500	4,500	4,500
INTERGOVERN REVENUE	10,000	10,000	10,000	10,000	10,000
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	6,452	6,394	6,354	6,333	6,330
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	\$406,018	\$413,661	\$421,476	\$429,467	\$437,637
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 163,687	\$ 167,228	\$ 170,885	\$ 174,662	\$ 178,567
MATERIALS & SUPPLIES	26,690	27,224	27,768	28,323	28,889
CONTRACTUAL SERVICES	56,235	57,128	58,039	58,968	59,916
GENERAL OPERATIONS	47,142	47,185	47,229	47,274	47,319
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	114,990	116,867	118,781	120,734	122,726
DEBT SERVICE	-	-	-	-	-
TOTAL EXPENSES	\$408,744	\$415,632	\$422,702	\$429,961	\$437,417
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(1,385)	(1,033)	(1,060)	(1,089)	(1,119)
BEGINNING UNRESERVED FUND BALANCE	204,988	200,877	197,873	195,587	194,004
ENDING UNRESERVED FUND BALANCE	<u>200,877</u>	<u>197,873</u>	<u>195,587</u>	<u>194,004</u>	<u>193,105</u>
EMERGENCY RESERVE FUND	<u>61,312</u>	<u>62,345</u>	<u>63,405</u>	<u>64,494</u>	<u>65,613</u>

HEALTH FUND REVENUE

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
Real Estate Tax	\$ 265,660	\$ 273,384	\$ 278,800	\$ 284,776
Personal Property Tax	65,752	66,102	67,450	69,515
Railroad & Utility Tax	12,063	12,316	12,300	12,100
Intangible Tax	2,508	2,005	2,000	850
Delinquent Real Estate Tax	9,401	3,830	4,300	4,925
Delinquent Personal Prop Tax	3,719	3,244	2,750	3,200
Penalty on Delinquent R.E. Tax	1,214	1,226	1,200	1,200
Penalty on Delinquent P.P. Tax	894	929	950	950
	<u>361,211</u>	<u>363,035</u>	<u>369,750</u>	<u>377,516</u>
Animal Licenses	<u>5,276</u>	<u>4,277</u>	<u>4,500</u>	<u>4,500</u>
	5,276	4,277	4,500	4,500
County Business Surtax	<u>9,598</u>	<u>9,866</u>	<u>9,850</u>	<u>10,000</u>
	9,598	9,866	9,850	10,000
Interest on Overnight Investments	4,588	6,203	5,250	7,500
Interest on Taxes from County	<u>9</u>	<u>49</u>	<u>-</u>	<u>-</u>
	4,597	6,251	5,250	7,500
	<u><u>\$380,683</u></u>	<u><u>\$383,429</u></u>	<u><u>\$389,350</u></u>	<u><u>\$399,516</u></u>

HEALTH

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$152,782	\$154,793	\$158,227	\$160,256
MATERIALS AND SUPPLIES	12,324	14,940	25,450	26,167
CONTRACTUAL SERVICES	42,811	55,165	50,893	55,360
GENERAL OPERATIONS	18,705	64,840	143,530	44,583
CAPITAL EXPENDITURES	-	-	-	115,000
SPECIAL PROJECTS	106,719	103,793	129,284	113,150
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$333,340</u>	<u>\$393,531</u>	<u>\$507,384</u>	<u>\$514,516</u>

TOTAL PERSONNEL SERVICE BY POSITION
HEALTH

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees				
Nuisance Abatement Supervisor	Grade	CC	1	1
Nuisance Abatement Officer	Grade	F	<u>2</u>	<u>2</u>
TOTAL			3	3
Part-Time Employees				
	2018-2019		2019-2020	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Nuisance Abatement Officer	<u>1040</u>	<u>0.50</u>	<u>1040</u>	<u>0.50</u>
	1040	0.50	1040	0.50

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**CONVENTION
AND
VISITOR'S
BUREAU
FUND**

CONVENTION AND VISITOR'S FUND BUDGET HIGHLIGHTS

ACTIVITIES

The Convention and Visitor's Fund provides for the receipt and disbursement of all funds in conjunction with the hotel/motel/restaurant tax. This is a gross receipt tax that provides for a rate of 4% on hotel/motel rooms and 1% on restaurants. The funds may be used for conventions and tourism purposes, as well as other uses authorized by the ordinance and law.

REVENUE/RATE INCREASES

There is no tax increase within the proposed 2019 -2020 Convention and Visitor's Fund.

REVENUE/EXPENDITURE PROJECTIONS

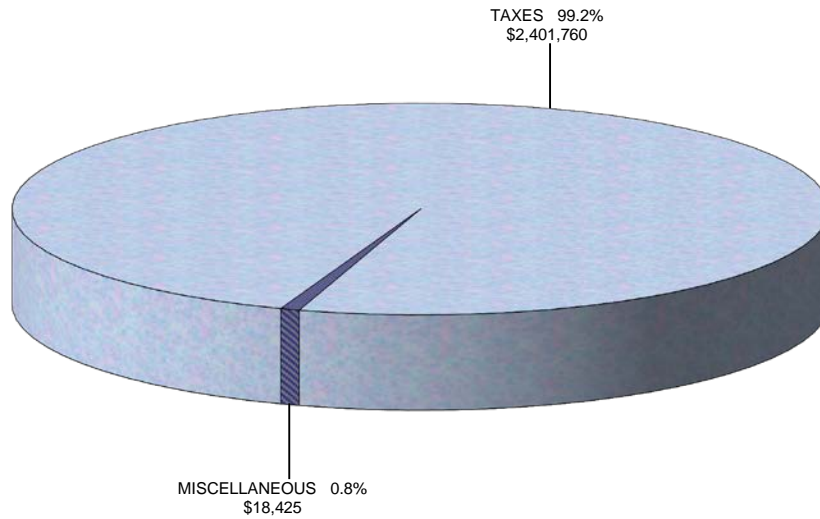
Hotel and motel gross receipt taxes are projected at 1.3% below fiscal year ending June 30, 2018 actual levels. Restaurant gross receipt taxes are projected at 5.4% above fiscal year ending June 30, 2018 actual levels. These taxes are projected to grow 2% annually in the future.

Future expenditures from this fund are controlled by an agreement between the City and MidAmerican Hotels Corporation. This budget includes payments to the Cape Chamber of Commerce for operation of the Convention and Visitors Bureau, debt payments on bonds issued to fund the construction of a new indoor sports complex, and transfers to cover operations of the parks and recreation and indoor sports complex funds.

Cost of operating the Convention and Visitors Bureau is projected to grow 3% annually after the fiscal year ending June 30, 2012. Amounts shown as capital outlays during the projection period represent excess hotel and motel gross receipts that can be used for improvements to Cape Splash. Transfers of \$333,333 during the projection period subsidize operations of the parks and recreation fund. Remaining transfers during the projection period subsidizes operations of the indoor sports complex funds. All of these transactions are allowed by the previous agreement. This budget does not include a \$10,000 contribution from the Project Development Fund proposed by the CVB for advance marketing activities relating to the proposed Aquatic Centre development.

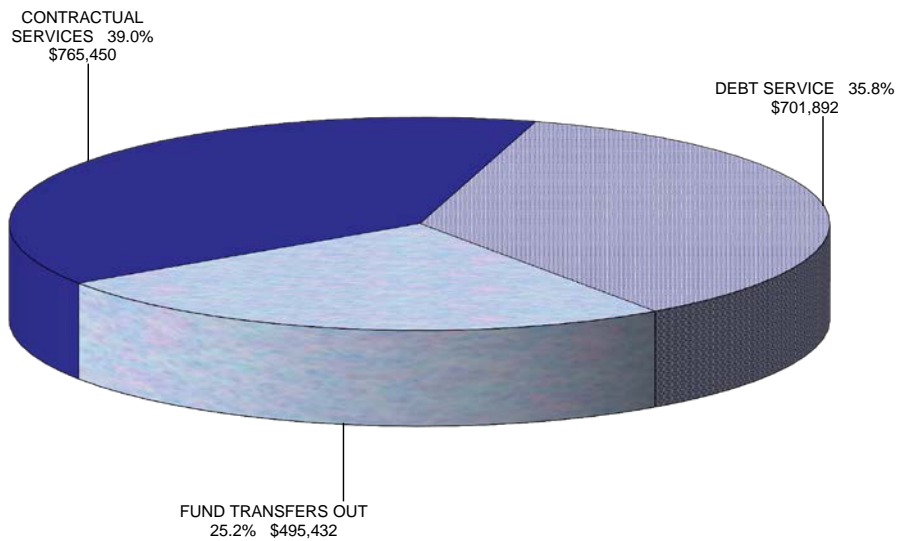
CONVENTION VISITORS FUND

2019-2020 RESOURCES



CONVENTION VISITORS FUND

2019-2020 EXPENDITURES



CONVENTION VISITORS FUND
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$2,205,775	\$2,329,588	\$2,352,555	\$2,401,760
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	7,863	9,454	8,750	18,425
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$2,213,638	\$2,339,042	\$2,361,305	\$2,420,185
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	703,641	787,728	744,732	765,450
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	982,493	538,259	552,642	701,892
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$1,686,134	\$1,325,987	\$1,297,374	\$1,467,342
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	665,830	724,914	558,582	495,432
PROJECTED REVENUE OVER(UNDER) BUDGET			4,195	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			41,378	
RESERVED FUND BALANCE DECREASE(INCREASE)			-	-
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	(25,495)
BEGINNING UNRESERVED FUND BALANCE			356,720	907,642
ENDING UNRESERVED FUND BALANCE			<hr/> <u>907,642</u>	<hr/> <u>1,339,558</u>
EMERGENCY RESERVE FUND		<hr/> <u>194,606</u>	<hr/> <u>194,606</u>	<hr/> <u>220,101</u>

CONVENTION VISITORS FUND
BUDGET PROJECTIONS

	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$2,449,795	\$2,498,791	\$ 2,548,767	\$ 2,599,742	\$ 2,651,737
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	42,764	50,476	56,932	63,214	70,091
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	<u>\$2,492,559</u>	<u>\$ 2,549,267</u>	<u>\$ 2,605,699</u>	<u>\$ 2,662,956</u>	<u>\$ 2,721,828</u>
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	786,914	809,021	831,792	855,246	879,403
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	12,848	6,736	-	-	-
SPECIAL PROJECTS	-	-	-	-	-
DEBT SERVICE	<u>853,015</u>	<u>960,890</u>	<u>1,041,340</u>	<u>1,054,890</u>	<u>1,067,728</u>
TOTAL EXPENSES	<u>\$1,652,777</u>	<u>\$ 1,776,647</u>	<u>\$ 1,873,132</u>	<u>\$ 1,910,136</u>	<u>\$ 1,947,131</u>
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	495,182	492,548	489,759	486,802	483,673
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(27,816)	(18,580)	(14,473)	(5,550)	(5,550)
BEGINNING UNRESERVED FUND BALANCE	1,339,558	1,656,342	1,917,834	2,146,169	2,406,637
ENDING UNRESERVED FUND BALANCE	<u>1,656,342</u>	<u>1,917,834</u>	<u>2,146,169</u>	<u>2,406,637</u>	<u>2,692,111</u>
EMERGENCY RESERVE FUND	<u>247,917</u>	<u>266,497</u>	<u>280,970</u>	<u>286,520</u>	<u>292,070</u>

CONVENTION/VISITOR BUREAU FUND REVENUE

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
Hotel / Motel Tax	\$ 728,421	\$ 794,230	\$ 817,938	\$ 784,080
Restaurant Tax	1,475,025	1,532,664	1,531,867	1,615,680
Osage Caterer Fee	<u>2,329</u>	<u>2,693</u>	<u>2,750</u>	<u>2,000</u>
	2,205,775	2,329,588	2,352,555	2,401,760
Interest on Overnight Invt	<u>7,863</u>	<u>9,454</u>	<u>8,750</u>	<u>18,425</u>
	7,863	9,454	8,750	18,425
	<u><u>\$2,213,638</u></u>	<u><u>\$2,339,042</u></u>	<u><u>\$2,361,305</u></u>	<u><u>\$2,420,185</u></u>

CONVENTION & VISITORS BUREAU

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-2020 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	703,641	787,728	744,732	765,450
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	982,493	538,259	552,642	701,892
TRANSFERS	<u>665,830</u>	<u>724,914</u>	<u>558,582</u>	<u>495,432</u>
	<u>\$2,351,964</u>	<u>\$2,050,901</u>	<u>\$1,855,956</u>	<u>\$1,962,774</u>

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DOWNTOWN BUSINESS DISTRICT FUND

**DOWNTOWN BUSINESS DISTRICT FUND
BUDGET HIGHLIGHTS**

ACTIVITIES

The Downtown Business District Fund is financed by a separate tax levy, and a City Council appointed board make recommendations for the expenditures for the revenues within this district.

PROGRAM/SERVICE ADJUSTMENTS

Provides for a one-year contract with Redevelopment Corporation for certain improvements to the Downtown area.

REVENUE/RATE INCREASES

There is no tax increase within the proposed 2019-2020 Downtown Business District Fund.

DOWNTOWN BUSINESS DISTRICT FUND
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$28,269	\$39,204	\$36,750	\$35,630
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	1,467	2,160	-	2,125
OTHER FINANCING	-	3,600	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$29,736	\$44,964	\$36,750	\$37,755
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	572	15,359	86,750	87,755
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 572	\$ 15,359	\$ 86,750	\$ 87,755
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	88,673	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			550	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			70,700	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			(13,013)	(150)
BEGINNING UNRESERVED FUND BALANCE			74,155	82,392
ENDING UNRESERVED FUND BALANCE			<u>82,392</u>	<u>32,242</u>
EMERGENCY RESERVE FUND		<u>-</u>	<u>13,013</u>	<u>13,163</u>

DOWNTOWN BUSINESS DISTRICT FUND

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>PROPOSED</u>
Real Estate Tax	\$ 23,753	\$ 34,431	\$ 33,500	\$ 34,430
Intangible Tax	3,591	2,748	2,750	1,100
Delinquent Real Estate Tax	658	1,625	-	-
Penalty on Delinquent R.E. Tax	<u>268</u>	<u>400</u>	<u>500</u>	<u>100</u>
	28,269	39,204	36,750	35,630
Interest on Overnight Investmnt	1,460	2,144	-	2,125
Interest Paid by County	<u>7</u>	<u>15</u>	<u>-</u>	<u>-</u>
	1,467	2,160	-	2,125
Compensation for damages	<u>-</u>	<u>3,600</u>	<u>-</u>	<u>-</u>
	-	3,600	-	-
	<u>\$29,736</u>	<u>\$44,964</u>	<u>\$36,750</u>	<u>\$37,755</u>

DOWNTOWN BUSINESS DISTRICT FUND

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	572	15,359	86,750	87,755
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	88,673	-	-
	<u>\$572</u>	<u>\$104,032</u>	<u>\$86,750</u>	<u>\$87,755</u>

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PUBLIC SAFETY TRUST FUND

PUBLIC SAFETY TRUST FUND
BUDGET HIGHLIGHTS

ACTIVITIES

The Public Safety Trust Fund is a fund established to account for transfers received from the General Fund that is equal to the amount of Fire operating expenses offset by transfers received by the General Fund from the Fires Sales Tax Trust Fund. These revenues can only be used to offset Public Safety operating and capital expenditures.

REVENUE/EXPENDITURE PROJECTIONS

The capital portion of the fire sales tax originally approved in 2004 was set to expire March 31, 2014 but was extended by voters to December 31, 2035. The Public Safety Trust Fund II is used to account for all transfers related to the Fire Sale Tax after March 31, 2014.

Fiscal year 2018-19 was the last year in which the Public Safety Trust Fund was used; consequently no budget is included for 2019-20.

PUBLIC SAFETY TRUST FUND
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	738	707	-	-
OTHER FINANCING	<u>9,510</u>	<u>23,369</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 10,248	\$ 24,076	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	14,432	(1,200)	40,000	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 14,432</u>	<u>\$ (1,200)</u>	<u>\$ 40,000</u>	<u>\$ -</u>
FUND TRANSFERS IN	-	1,200	-	-
FUND TRANSFERS OUT	26,141	24,569	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			24,652	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(26,885)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND BALANCE			42,233	-
ENDING UNRESERVED FUND BALANCE			<u>-</u>	<u>-</u>
EMERGENCY RESERVE FUND		<u>-</u>	<u>-</u>	<u>-</u>

PUBLIC SAFETY TRUST FUND

	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 PROPOSED
Interest on Overnight Investments	\$ 738	\$ 707	\$ -	\$ -
	738	707	-	-
Sale of Assets (Governmental)	9,545	5,350	-	-
Compensation for damages	<u>(36)</u>	<u>18,019</u>	<u>-</u>	<u>-</u>
	9,510	23,369	-	-
Transfers In -Fleet Mntc	<u>-</u>	<u>1,200</u>	<u>-</u>	<u>-</u>
	-	1,200	-	-
	<u>\$ 10,248</u>	<u>\$ 25,276</u>	<u>\$ -</u>	<u>\$ -</u>

PUBLIC SAFETY TRUST FUND

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	14,432	(1,200)	40,000	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	26,141	24,569	-	-
	<u>\$ 40,572</u>	<u>\$ 23,369</u>	<u>\$ 40,000</u>	<u>\$ -</u>

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**PUBLIC
SAFETY
TRUST
FUND
II**

PUBLIC SAFETY TRUST FUND II **BUDGET HIGHLIGHTS**

ACTIVITIES

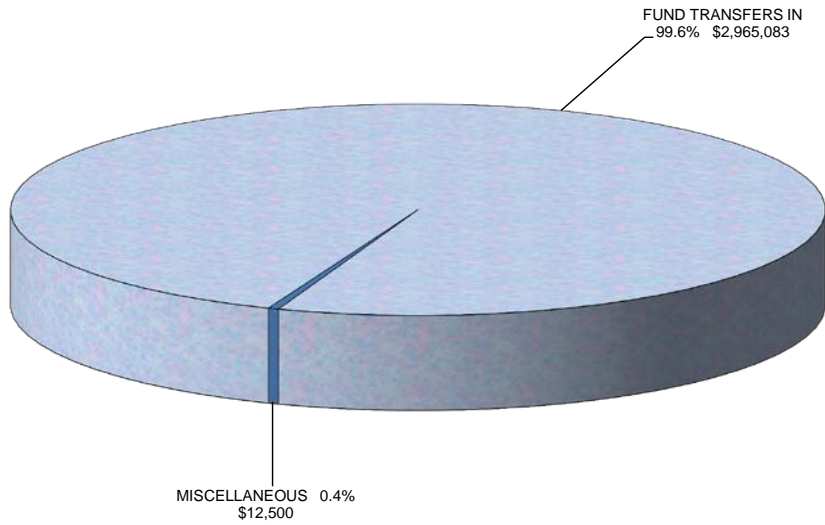
The Public Safety Trust Fund II is a fund established to account for transfers received from the General Fund that is equal to the amount of Fire operating expenses offset by transfers received by the General Fund from the Fires Sales Tax Trust Fund after March 31, 2014. These revenues can only be used to offset Public Safety operating and capital expenditures.

REVENUE/EXPENDITURE PROJECTIONS

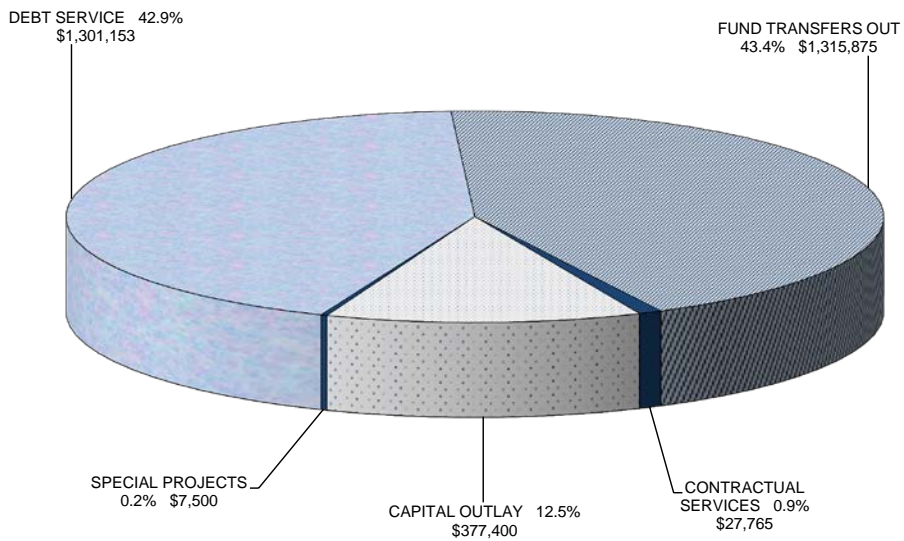
This budget includes transfers from the General Fund totaling \$2,631,750 and the Parks and Recreation Fund totaling \$333,333. This budget also includes \$260,000 for police vehicle purchases, \$74,000 for replacement and upgrade of a 25 year old fire utility vehicle, \$43,400 for purchase of 14 sets of fire turnout gear, \$27,765 for maintenance and upgrades to various fire facilities, \$7,500 for battery replacement in the outdoor warning sirens, \$1,301,153 for debt service on bonds issued to build a new police headquarters, replacement and relocation of fire station #4, upgrades to fire stations #1 and #2, replacement of fire apparatus, and \$1,315,875 for transfers to the General Fund to cover various public safety operating expenses.

During the subsequent 5 years transfers from the General Fund and transfers to the General Fund are projected to increase 2% annually. During this period transfers from the Parks and Recreation Fund is maintained at \$333,333 and expenditures include required debt service payments and capital purchases equal to the amount of excess projected revenue.

**PUBLIC SAFETY TRUST FUND II
2019-2020 RESOURCES**



**PUBLIC SAFETY TRUST FUND II
2019-2020 EXPENDITURES**



PUBLIC SAFETY TRUST FUND II
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	10,136	13,082	-	12,500
OTHER FINANCING	-	-	-	-
	-	-	-	-
TOTAL REVENUE	\$ 10,136	\$ 13,082	\$ -	\$ 12,500
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	27,765
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	235,537	166,194	222,016	377,400
SPECIAL PROJECTS	-	-	-	7,500
DEBT SERVICE	1,269,601	1,280,789	1,291,602	1,301,153
	1,269,601	1,280,789	1,291,602	1,301,153
TOTAL EXPENSES	\$ 1,505,138	\$ 1,446,984	\$1,513,618	\$ 1,713,818
FUND TRANSFERS IN	2,997,414	2,966,341	2,920,333	2,965,083
FUND TRANSFERS OUT	1,478,390	1,810,220	1,293,500	1,315,875
PROJECTED REVENUE OVER(UNDER) BUDGET			24,832	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(21,654)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				(6,723)
BEGINNING UNRESERVED FUND BALANCE			139,700	256,093
ENDING UNRESERVED FUND BALANCE			256,093	197,260
EMERGENCY RESERVE FUND		193,740	193,740	200,463

PUBLIC SAFETY TRUST FUND II
BUDGET PROJECTIONS

	<u>2019-20</u> <u>PROJECTED</u>	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	10,000	10,000	10,000	10,000	10,000
OTHER FINANCING	-	-	-	-	-
	-	-	-	-	-
TOTAL REVENUE	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	370,002	388,496	408,227	429,180	442,617
SPECIAL PROJECTS	-	-	-	-	-
DEBT SERVICE	1,315,524	1,323,874	1,331,524	1,338,499	1,353,549
	1,315,524	1,323,874	1,331,524	1,338,499	1,353,549
TOTAL EXPENSES	\$ 1,685,526	\$ 1,712,370	\$1,739,751	\$ 1,767,679	\$ 1,796,166
FUND TRANSFERS IN	3,017,719	3,071,407	3,126,169	3,182,025	3,238,999
FUND TRANSFERS OUT	1,342,193	1,369,037	1,396,418	1,424,346	1,452,833
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	3,134	(1,252)	(1,148)	(1,046)	(2,257)
BEGINNING UNRESERVED FUND BALANCE	197,260	200,394	199,142	197,994	196,948
ENDING UNRESERVED FUND BALANCE	200,394	199,142	197,994	196,948	194,691
EMERGENCY RESERVE FUND	197,329	198,581	199,729	200,775	203,032

PUBLIC SAFETY TRUST FUND II

	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 PROPOSED
Interest on Overnight Invmts	<u>10,136</u>	<u>13,082</u>	<u>-</u>	<u>12,500</u>
	10,136	13,082	-	12,500
Transfers In -General	2,562,940	2,941,772	2,920,333	2,631,750
Transfer from CVB	333,333	-	-	-
Transfer from Pub Safety Tr Fd	26,141	24,569	-	-
Transfer from parks and rec fd	-	-	-	333,333
Transfer from Eq Rep Fd	<u>75,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
	2,997,414	2,966,341	2,920,333	2,965,083
	<u>\$3,007,549</u>	<u>\$2,979,423</u>	<u>\$2,920,333</u>	<u>\$2,977,583</u>

PUBLIC SAFETY TRUST FUND II

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	43,400
CONTRACTUAL SERVICES	-	-	-	27,765
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	235,537	166,194	222,016	334,000
SPECIAL PROJECTS	-	-	-	7,500
DEBT PAYMENTS	1,269,601	1,280,789	1,291,602	1,301,153
TRANSFERS	<u>1,478,390</u>	<u>1,810,220</u>	<u>1,293,500</u>	<u>1,315,875</u>
	<u>\$2,983,527</u>	<u>\$3,257,204</u>	<u>\$2,807,118</u>	<u>\$3,029,693</u>

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CASINO REVENUE FUND

CASINO REVENUE FUND BUDGET HIGHLIGHTS

ACTIVITIES

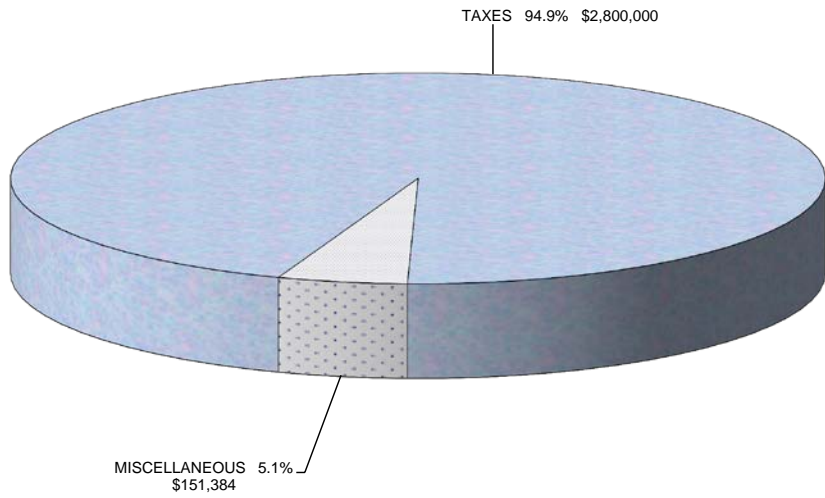
This fund will account for the receipt of all revenues associated with the Isle of Capri Casino that opened in October 2012.

REVENUE/EXPENDITURE PROJECTIONS

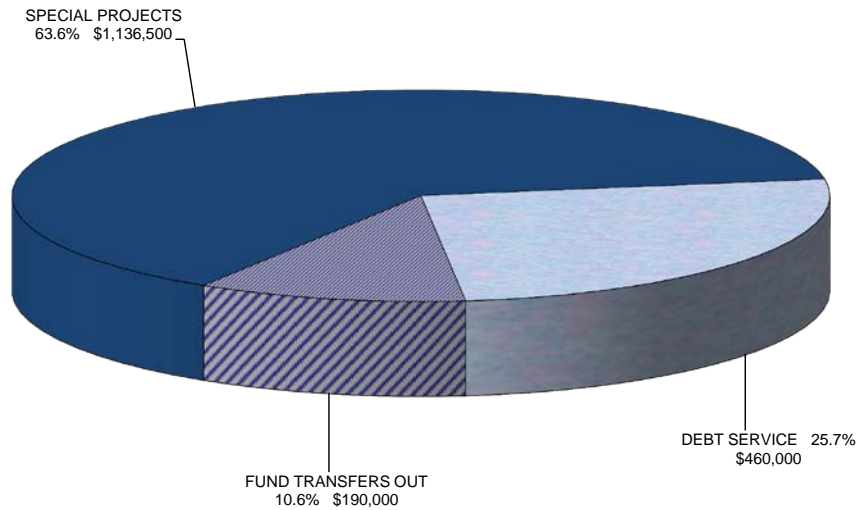
This budget assumes tax revenue from the Casino, interest revenue, and repayments received on a loan made to the solid waste fund. It also provides for a \$190,000 matching transfer to the riverfront economic development fund, a \$460,000 payment on the Industrial Park loan, \$84,000 for revenue share payments to adjacent communities and disbursement of a \$1,052,500 loan from the legacy fund to the solid waste fund for the purchase of new vehicles.

This budget assumes that the tax revenue for fiscal year ending June 30, 2020 will be allocated as follows: actual amount needed to match Casino's contribution to the riverfront economic development fund; 3% for adjacent communities; 10% for legacy; 20% for innovation; and 40% for capital projects.

**CASINO REVENUE FUND
2019-2020 RESOURCES**



**CASINO REVENUE FUND
2019-2020 EXPENDITURES**



CASINO REVENUE FUND
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	3,193,680	\$ 3,082,692	\$ 3,100,000	\$ 2,800,000
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	911,910	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	91,442	143,174	102,824	151,384
OTHER FINANCING	<u>1,657,604</u>	<u>86,704</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	4,942,726	\$ 4,224,480	\$ 3,202,824	\$ 2,951,384
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	48,053	50,955	-	-
CONTRACTUAL SERVICES	81,716	45,905	-	-
GENERAL OPERATIONS	2,707	3,870	-	-
CAPITAL OUTLAY	863,689	5,813,500	60,000	-
SPECIAL PROJECTS	108,714	98,361	2,540,000	1,136,500
DEBT SERVICE	<u>460,000</u>	<u>460,000</u>	<u>460,000</u>	<u>460,000</u>
TOTAL EXPENSES	<u>1,564,879</u>	<u>\$ 6,472,591</u>	<u>\$ 3,060,000</u>	<u>\$ 1,596,500</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	215,767	891,655	195,000	190,000
PROJECTED REVENUE OVER(UNDER) BUDGET			(336,430)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(44,640)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND BALANCE			3,518,153	3,084,907
ENDING UNRESERVED FUND BALANCE			<u>3,084,907</u>	<u>4,249,791</u>
EMERGENCY RESERVE FUND		<u>-</u>	<u>-</u>	<u>-</u>

CASINO REVENUE FUND

	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 PROPOSED
Gaming Gross Receipts Tax	<u>\$3,193,680</u>	<u>\$3,082,692</u>	<u>\$ 3,100,000</u>	<u>\$2,800,000</u>
	3,193,680	3,082,692	3,100,000	2,800,000
Fed Direct Cap-FEMA	-	884,910	-	-
Fed Indirect Cap-Police	<u>-</u>	<u>27,000</u>	<u>-</u>	<u>-</u>
	-	911,910	-	-
Interest Paid by other Funds	14,105	13,543	12,965	30,929
Repayment of Interfund Adv	18,719	19,281	19,859	20,455
Interest on Overnight Investments	<u>58,618</u>	<u>110,351</u>	<u>70,000</u>	<u>100,000</u>
	91,442	143,174	102,824	151,384
Capital Contributions-donation	-	104,862	-	-
Sale of Assets (Governmental)	929,918	(18,158)	-	-
Other Notes or Loans	<u>727,686</u>	<u>-</u>	<u>-</u>	<u>-</u>
	1,657,604	86,704	-	-
	<u>\$4,942,726</u>	<u>\$4,224,480</u>	<u>\$ 3,202,824</u>	<u>\$2,951,384</u>

CASINO REVENUE FUND

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	48,053	50,955	-	-
CONTRACTUAL SERVICES	81,716	45,905	-	-
GENERAL OPERATIONS	2,707	3,870	-	-
CAPITAL EXPENDITURES	863,689	5,813,500	60,000	-
SPECIAL PROJECTS	108,714	98,361	2,540,000	1,136,500
DEBT PAYMENTS	460,000	460,000	460,000	460,000
TRANSFERS	215,767	891,655	195,000	190,000
	<u>\$1,780,646</u>	<u>\$7,364,245</u>	<u>\$3,255,000</u>	<u>\$1,786,500</u>

**RIVERFRONT
REGION
ECONOMIC
DEVELOPMENT
FUND**

RIVERFRONT REGION ECONOMIC DEVELOPMENT FUND
BUDGET HIGHLIGHTS

ACTIVITIES

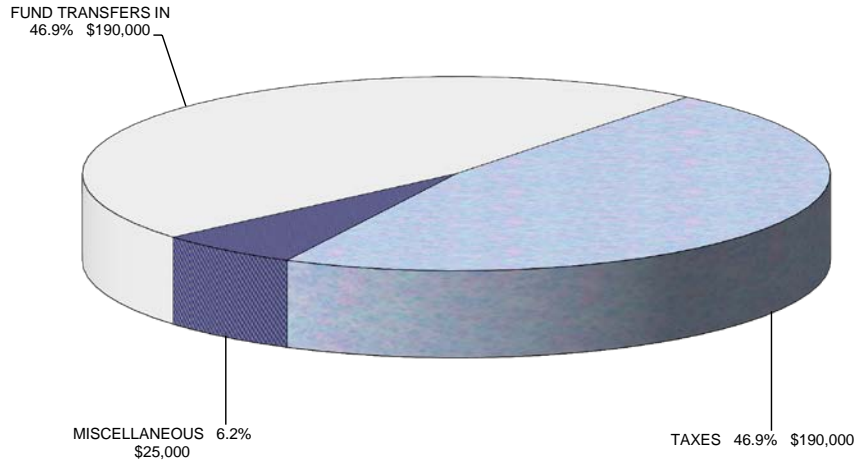
This fund was established by a development agreement between IOC-Cape Girardeau LLC (Developer) and the City. The developer shall pay monthly .3% of its gross gaming revenue into this fund for improvements, economic development, and other public purposes benefiting the downtown commercial and riverfront areas. The developer's monthly payments are only required if the City funds, or makes a binding commitment to fund an equal amount to be deposited into this fund.

REVENUE/EXPENDITURE PROJECTIONS

This budget includes \$190,000 in revenue that is expected to be received from the developer during the current fiscal year and matching funding from the City. This budget allocates 30% of the total estimated revenue to be used to fund the operations of Old Town Cape, \$17,085 Bill Emerson Bridge lighting, \$7,800 for downtown parking, and \$266,115 for currently undetermined future development projects.

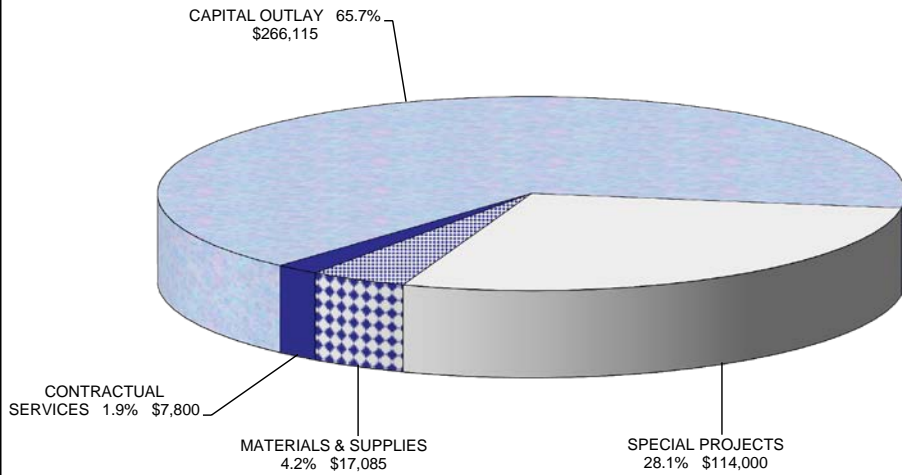
RIVERFRONT REGION ECONOMIC DEVELOPMENT

2019-2020 RESOURCES



RIVERFRONT REGION ECONOMIC DEVELOPMENT

2019-2020 EXPENDITURES



RIVERFRONT REGION ECONOMIC DEVELOPMENT
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ 198,960	\$ 194,893	\$ 195,000	\$ 190,000
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	8,810	14,177	16,625	25,000
OTHER FINANCING	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL REVENUE	\$ 207,770	\$ 209,070	\$ 211,625	\$ 215,000
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	16,234	18,673	17,465	17,085
CONTRACTUAL SERVICES	72,800	6,000	2,000	7,800
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	270,160	266,115
SPECIAL PROJECTS	118,500	117,000	117,000	114,000
DEBT SERVICE	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL EXPENSES	\$ 207,534	\$ 141,673	\$ 406,625	\$ 405,000
FUND TRANSFERS IN	202,267	194,274	195,000	190,000
FUND TRANSFERS OUT	-	150,000	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(8,125)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			180,425	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			969,842	1,142,142
ENDING UNRESERVED FUND BALANCE			<u>1,142,142</u>	<u>1,142,142</u>
EMERGENCY RESERVE FUND		<u> </u>	<u> </u>	<u> </u>

RIVERFRONT REGIONAL ECONOMIC DEVELOPMENT FUND

	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 PROPOSED
Gaming Gross Receipts Tax	<u>\$ 198,960</u>	<u>\$ 194,893</u>	<u>\$ 195,000</u>	<u>\$ 190,000</u>
	198,960	194,893	195,000	190,000
Interest on Overnight Investments	<u>8,810</u>	<u>14,177</u>	<u>16,625</u>	<u>25,000</u>
	8,810	14,177	16,625	25,000
Transfer fm Casino Rev Fd	<u>202,267</u>	<u>194,274</u>	<u>195,000</u>	<u>190,000</u>
	202,267	194,274	195,000	190,000
	<u><u>\$ 410,037</u></u>	<u><u>\$ 403,344</u></u>	<u><u>\$ 406,625</u></u>	<u><u>\$ 405,000</u></u>

RIVERFRONT REGIONAL ECONOMIC DEVELOPMENT FUND

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	16,234	18,673	17,465	17,085
CONTRACTUAL SERVICES	72,800	6,000	2,000	7,800
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	270,160	266,115
SPECIAL PROJECTS	118,500	117,000	117,000	114,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	150,000	-	-
	<u>\$ 207,534</u>	<u>\$ 291,673</u>	<u>\$ 406,625</u>	<u>\$ 405,000</u>

HOUSING DEVELOPMENT GRANTS

HOUSING DEVELOPMENT GRANTS
BUDGET HIGHLIGHTS

ACTIVITIES

The Housing Development Grant Fund accounts for the revenue and expenditures associated with the rehabilitation of housing from the various grant programs for neighborhood housing rehabilitation. This budget includes revenues and expenditures related to a \$152,010 Federal Home Loan Bank grant awarded in December 2018.

Program revenue may become available for expenditure during the year. Appropriations will be made as this revenue is spent.

HOUSING DEVELOPMENT GRANTS
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	173,915	-	121,330	121,330
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	43	6	-	-
OTHER FINANCING	-	-	-	-
	-	-	-	-
TOTAL REVENUE	\$ 173,957	\$ 6	\$ 121,330	\$ 121,330
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	128,544	-	152,010	152,010
DEBT SERVICE	492	-	-	-
	-	-	-	-
TOTAL EXPENSES	\$ 129,036	\$ -	\$ 152,010	\$ 152,010
FUND TRANSFERS IN	-	-	30,000	30,680
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(121,064)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			121,744	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND BALANCE			350	350
ENDING UNRESERVED FUND BALANCE			350	350
EMERGENCY RESERVE FUND		-	-	-

HOUSING DEVELOPMENT GRANTS REVENUE

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
Program Income-Neighborhood Sta	\$ 63,587	\$ -	\$ 121,330	\$ 121,330
Miscellaneous local cap grants	<u>110,328</u>	<u>-</u>	<u>-</u>	<u>-</u>
	173,915	-	121,330	121,330
Interest on Overnight Inv	<u>43</u>	<u>6</u>	<u>-</u>	<u>-</u>
	43	6	-	-
Transfer from general fund	-	-	-	30,680
Transfer from CDBG project fd	<u>-</u>	<u>-</u>	<u>30,000</u>	<u>-</u>
	-	-	30,000	30,680
	<u>\$ 173,957</u>	<u>\$ 6</u>	<u>\$ 151,330</u>	<u>\$ 152,010</u>

HOUSING DEVELOPMENT GRANTS

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	128,544	-	152,010	152,010
DEBT PAYMENTS	492	-	-	-
TRANSFERS	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
	<u>\$ 129,036</u>	<u>\$ -</u>	<u>\$ 152,010</u>	<u>\$ 152,010</u>

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**MOTOR
FUEL
TAX
FUND**

MOTOR FUEL TAX FUND BUDGET HIGHLIGHTS

ACTIVITIES

The Motor Fuel Tax Fund provides for the receipt of funds from the City's allocable portion of the state motor fuel taxes, the state sales tax on motor vehicles, the state vehicle license fees. The state motor fuel tax is 15% of the remaining net proceeds of that tax and is allocated to various incorporated cities, towns and villages within the State based on the population of that City. As stipulated in Article IV of the Missouri Constitution all taxes in this fund provide for the construction, repair, signing or lighting of roads, street and bridge projects. The only airport improvement expenses that could be approved are those for construction or repair of streets and roads within the airport property.

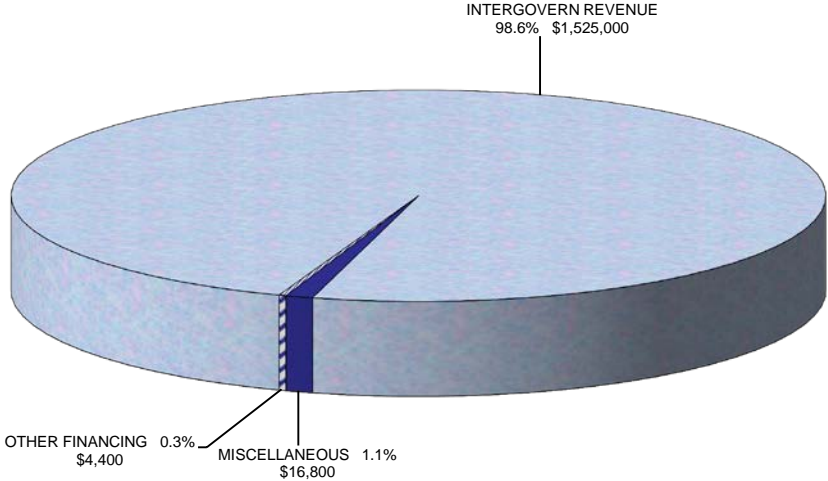
REVENUE/EXPENDITURE PROJECTIONS

State Motor Fuel Tax revenues for fiscal year ending June 30, 2020 are projected to equal the projected revenues from fiscal year ending June 30, 2019. Revenues are anticipated to be stable over the following five years.

This budget includes \$1,431,045 transfers to the general fund. Projected annual transfers to the General Fund are \$1,190,000 for the five remaining fiscal years. An annual allowance for \$325,000 in capital outlays is also included for the remaining fiscal years.

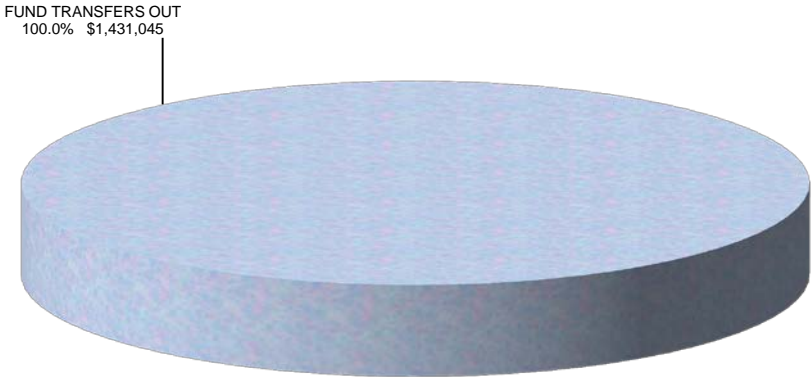
MOTOR FUEL TAX FUND

2019-2020 RESOURCES



MOTOR FUEL TAX FUND

2019-2020 EXPENDITURES



MOTOR FUEL TAX FUND
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	1,521,157	1,538,419	1,525,000	1,525,000
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	14,120	12,137	8,750	16,800
OTHER FINANCING	<u>4,479</u>	<u>4,462</u>	<u>-</u>	<u>4,400</u>
TOTAL REVENUE	\$ 1,539,756	\$ 1,555,018	\$ 1,533,750	\$ 1,546,200
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	56,801	285,244	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>459,196</u>	<u>3,668,745</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	\$ 515,997	\$ 3,953,988	\$ -	\$ -
FUND TRANSFERS IN	9,322	3,292,785	-	-
FUND TRANSFERS OUT	1,445,000	1,285,000	1,456,279	1,431,045
PROJECTED REVENUE OVER(UNDER) BUDGET			10,450	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(355,138)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND BALANCE			471,294	204,077
ENDING UNRESERVED FUND BALANCE			<u>204,077</u>	<u>319,232</u>
EMERGENCY RESERVE FUND		<u>-</u>	<u>-</u>	<u>-</u>

MOTOR FUEL TAX FUND
BUDGET PROJECTIONS

	<u>2019-20</u> <u>PROJECTED</u>	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	\$1,525,000	\$1,525,000	\$1,525,000	\$1,525,000	\$1,525,000
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	8,106	8,558	9,022	9,498	9,985
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	<u>\$1,533,106</u>	<u>\$1,533,558</u>	<u>\$1,534,022</u>	<u>\$1,534,498</u>	<u>\$1,534,985</u>
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	325,000	325,000	325,000	325,000	325,000
SPECIAL PROJECTS	-	-	-	-	-
DEBT SERVICE	-	-	-	-	-
TOTAL EXPENSES	<u>\$ 325,000</u>	<u>\$ 325,000</u>	<u>\$ 325,000</u>	<u>\$ 325,000</u>	<u>\$ 325,000</u>
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	1,190,000	1,190,000	1,190,000	1,190,000	1,190,000
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)					
BEGINNING UNRESERVED FUND BALANCE	319,232	337,338	355,896	374,918	394,416
ENDING UNRESERVED FUND BALANCE	<u>337,338</u>	<u>355,896</u>	<u>374,918</u>	<u>394,416</u>	<u>414,401</u>
EMERGENCY RESERVE FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

MOTOR FUEL FUND REVENUE

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>PROPOSED</u>
Motor Fuel Tax	1,020,674	1,023,965	1,020,000	1,015,000
Motor Vehicle Sales Tax	336,056	343,362	340,000	340,000
Vehicle License Fees	<u>164,427</u>	<u>171,092</u>	<u>165,000</u>	<u>170,000</u>
	1,521,157	1,538,419	1,525,000	1,525,000
Interest on Overnight Investment:	11,705	9,894	8,750	15,000
Special Assessments	<u>2,415</u>	<u>2,243</u>	<u>-</u>	<u>1,800</u>
	14,120	12,137	8,750	16,800
Street Assessments	<u>4,479</u>	<u>4,462</u>	<u>-</u>	<u>4,400</u>
	4,479	4,462	-	4,400
Transfer fm Street Improve Fd	-	3,006,239	-	-
Transfer fm STP-U Fund	8,512	286,516	-	-
Transfer fm TTF 1	<u>810</u>	<u>30</u>	<u>-</u>	<u>-</u>
	9,322	3,292,784	-	-
	<u>\$1,549,077</u>	<u>\$4,847,803</u>	<u>\$1,533,750</u>	<u>\$1,546,200</u>

MOTOR FUEL

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	56,801	285,244	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	459,196	3,668,745	-	-
TRANSFERS	<u>1,445,000</u>	<u>1,285,000</u>	<u>1,456,279</u>	<u>1,431,045</u>
	<u>\$1,960,997</u>	<u>\$5,238,988</u>	<u>\$1,456,279</u>	<u>\$1,431,045</u>

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**TRANSPORTATION
SALES
TAX
TRUST
FUND**

TRANSPORTATION SALES TAX TRUST FUND
BUDGET HIGHLIGHTS

ACTIVITIES

The Transportation Sales Tax Trust Fund was a fund established to account for receipt of ½ cent sales tax authorized by the voters in August 1995, to fund major street improvement projects. The tax was effective January 1, 1996 through December 31, 2000.

REVENUE/EXPENDITURE PROJECTIONS

No revenues or expenditures are included in this budget. All projects were completed during the fiscal year ending June 30, 2005.

No future revenue and expenditure projections are made.

TRANSPORTATION SALES TAX TRUST FUND
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	48	28	-	-
OTHER FINANCING	<u>762</u>	<u>2</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$810	\$30	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	810	30	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			-	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			-	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				-
BEGINNING UNRESERVED FUND BALANCE			-	-
ENDING UNRESERVED FUND BALANCE			<u>-</u>	<u>-</u>
EMERGENCY RESERVE FUND		<u>-</u>	<u>-</u>	<u>-</u>

TRANSPORTATION SALES TAX TRUST FUND

	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 PROPOSED
Special Assessments	\$ 48	\$ 28	\$ -	\$ -
	48	28	-	-
Street Assessments	762	2	-	-
	762	2	-	-
	<u>\$810</u>	<u>\$30</u>	<u>\$ -</u>	<u>\$ -</u>

TRANSPORTATION SALES TAX TRUST FUND

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	810	30	-	-
	<u>\$ 810</u>	<u>\$ 30</u>	<u>\$ -</u>	<u>\$ -</u>

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**TRANSPORTATION
SALES
TAX
TRUST
FUND
III**

TRANSPORTATION SALES TAX TRUST FUND III
BUDGET HIGHLIGHTS

ACTIVITIES

The Transportation Sales Tax Trust Fund was a fund established to account for receipt of ½ cent sales tax authorized by the voters in August 2005, to fund major street improvement projects. The tax was effective January 1, 2006 through December 31, 2010.

REVENUE/EXPENDITURE PROJECTIONS

No revenues or expenditures are projected for the fiscal year ending June 30, 2020.

It is assumed in this budget that all remaining funds will be spent on the neighborhood street repairs project by the end of the fiscal year ending June 30, 2019.

TRANSPORTATION SALES TAX TRUST FUND III
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-2019</u> <u>BUDGET</u>	<u>2019-2020</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	26,790	7,882	-	-
OTHER FINANCING	-	-	-	-
	-	-	-	-
TOTAL REVENUE	\$26,790	\$7,882	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	1,953,990	178,704	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	-	-	-	-
TOTAL EXPENSES	\$1,953,990	\$178,704	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			19,566	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			-	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			(19,566)	-
ENDING UNRESERVED FUND				
BALANCE			-	-
EMERGENCY RESERVE FUND		-	-	-

TRANSPORTATION SALES TAX TRUST FUND III

	2016-17 ACTUAL	2017-18 ACTUAL	2018-2019 BUDGET	2019-2020 PROPOSED
Interest on Overnight Investments	<u>\$ 26,790</u>	<u>\$ 7,882</u>	<u>\$ -</u>	<u>\$ -</u>
	26,790	7,882	-	-
	<u><u>\$ 26,790</u></u>	<u><u>\$ 7,882</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

TRANSPORTATION SALES TAX TRUST FUND III

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	-
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	1,953,990	178,704	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 1,953,990</u>	<u>\$ 178,704</u>	<u>\$ -</u>	<u>\$ -</u>

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**TRANSPORTATION
SALES
TAX
TRUST
FUND
IV**

TRANSPORTATION SALES TAX TRUST FUND IV **BUDGET HIGHLIGHTS**

ACTIVITIES

The Transportation Sales Tax Trust Fund was a fund established to account for receipt of ½ cent sales tax authorized by the voters in August 2010, to fund major street improvement projects. The tax was effective January 1, 2011 through December 31, 2015.

REVENUE/EXPENDITURE PROJECTIONS

This budget assumes that all remaining projects will be completed by the end of the fiscal year ending June 30, 2019. It is assumed that the balance remaining in the fund will be used to pay for paving overlay and repairs to streets, curbs and gutters.

TRANSPORTATION SALES TAX TRUST FUND IV
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	84,685	35,699	-	-
OTHER FINANCING	-	-	-	-
	-	-	-	-
TOTAL REVENUE	\$ 84,685	\$ 35,699	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	5,205,166	357,980	75,000	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	-	-	-	-
TOTAL EXPENSES	\$5,205,166	\$ 357,980	\$ 75,000	\$ -
FUND TRANSFERS IN	-	238,673	-	-
FUND TRANSFERS OUT	213,334	650,000	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			21,975	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(190,000)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			816,446	573,421
ENDING UNRESERVED FUND BALANCE			573,421	573,421
EMERGENCY RESERVE FUND		-	-	-

TRANSPORTATION SALES TAX TRUST FUND IV

	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 PROPOSED
Interest on Overnight Inv	84,685	35,699	-	-
	84,685	35,699	-	-
Trf fm downtown bs district fd	-	88,673	-	-
Trf fm rvrfnt reg econom dev	-	150,000	-	-
	-	238,673	-	-
	<u>\$ 84,685</u>	<u>\$ 274,372</u>	<u>\$ -</u>	<u>\$ -</u>

TRANSPORTATION SALES TAX TRUST FUND IV

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	5,205,166	357,980	75,000	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>213,334</u>	<u>650,000</u>	<u>-</u>	<u>-</u>
	<u>\$5,418,500</u>	<u>\$1,007,980</u>	<u>\$ 75,000</u>	<u>\$ -</u>

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**TRANSPORTATION
SALES
TAX
TRUST
FUND
V**

TRANSPORTATION SALES TAX TRUST FUND V **BUDGET HIGHLIGHTS**

ACTIVITIES

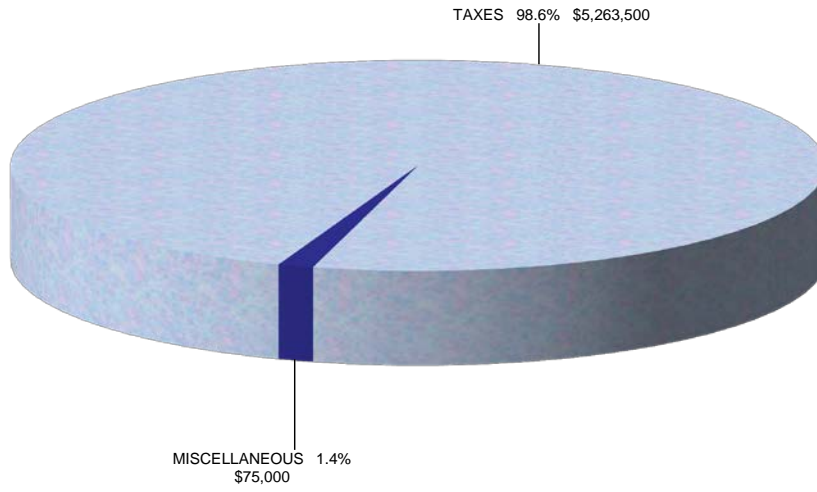
The Transportation Sales Tax Trust Fund is a fund established to account for receipt of ½ cent sales tax authorized by the voters in August 2015, to fund major street improvement projects. The tax is effective January 1, 2016 through December 31, 2020.

REVENUE/EXPENDITURE PROJECTIONS

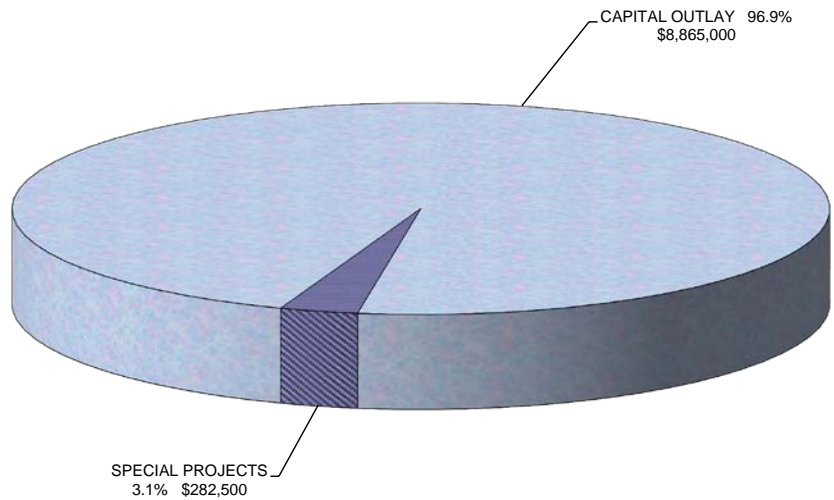
Sales tax for the fiscal year ending June 30, 2020 is projected to be 3.3% above the actual sales tax for fiscal year ending June 30, 2018 and projected to increase 2% per year thereafter through the expiration of the tax. All projected revenue will be used to make required payments under various development agreements and for capital expenditures that are identified in the City's CIP program. This budget includes a total of \$8,865,000 for the following projects:

- Independence-Gordonville to Sunset - \$3,300,000
- West End-Rose to New Madrid - \$2,900,000
- Main-Roberts to East Cape Rock - \$1,000,000
- Street curb and gutter repair - \$850,000
- Asphalt overlay - \$700,000
- Street light repair and maintenance - \$115,000.

**TRANSPORTATION SALES TAX TRUST FUND V
2019-2020 RESOURCES**



**TRANSPORTATION SALES TAX TRUST FUND V
2019-2020 EXPENDITURES**



TRANSPORTATION SALES TAX TRUST FUND V
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	4,984,711	5,096,520	5,174,000	\$ 5,263,500
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	18,965	3,061	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	49,116	115,090	43,750	75,000
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 5,052,792	\$ 5,214,671	\$ 5,217,750	\$5,338,500
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	115,237	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	2,010,793	3,579,244	3,365,000	8,865,000
SPECIAL PROJECTS	334,181	272,322	295,000	282,500
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 2,344,974	\$ 3,966,803	\$ 3,660,000	\$ 9,147,500
FUND TRANSFERS IN	-	650,000	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			114,396	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			28,655	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			6,629,280	8,330,081
ENDING UNRESERVED FUND BALANCE			<hr/> <u>8,330,081</u>	<hr/> <u>4,521,081</u>
EMERGENCY RESERVE FUND		<hr/> <u>-</u>	<hr/> <u>-</u>	<hr/> <u>-</u>

TRANSPORTATION SALES TAX TRUST FUND V
BUDGET PROJECTIONS

	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ 3,276,023	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	53,725	-	-	-	-
OTHER FINANCING	-	-	-	-	-
	\$ 3,329,748	\$ -	\$ -	\$ -	\$ -
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	4,225,000	-	-	-	-
SPECIAL PROJECTS	175,829	-	-	-	-
DEBT SERVICE	-	-	-	-	-
	\$ 4,400,829	\$ -	\$ -	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	3,450,000	-	-	-	-
PROJECTED REVENUE OVER(Under) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)					
BEGINNING UNRESERVED FUND BALANCE	4,521,081	-	-	-	-
ENDING UNRESERVED FUND BALANCE	-	-	-	-	-
EMERGENCY RESERVE FUND	-	-	-	-	-

TRANSPORTATION SALES TAX TRUST FUND V

	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 PROPOSED
Transportation Sales Tax	<u>\$4,984,711</u>	<u>\$5,096,520</u>	<u>\$5,174,000</u>	<u>\$5,263,500</u>
	4,984,711	5,096,520	5,174,000	5,263,500
Fd indirect cap-Transportation	<u>18,965</u>	<u>3,061</u>	<u>-</u>	<u>-</u>
	18,965	3,061	-	-
Interest on Overnight Investments	49,116	113,723	43,750	75,000
Interest paid by state	<u>-</u>	<u>1,367</u>	<u>-</u>	<u>-</u>
	49,116	115,090	43,750	75,000
Transfer from TTF IV	<u>-</u>	<u>650,000</u>	<u>-</u>	<u>-</u>
	-	650,000	-	-
	<u>\$5,052,791</u>	<u>\$5,864,671</u>	<u>\$5,217,750</u>	<u>\$5,338,500</u>

TRANSPORTATION SALES TAX TRUST FUND V

BUDGET BY MAJOR OBJECT

	2018-19 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	115,237	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	2,010,793	3,579,244	3,365,000	8,865,000
SPECIAL PROJECTS	334,181	272,322	295,000	282,500
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$2,344,974</u>	<u>\$3,966,803</u>	<u>\$3,660,000</u>	<u>\$9,147,500</u>

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**CAPITAL
IMPROVEMENT
SALES
TAX
FUND**

**WATER
PROJECTS**

CAPITAL IMPROVEMENT SALES TAX FUND-WATER PROJECTS
BUDGET HIGHLIGHTS

ACTIVITIES

The Capital Improvement Sales Tax Fund is a fund established to account for receipt of ¼¢ sales tax collections authorized by the voters in November, 1996, to fund major capital improvement projects to the city's water system. The tax approved expired March 31, 2017.

Included in this budget is debt service on 2010 water system revenue bonds and \$1,020,000 in transfers to the water fund. Transfers to the water fund will be used to fund water system improvements.

REVENUE/EXPENDITURE PROJECTIONS

Interest earnings are projected at a 2.50% earnings rate. Projected expenditures are annual debt service on the 2010 water system revenue bonds. Remaining balances at the end of fiscal year ending June 30, 2020 will be required to cover remaining debt service on 2010 water system revenue bonds.

CAPITAL IMPROVEMENT SALES TAX FUND
(WATER PROJECTS)
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$2,163,392	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	64,868	87,397	-	15,000
OTHER FINANCING	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$2,228,260	\$87,397	\$ -	\$ 15,000
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	154,532	-	-	-
DEBT SERVICE	<u>62,801</u>	<u>58,374</u>	<u>63,141</u>	<u>63,228</u>
TOTAL EXPENSES	<u>\$ 217,333</u>	<u>\$ 58,374</u>	<u>\$ 63,141</u>	<u>\$ 63,228</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	770,076	2,959,076	1,686,000	1,020,000
PROJECTED REVENUE				
OVER(UNDER) BUDGET			50,500	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			708,300	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			-	(13)
BEGINNING UNRESERVED FUND				
BALANCE			2,660,244	1,669,903
ENDING UNRESERVED FUND				
BALANCE			<u>1,669,903</u>	<u>601,662</u>
EMERGENCY RESERVE FUND		<u>9,471</u>	<u>9,471</u>	<u>9,484</u>

CAPITAL IMPROVEMENT SALES TAX REVENUE
(WATER PROJECTS)

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>PROPOSED</u>
Capital Improvemts Sales Tax	<u>\$2,163,392</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
	2,163,392	-	-	-
Interest on Overnight Invmts	64,855	86,437	-	15,000
Interest paid by state	-	702	-	-
Interest on SRF Investments	<u>13</u>	<u>258</u>	<u>-</u>	<u>-</u>
	64,868	87,397	-	15,000
	<u><u>\$2,228,260</u></u>	<u><u>\$87,397</u></u>	<u><u>\$ -</u></u>	<u><u>\$15,000</u></u>

CAPITAL IMPROVEMENT SALES TAX
(WATER PROJECTS)
BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	154,532	-	-	-
DEBT PAYMENTS	62,801	58,374	63,141	63,228
TRANSFERS	<u>770,076</u>	<u>2,959,076</u>	<u>1,686,000</u>	<u>1,020,000</u>
	<u>\$987,409</u>	<u>\$3,017,450</u>	<u>\$1,749,141</u>	<u>\$1,083,228</u>

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**CAPITAL
IMPROVEMENT
SALES
TAX
FUND**

**SEWER SYSTEM
IMPROVEMENTS**

CAPITAL IMPROVEMENT SALES TAX FUND-SEWER SYSTEM IMPRV. BUDGET HIGHLIGHTS

ACTIVITIES

The Capital Improvement Sales Tax Fund – Sewer System Improvements is a fund established to account for receipt of ¼¢ sales tax collections authorized by the voters for improvements to the city’s sewer system. This tax was initially authorized by voters in November, 1988, to fund major capital improvement projects for flood control and subsequently extended by the voters for twenty years to pay for improvements to the city's sewer system. The extension of the tax will be reported in this fund through its December 31, 2019 expiration.

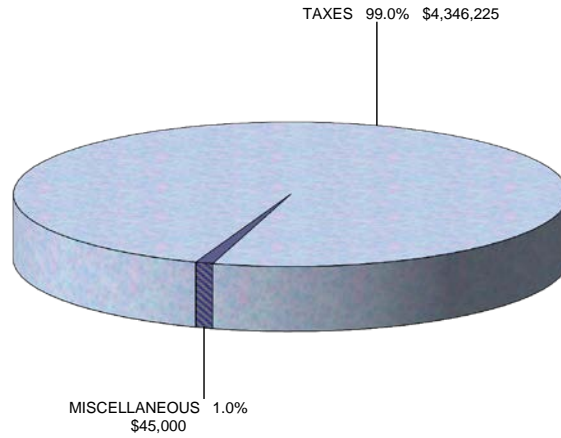
A ¼¢ sales tax that was initially authorized by voters to fund major capital improvement projects for the water system which was set to expire March 31, 2017 was subsequently extended by the voters for twenty years to pay for improvements to the city's sewer system. The extension of this tax will also be reported in this fund.

Included in this budget are sales tax and interest revenue, payments on the Sears Grand’s, Kohl’s, and Greater Missouri Builder’s development agreements, and transfers to the sewer fund for debt service on bonds issued to build the new sewer plant.

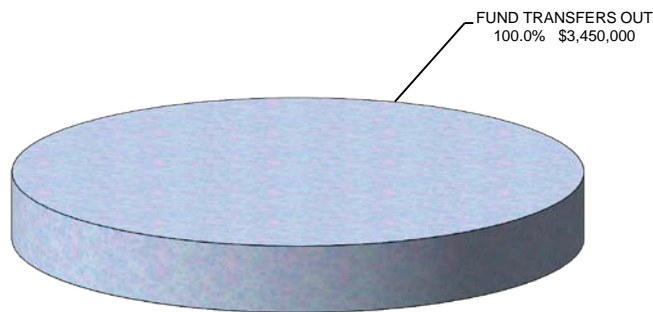
REVENUE/EXPENDITURE PROJECTIONS

Sales tax revenue for the fiscal year ending June 30, 2020 is projected to be 3.5% above actual sales tax revenue from the two ¼% capital improvement sales taxes for the fiscal year ending June 30, 2018, adjusted for the December 31, 2019 expiration of one of the ¼% capital improvement sales taxes. The remaining tax is projected to increase 2% per year thereafter. Future fund revenue will be transferred to the Sewer Fund as needed for capital and debt service expenditures and to make payments required by development agreements. Annual capital outlays of \$425,000 are assumed for the 5-year period ending June 30, 2025.

**CAPITAL IMP. SALES TAX FUND
SEWER SYSTEM IMPROVEMENTS
2019-2020 RESOURCES**



**CAPITAL IMP. SALES TAX FUND - SEWER
SYSTEM IMPROVEMENTS
2019-2020 EXPENDITURES**



CAPITAL IMPROVEMENT SALES TAX FUND
(SEWER SYSTEM IMPROVEMENTS)
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$2,965,959	\$5,252,562	\$5,345,000	\$4,346,225
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	23,884	22,953	-	45,000
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$2,989,843	\$5,275,515	\$5,345,000	\$4,391,225
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	179,650	282,357	295,000	315,000
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 179,650	\$ 282,357	\$ 295,000	\$ 315,000
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	4,340,000	3,750,000	4,850,000	3,450,000
PROJECTED REVENUE				
OVER(UNDER) BUDGET			37,500	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(5,000)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				-
BEGINNING UNRESERVED FUND				
BALANCE			1,728,075	1,960,575
ENDING UNRESERVED FUND				
BALANCE			<u>1,960,575</u>	<u>2,586,800</u>
EMERGENCY RESERVE FUND		<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

CAPITAL IMPROVEMENT SALES TAX FUND
(SEWER SYSTEM IMPROVEMENTS)
BUDGET PROJECTIONS

	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$2,773,125	\$2,828,588	\$2,885,159	\$2,942,862	\$3,001,719
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	50,272	39,650	50,063	61,437	75,073
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	\$2,823,397	\$2,868,238	\$2,935,222	\$3,004,299	\$3,076,792
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	425,000	425,000	425,000	425,000	425,000
SPECIAL PROJECTS	200,987	205,007	209,107	213,289	217,555
DEBT SERVICE	-	-	-	-	-
TOTAL EXPENSES	\$ 625,987	\$ 630,007	\$ 634,107	\$ 638,289	\$ 642,555
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	3,500,000	1,800,000	1,900,000	1,850,000	1,850,000
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	-	-	-	-	-
BEGINNING UNRESERVED FUND BALANCE	2,586,800	1,284,210	1,722,441	2,123,556	2,639,566
ENDING UNRESERVED FUND BALANCE	1,284,210	1,722,441	2,123,556	2,639,566	3,223,803
EMERGENCY RESERVE FUND	-	-	-	-	-

CAPITAL IMPROVEMENT SALES TAX REVENUE
(SEWER SYSTEM IMPROVEMENTS)

	<u>2016-17 ACTUAL</u>	<u>2017-18 ACTUAL</u>	<u>2018-19 BUDGET</u>	<u>2019-20 PROPOSED</u>
Capital Improvements Sales Tax	<u>\$2,965,959</u>	<u>\$5,252,562</u>	<u>\$5,345,000</u>	<u>\$4,346,225</u>
	2,965,959	5,252,562	5,345,000	4,346,225
Interest on Overnight Investments	23,884	22,250	-	45,000
interest paid by state	<u>-</u>	<u>702</u>	<u>-</u>	<u>-</u>
	23,884	22,953	-	45,000
	<u><u>\$2,989,843</u></u>	<u><u>\$5,275,515</u></u>	<u><u>\$5,345,000</u></u>	<u><u>\$4,391,225</u></u>

CAPITAL IMPROVEMENT SALES TAX
(SEWER SYSTEM IMPROVEMENTS)
BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	179,650	282,357	295,000	315,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>4,340,000</u>	<u>3,750,000</u>	<u>4,850,000</u>	<u>3,450,000</u>
	<u>\$4,519,650</u>	<u>\$4,032,357</u>	<u>\$5,145,000</u>	<u>\$3,765,000</u>

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**FIRE
SALES
TAX
FUND**

FIRE SALES TAX FUND BUDGET HIGHLIGHTS

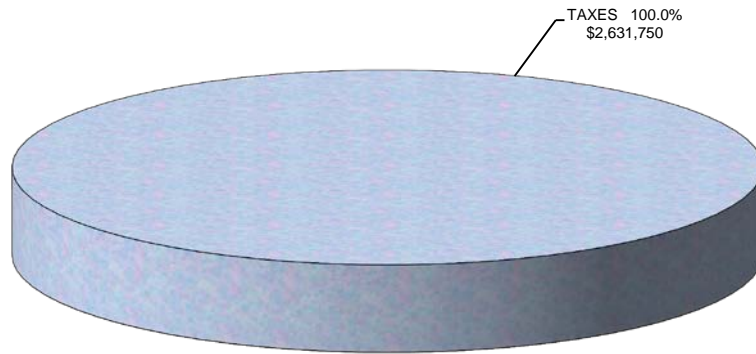
ACTIVITIES

The Fire Sales Tax Fund is a fund established to account for receipt of ¼ cent sales tax authorized by the voters in June 2004 to fund operating and capital expenditures of the Fire department. The tax went into effect October 1, 2004. One-eighth of the tax expires December 31, 2035 and the remaining 1/8 does not expire. The total amount of the tax will be transferred each year to the General Fund to offset Fire operating and capital expenditures.

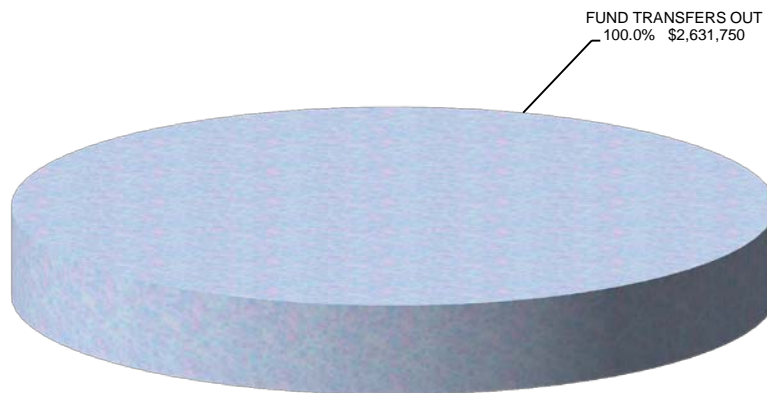
REVENUE/EXPENDITURE PROJECTIONS

Sales tax for the fiscal year ending June 30, 2020 is projected be 3.3% above the actual revenue for fiscal ending June 30, 2018.

**FIRE SALES TAX
2019-2020 RESOURCES**



**FIRE SALES TAX
2019-2020 EXPENDITURES**



FIRE SALES TAX FUND
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$2,492,440	\$2,548,255	\$2,587,000	\$2,631,750
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	-	684	-	-
OTHER FINANCING	-	-	-	-
	\$2,492,440	\$2,548,939	\$2,587,000	\$2,631,750
TOTAL REVENUE				
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENSES				
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	2,469,218	2,541,284	2,587,000	2,631,750
PROJECTED REVENUE OVER(UNDER) BUDGET			(6,070)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			6,070	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			265,994	265,994
ENDING UNRESERVED FUND BALANCE			265,994	265,994
EMERGENCY RESERVE FUND		-	-	-

FIRE SALES TAX FUND

	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 PROPOSED
Fire Sales Tax	<u>\$2,492,440</u>	<u>\$2,548,255</u>	<u>\$2,587,000</u>	<u>\$2,631,750</u>
	2,492,440	2,548,255	2,587,000	2,631,750
Interest paid by state	<u>-</u>	<u>684</u>	<u>-</u>	<u>-</u>
	-	684	-	-
	<u><u>\$2,492,440</u></u>	<u><u>\$2,548,939</u></u>	<u><u>\$2,587,000</u></u>	<u><u>\$2,631,750</u></u>

FIRE SALES TAX FUND

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>2,469,218</u>	<u>2,541,284</u>	<u>2,587,000</u>	<u>2,631,750</u>
	<u>\$2,469,218</u>	<u>\$2,541,284</u>	<u>\$2,587,000</u>	<u>\$2,631,750</u>

**PARKS/
STORMWATER
SALES TAX-
CAPITAL
FUND II**

PARKS/STORMWATER SALES TAX-CAPITAL FUND II **BUDGET HIGHLIGHTS**

ACTIVITIES

The Parks/Storm Water Sales Tax - Capital Fund was a fund established to account for receipt of 3/8 cent sales tax authorized by the voters in April 2018. Two thirds of this tax will fund major parks, recreation, and storm water capital projects and parks and recreation equipment. The remaining third will fund other storm water projects and operating expenditures. The tax went into effect January 1, 2019. This tax will expire on December 31, 2018.

CAPITAL EXPENDITURES

This budget provides \$159,000 for the following replacement purchases:

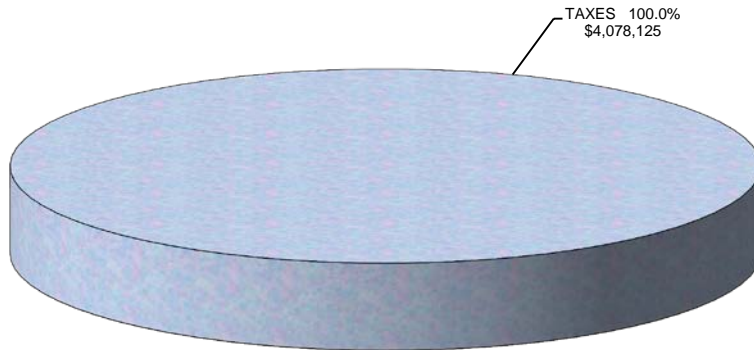
- one shuttle bus for Arena Maintenance division - \$70,000
- 5 golf carts for Golf Course division - \$24,000
- one mower for Sporting Complexes division - \$15,000
- one dump truck for Parks Maintenance division - \$50,000.

REVENUE/EXPENDITURE PROJECTIONS

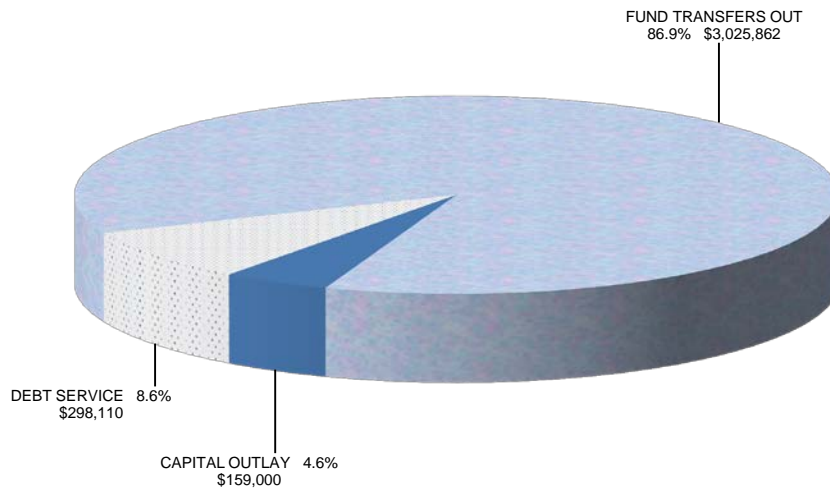
Sales tax for the fiscal year ending June 30, 2020 is projected to be 3.5% above the actual sales tax for fiscal year ending June 30, 2018 and is projected to grow 2% annually over the five year projection period ending June 30, 2025. Interest earnings during that time are projected at a 2.5% earnings rate.

Debt service expenditures during the projection period are amounts due on Special Obligation Bonds issued in October 2018 to fund a portion of the parks and storm water projects. Transfers to cover to costs of major parks, recreation, and storm water capital projects are \$3,367,695; \$2,530,478; \$2,587,050; \$2,644,753 and \$2,703,611 for year ending June 30, 2021 – 2025, respectively. Transfers to cover to operating costs of Main Street Levy and Storm Water divisions of the sewer fund are \$779,507; \$795,097; \$810,999; \$827,219 and \$843,763 for year ending June 30, 2021 – 2025, respectively. The remaining transfers each year are to the sewer fund to be set aside to cover future storm water projects and operating expenditures.

**PARKS/STORMWATER SALES TAX-CAPITAL II
2019-2020 RESOURCES**



**PARK/STORMWATER SALES TAX - CAPITAL II
2019-2020 EXPENDITURES**



PARK/STORMWATER SALES TAX - CAPITAL II
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$4,078,125
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	-	-	-	-
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ -	\$ -	\$ -	\$4,078,125
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	159,000
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	298,110
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ -	\$ -	\$ -	\$ 457,110
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	3,025,862
PROJECTED REVENUE				
OVER(UNDER) BUDGET			1,655,000	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(717,603)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				(44,717)
BEGINNING UNRESERVED FUND				
BALANCE			-	937,397
ENDING UNRESERVED FUND				
BALANCE			<u>937,397</u>	<u>1,487,833</u>
EMERGENCY RESERVE FUND		<u>-</u>	<u>-</u>	<u>44,717</u>

PARK/STORMWATER SALES TAX - CAPITAL II
BUDGET PROJECTIONS

	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ 4,159,688	\$ 4,242,882	\$4,327,740	\$4,414,295	\$ 4,502,581
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	-	-	-	-	-
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	\$ 4,159,688	\$ 4,242,882	\$4,327,740	\$4,414,295	\$ 4,502,581
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	-	-	-	-	-
DEBT SERVICE	298,110	298,110	298,110	298,110	298,110
TOTAL EXPENSES	\$ 298,110	\$ 298,110	\$ 298,110	\$ 298,110	\$ 298,110
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	5,349,411	3,944,772	4,029,630	4,116,185	4,204,471
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	-	-	-	-	-
BEGINNING UNRESERVED FUND BALANCE	1,487,833	-	-	-	-
ENDING UNRESERVED FUND BALANCE	-	-	-	-	-
EMERGENCY RESERVE FUND	44,717	44,717	44,717	44,717	44,717

PARK STORMWATER SALES TAX - CAPITAL II

	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 PROPOSED
Park/Stormwater Sales Tax	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 4,078,125</u>
	-	-	-	4,078,125
	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 4,078,125</u></u>

PARK STORMWATER SALES TAX - CAPITAL II

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	159,000
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	298,110
TRANSFERS	-	-	-	3,025,862
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$3,482,972</u>

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**PARKS/
STORMWATER
SALES TAX-
CAPITAL
FUND**

PARKS/STORMWATER SALES TAX-CAPITAL FUND
BUDGET HIGHLIGHTS

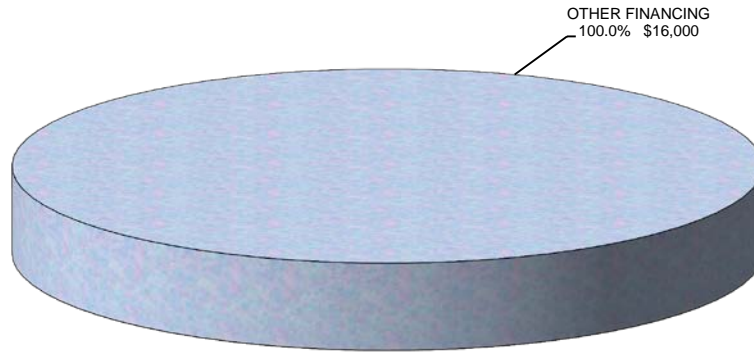
ACTIVITIES

The Parks/Storm Water Sales Tax - Capital Fund was a fund established to account for receipt of 3/8 cent sales tax authorized by the voters in April 2008 to fund parks, recreation, and storm water capital projects and parks and recreation equipment. This tax expired on December 31, 2018.

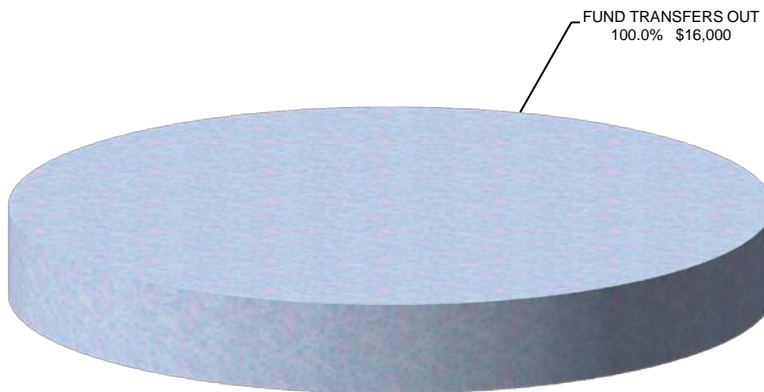
REVENUE/EXPENDITURE PROJECTIONS

All remaining sales tax revenue is projected to be spent during fiscal year ending June 30, 2019

**PARKS/STORMWATER SALES TAX-CAPITAL
2019-2020 RESOURCES**



**PARK/STORMWATER SALES TAX - CAPITAL
2019-2020 EXPENDITURES**



PARK/STORMWATER SALES TAX - CAPITAL
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ 3,847,151	\$ 3,941,142	\$4,008,750	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	56,044	46,882	-	-
OTHER FINANCING	<u>14,557</u>	<u>6,192</u>	<u>39,500</u>	<u>16,000</u>
TOTAL REVENUE	\$ 3,917,752	\$ 3,994,216	\$4,048,250	\$ 16,000
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	600	-	-	-
CAPITAL OUTLAY	583,475	358,960	233,500	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>2,407,887</u>	<u>2,407,641</u>	<u>1,575,900</u>	<u>-</u>
TOTAL EXPENSES	\$ 2,991,962	\$ 2,766,602	\$1,809,400	\$ -
FUND TRANSFERS IN	101,599	30,000	-	-
FUND TRANSFERS OUT	2,636,517	2,556,619	1,123,850	16,000
PROJECTED REVENUE OVER(UNDER) BUDGET			(1,619,117)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(1,532,970)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			236,385	-
BEGINNING UNRESERVED FUND BALANCE			1,800,702	-
ENDING UNRESERVED FUND BALANCE			<u>-</u>	<u>-</u>
EMERGENCY RESERVE FUND		<u>236,385</u>	<u>-</u>	<u>-</u>

PARK STORMWATER SALES TAX - CAPITAL

	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 PROPOSED
Park/Stormwater Sales Tax	<u>\$ 3,847,151</u>	<u>\$ 3,941,142</u>	<u>\$4,008,750</u>	<u>\$ -</u>
	3,847,151	3,941,142	4,008,750	-
Interest on Overnight Investments	55,892	45,829	-	-
Interest paid by state	-	1,053	-	-
Interest on Inv Bond Proceeds	<u>152</u>	<u>-</u>	<u>-</u>	<u>-</u>
	56,044	46,882	-	-
Sale of Assets	14,557	6,192	39,500	16,000
Compensation for damages	<u>71,320</u>	<u>-</u>	<u>-</u>	<u>-</u>
	85,877	6,192	39,500	16,000
Transfer from Sewer Fund	279	-	-	-
Transfer-A C Brase Foundation	<u>30,000</u>	<u>30,000</u>	<u>-</u>	<u>-</u>
	30,279	30,000	-	-
	<u>\$ 4,019,351</u>	<u>\$ 4,024,216</u>	<u>\$4,048,250</u>	<u>\$ 16,000</u>

PARK STORMWATER SALES TAX - CAPITAL

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	600	-	-	-
CAPITAL EXPENDITURES	583,475	358,960	233,500	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	2,407,887	2,407,641	1,575,900	-
TRANSFERS	<u>2,636,517</u>	<u>2,556,619</u>	<u>1,123,850</u>	<u>16,000</u>
	<u>\$5,628,479</u>	<u>\$5,323,221</u>	<u>\$2,933,250</u>	<u>\$16,000</u>

**PARKS/
STORM WATER
SALES TAX-
OPERATIONS
FUND**

PARKS/STORMWATER SALES TAX-OPERATIONS FUND BUDGET HIGHLIGHTS

ACTIVITIES

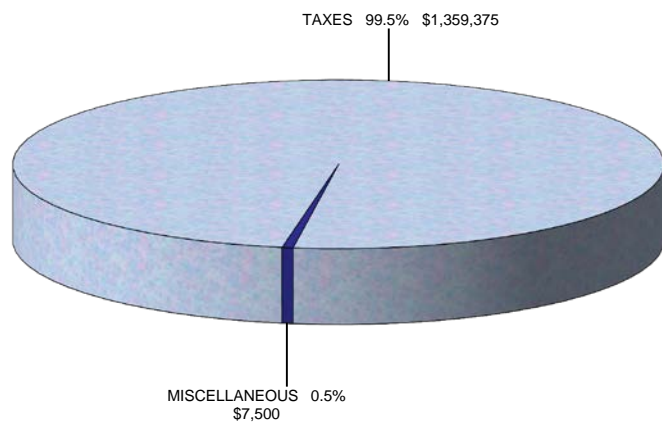
The Parks/Storm Water Sales Tax - Operations Fund is a fund established to account for receipt of 1/8 cent sales tax authorized by the voters in April 2008 to fund parks, recreation, and storm water operating expenditures. The tax went into effect October 1, 2008. This tax does not expire. Approximately 75% of the revenue from taxes for periods before January 1, 2019 was transferred to the General, Parks and Recreation, Golf, and Softball Complex funds to cover additional personnel and operating expenses. The remaining revenue from taxes for periods before January 1, 2019 was transferred to the Sewer Fund to cover additional storm water personnel and maintenance costs. All of the revenue from taxes for periods after December 31, 2018 will be used by the General, Parks and Recreation, Golf, and Softball Complex funds to cover additional personnel and operating expenses.

REVENUE/EXPENDITURE PROJECTIONS

Sales tax for the fiscal year ending June 30, 2020 is projected to be 3.5% above the actual sales tax for fiscal year ending June 30, 2018 and is projected to grow 2% annually over the five year projection period ending June 30, 2025. Interest earnings during that time are projected at a 2.5% earnings rate.

During the projection period capital outlays are projected at \$100,000 per year and transfers for subsidies to the General, Parks and Recreation, Golf, and Softball Complex funds are projected to grow 2% annually. General operating expenditures are projected at amounts that will spend each year's projected revenues and represent amounts that could be available for future operating subsidies.

**PARK/STORMWATER SALES TAX - OPERATIONS
2019-2020 RESOURCES**



PARK/STORMWATER SALES TAX - OPERATIONS
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$1,282,384	\$1,313,714	\$1,336,250	\$1,359,375
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	12,634	14,407	5,250	7,500
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$1,295,018	\$1,328,121	\$1,341,500	\$1,366,875
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ -	\$ -	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	1,452,503	1,234,810	1,382,743	1,324,487
PROJECTED REVENUE OVER(UNDER) BUDGET			6,625	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(139,069)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			407,933	234,246
ENDING UNRESERVED FUND BALANCE			<hr/> <u>234,246</u>	<hr/> <u>276,634</u>
EMERGENCY RESERVE FUND		<hr/> <u>-</u>	<hr/> <u>-</u>	<hr/> <u>-</u>

PARK/STORMWATER SALES TAX - OPERATIONS
BUDGET PROJECTIONS

	<u>2020-21</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>	<u>2025-26</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$1,386,563	\$1,414,294	\$1,442,580	\$1,471,432	\$1,500,861
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	6,875	6,875	6,875	6,875	6,875
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	<u>\$1,393,438</u>	<u>\$1,421,169</u>	<u>\$1,449,455</u>	<u>\$1,478,307</u>	<u>\$1,507,736</u>
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	339,551	348,204	357,031	366,035	375,219
CAPITAL OUTLAY	100,000	100,000	100,000	100,000	100,000
SPECIAL PROJECTS	-	-	-	-	-
DEBT SERVICE	-	-	-	-	-
TOTAL EXPENSES	<u>\$ 439,551</u>	<u>\$ 448,204</u>	<u>\$ 457,031</u>	<u>\$ 466,035</u>	<u>\$ 475,219</u>
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	953,887	972,965	992,424	1,012,272	1,032,517
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)					
BEGINNING UNRESERVED FUND BALANCE	276,634	276,634	276,634	276,634	276,634
ENDING UNRESERVED FUND BALANCE	<u>276,634</u>	<u>276,634</u>	<u>276,634</u>	<u>276,634</u>	<u>276,634</u>
EMERGENCY RESERVE FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

PARK STORMWATER SALES TAX - OPERATIONS

	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 PROPOSED
Park/Stormwater Sales Tax	<u>\$1,282,384</u>	<u>\$1,313,714</u>	<u>\$1,336,250</u>	<u>\$1,359,375</u>
	1,282,384	1,313,714	1,336,250	1,359,375
Interest on Overnight Invments	12,634	14,056	5,250	7,500
Interest paid by state	<u>-</u>	<u>351</u>	<u>-</u>	<u>-</u>
	12,634	14,407	5,250	7,500
	<u>\$1,295,018</u>	<u>\$1,328,121</u>	<u>\$1,341,500</u>	<u>\$1,366,875</u>

PARK STORMWATER SALES TAX - OPERATIONS

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>1,452,503</u>	<u>1,234,810</u>	<u>1,382,743</u>	<u>1,324,487</u>
	<u>\$1,452,503</u>	<u>\$1,234,810</u>	<u>\$1,382,743</u>	<u>\$1,324,487</u>

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CAPITAL PROJECTS FUNDS
BUDGET HIGHLIGHTS

Capital Projects Funds account for the acquisition and construction of capital facilities which may be financed out of bond issues, grants or transfers from other funds. These funds are administered by the Finance Department and include the following:

General Capital Improvement Fund
Street Improvement Fund
Park Improvement Fund
Surface Transportation Program-Urban Projects Fund
Community Development Block Grant Fund

City of Cape Girardeau, Missouri
 COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID
 AND CHANGES IN FUND BALANCES - CAPITAL PROJECTS FUNDS
 GENERAL CAPITAL IMPROVEMENTS, CORP FLOOD CONTROL, STREET IMPROVEMENTS,
 SURFACE TRANSPORTATION PROGRAM-URBAN PROJECTS FUND
 CDBG GRANTS AND PARK IMPROVEMENTS
 STORMWATER PROJECTS FROM PARKS/STORMWATER SALES TAX
 PARK IMPROVEMENT PROJECTS FROM PARKS/STORMWATER SALES TAX

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	3,720,018	1,725,989	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	258,716	59,157	-	-
OTHER FINANCING	<u>3,265,100</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 7,243,834	\$ 1,785,146	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	10,900	136,357	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	19,954,979	(97,211)	-	-
SPECIAL PROJECTS	(51,651)	-	-	-
DEBT SERVICE	<u>2,832</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	\$ 19,917,060	\$ 39,146	\$ -	\$ -
FUND TRANSFERS IN	462,218	1,412,459	-	-
FUND TRANSFERS OUT	8,512	3,369,900	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			11,272	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(69,656)	
RESERVED FUND BALANCE DECREASE(INCREASE)			-	-
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND BALANCE			68,649	10,265
ENDING UNRESERVED FUND BALANCE			<u>10,265</u>	<u>10,265</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

GENERAL CAPITAL IMPROVEMENT FUND

GENERAL CAPITAL IMPROVEMENTS FUND
BUDGET HIGHLIGHTS

ACTIVITIES

The General Capital Improvements Fund is a fund established to account for major capital improvement projects, funded through local revenue sources, involving general public facilities. This budget proposes no major capital improvement projects.

GENERAL CAPITAL IMPROVEMENT FUND
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	226,413	51,138	-	-
OTHER FINANCING	-	-	-	-
	-	-	-	-
TOTAL REVENUE	\$ 226,413	\$ 51,138	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	10,900	136,357	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	14,009,268	95,270	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	834	-	-	-
	834	-	-	-
TOTAL EXPENSES	\$ 14,021,002	\$ 231,627	\$ -	\$ -
FUND TRANSFERS IN	243,781	1,412,459	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			6,000	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(69,656)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BUDGET DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			63,656	-
ENDING UNRESERVED FUND BALANCE			-	-
EMERGENCY RESERVE FUND			-	-

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GENERAL CAPITAL IMPROVEMENT REVENUE

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
Interest on Overnight Invments	\$ 226,413	\$ 51,138	\$ -	\$ -
	226,413	51,138	-	-
Transfer from General Fund	-	175,500	-	-
Trfer from pub safety tr fd II	243,781	-	-	-
Trfer from pub safety tr fd II	-	299,347	-	-
Trfer from pub safety tr fd II	-	240,231	-	-
Transfer from Casino Rev Fd	-	93,673	-	-
Transfer from Casino Rev Fd	-	162,295	-	-
Transfer from Casino Rev Fd	-	336,183	-	-
Transfer from Casino Rev Fd	-	105,230	-	-
	243,781	1,412,459	-	-
	<u>\$ 470,194</u>	<u>\$ 1,463,597</u>	<u>\$ -</u>	<u>\$ -</u>

GENERAL CAPITAL IMPROVEMENT

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	10,900	136,357	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	14,009,268	95,270	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	834	-	-	-
TRANSFERS	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
	<u>\$ 14,021,002</u>	<u>\$ 231,627</u>	<u>\$ -</u>	<u>\$ -</u>

STREET IMPROVEMENT FUND

STREET IMPROVEMENT FUND
BUDGET HIGHLIGHTS

ACTIVITIES

The Street Improvement Fund accounted for the financing of street paving and reconstruction projects. Many of these projects provided a benefit to a specific group of properties and were financed through the issuance of special assessments to the property owners. This budget proposes no major capital improvement projects and all remaining balances were transferred to the Motor Fuel Tax Fund to help repay a direct loan from the Missouri Transportation Finance Corporation during the fiscal year ending June 30, 2018.

STREET IMPROVEMENT FUND
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	3,110,098	1,438,486	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	31,432	7,014	-	-
OTHER FINANCING	<u>3,265,100</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 6,406,630	\$ 1,445,500	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	5,117,258	(193,527)	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	\$ 5,117,258	\$ (193,527)	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	3,006,239	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			36	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET				
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			(36)	-
ENDING UNRESERVED FUND BALANCE			<u>-</u>	<u>-</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

STREET IMPROVEMENT FUND REVENUE

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
Fed Indirect Cap-Transportation	\$ 3,110,098	\$ 1,343,486	\$ -	\$ -
Fed indirect cap-Delta Reg Aut	<u>-</u>	<u>95,000</u>	<u>-</u>	<u>-</u>
	3,110,098	1,438,486	-	-
Interest on Overnight Investments	<u>31,432</u>	<u>7,014</u>	<u>-</u>	<u>-</u>
	31,432	7,014	-	-
Other notes or loans	<u>3,265,100</u>	<u>-</u>	<u>-</u>	<u>-</u>
	3,265,100	-	-	-
	<u><u>\$ 6,406,630</u></u>	<u><u>\$ 1,445,500</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

STREET IMPROVEMENT

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	5,117,258	(193,527)	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	3,006,239	-	-
	<u>\$ 5,117,258</u>	<u>\$2,812,712</u>	<u>\$ -</u>	<u>\$ -</u>

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PARK IMPROVEMENT FUND

PARK IMPROVEMENT FUND
BUDGET HIGHLIGHTS

ACTIVITIES

The Park Improvement Fund was established to account for capital projects directed for park improvements. No projects are included in this budget and all remaining balances left in this fund were transferred to the General Fund at end of fiscal year ending June 30, 2018.

PARK IMPROVEMENT FUND
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	51	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	303	314	-	-
OTHER FINANCING	-	-	-	-
	-	-	-	-
TOTAL REVENUE	\$ 354	\$ 314	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	5,250	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	-	-	-	-
TOTAL EXPENSES	\$ 5,250	\$ -	\$ -	\$ -
FUND TRANSFERS IN	5,103	-	-	-
FUND TRANSFERS OUT	-	27,145	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET				
PROJECTED EXPENDITURES UNDER(OVER) BUDGET				
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE				
			-	-
ENDING UNRESERVED FUND BALANCE				
			-	-
EMERGENCY RESERVE FUND				
			-	-

PARK IMPROVEMENT FUND REVENUE

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>PROPOSED</u>
DOT - Mississippi River Walk IV	\$ 51	\$ -	\$ -	\$ -
	51	-	-	-
Interest on Overnight Investments	303	314	-	-
	303	314	-	-
Transfer-Park Impr Proj Fm Park Stormwater Tax	5,103	-	-	-
	5,103	-	-	-
	<u>\$ 5,457</u>	<u>\$ 314</u>	<u>\$ -</u>	<u>\$ -</u>

PARK IMPROVEMENT

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	5,250	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	27,145	-	-
	<u>\$ 5,250</u>	<u>\$ 27,145</u>	<u>\$ -</u>	<u>\$ -</u>

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**SURFACE
TRANSPORTATION
PROGRAM**

**URBAN
PROJECTS
FUND**

SURFACE TRANSPORTATION PROGRAM – URBAN PROJECTS FUND BUDGET HIGHLIGHTS

ACTIVITIES

The Surface Transportation Program – Urban Projects Fund accounted for the major street projects which were paid for with the assistance of the surface transportation program funds. These revenues were allocated to the City from the federal gasoline tax fund. Funds received from this program were required to be matched with 20% local revenue. These funds are no longer available. This budget proposes no projects and all remaining STP-U program revenue was transferred to the Motor Fuel Tax Fund to help repay a direct loan from the Missouri Transportation Finance Corporation during the fiscal year ending June 30, 2018.

SURFACE TRANSPORTATION PROGRAM - URBAN PROJECTS FUND
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	609,869	287,503	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	28	23	-	-
OTHER FINANCING	-	-	-	-
	-	-	-	-
TOTAL REVENUE	\$ 609,897	\$ 287,526	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	823,203	1,046	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	1,998	-	-	-
	1,998	-	-	-
TOTAL EXPENSES	\$ 825,201	\$ 1,046	\$ -	\$ -
FUND TRANSFERS IN	213,334	-	-	-
FUND TRANSFERS OUT	8,512	286,516	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			36	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET				
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			(36)	-
ENDING UNRESERVED FUND BALANCE			-	-
EMERGENCY RESERVE FUND			-	-

SURFACE TRANSPORTATION PROGRAM - URBAN PROJECTS FUND REVENUE

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>PROPOSED</u>
Fd Indirect Cap-Transportation	\$ 609,869	\$ 287,503	\$ -	\$ -
	609,869	287,503	-	-
Interest on Overnight Invments	<u>28</u>	<u>23</u>	<u>-</u>	<u>-</u>
	28	23	-	-
Transfer from TTF IV	<u>213,334</u>	<u>-</u>	<u>-</u>	<u>-</u>
	213,334	-	-	-
	<u>\$ 823,231</u>	<u>\$ 287,526</u>	<u>\$ -</u>	<u>\$ -</u>

SURFACE TRANSPORTATION PROGRAM - URBAN PROJECTS FUND

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	823,203	1,046	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	1,998	-	-	-
TRANSFERS	8,512	286,516	-	-
	<u>\$ 833,712</u>	<u>\$ 287,561</u>	<u>\$ -</u>	<u>\$ -</u>

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CDBG

FUND

**COMMUNITY DEVELOPMENT BLOCK GRANT FUND
BUDGET HIGHLIGHTS**

ACTIVITIES

The Community Development Block Grant Fund accounts for the revenue and expenditures for rehabilitation of housing, capital projects and economic grants obtained from the Community Development Block Grant Program. The proposed budget includes no new projects.

CDBG GRANTS FUND
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	540	668	-	-
OTHER FINANCING	-	-	-	-
	-	-	-	-
TOTAL REVENUE	\$ 540	\$ 668	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	(51,651)	-	-	-
DEBT SERVICE	-	-	-	-
	-	-	-	-
TOTAL EXPENSES	\$ (51,651)	\$ -	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	50,000	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			5,200	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET				
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			5,065	10,265
ENDING UNRESERVED FUND BALANCE			10,265	10,265
EMERGENCY RESERVE FUND			-	-

CDBG GRANTS FUND REVENUE

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>PROPOSED</u>
Interest on Overnight Inv.	<u>540</u>	<u>668</u>	<u>-</u>	<u>-</u>
	540	668	-	-
	<u>\$ 540</u>	<u>\$ 668</u>	<u>\$ -</u>	<u>\$ -</u>

CDBG GRANTS

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	(51,651)	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	50,000	-	-
	<u>-</u>	<u>50,000</u>	<u>-</u>	<u>-</u>
	<u>\$ (51,651)</u>	<u>\$ 50,000</u>	<u>\$ -</u>	<u>\$ -</u>

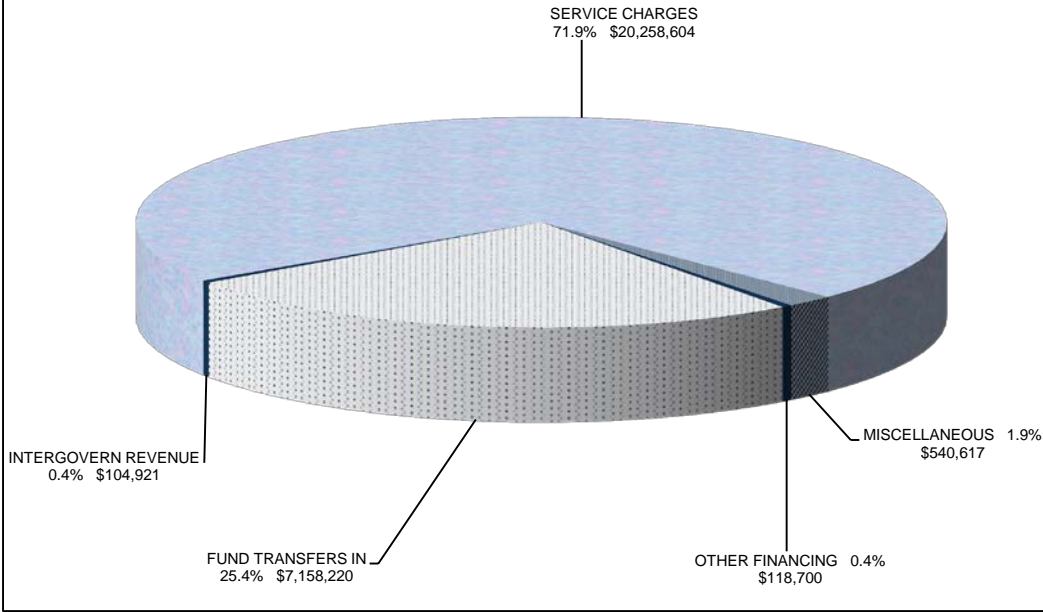
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ENTERPRISE FUNDS
BUDGET HIGHLIGHTS

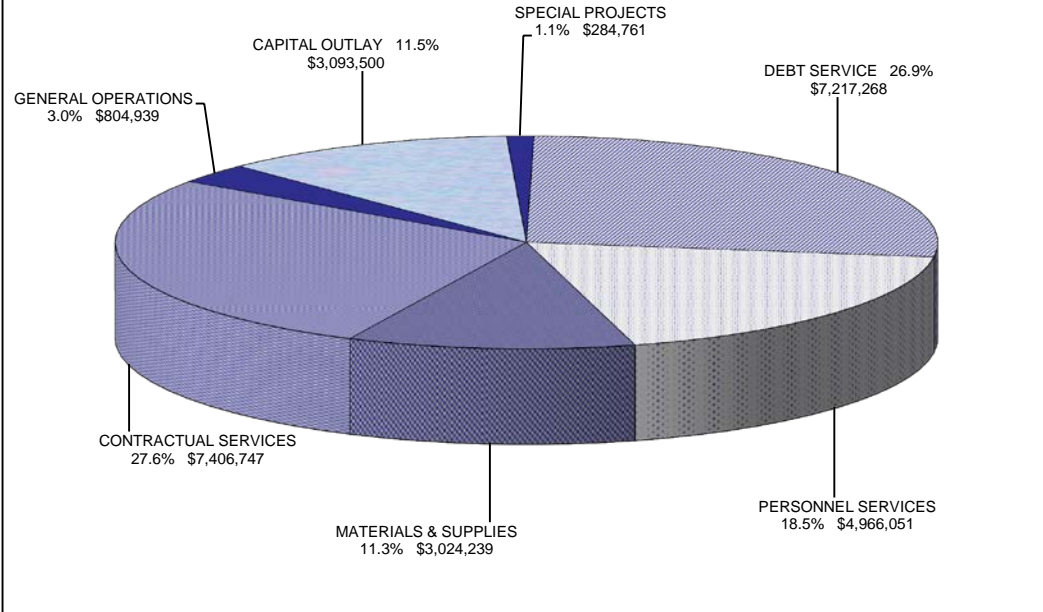
Enterprise Funds account for business type activities that are supported by user charges. The City of Cape Girardeau operates the water, sewer, solid waste utilities, golf course, indoor sports complex, and sport complexes as enterprise operations.

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ENTERPRISE FUNDS 2019-2020 RESOURCES



ENTERPRISE FUNDS 2019-2020 EXPENDITURES



City of Cape Girardeau, Missouri
 COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID
 AND CHANGES IN FUND BALANCES - ENTERPRISE FUNDS
 SEWER, WATER, SOLID WASTE, GOLF COURSE, INDOOR SPORTS COMPLEX, SPORTS COMPLEXES

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	45,782	626	-	104,921
SERVICE CHARGES	18,967,714	20,200,925	19,831,078	20,258,604
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	322,286	379,794	337,617	540,617
OTHER FINANCING	<u>2,761,539</u>	<u>108,010</u>	<u>39,560</u>	<u>118,700</u>
TOTAL REVENUE	\$ 22,097,321	\$ 20,689,355	\$ 20,208,255	\$ 21,022,842
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$4,235,006	\$4,568,478	\$4,825,434	\$4,966,051
MATERIALS & SUPPLIES	2,533,146	2,925,347	3,004,166	3,024,239
CONTRACTUAL SERVICES	6,877,290	6,974,768	6,913,990	7,406,747
GENERAL OPERATIONS	808,092	797,763	799,603	804,939
CAPITAL OUTLAY	2,622,450	2,717,800	3,685,968	3,093,500
SPECIAL PROJECTS	720,466	358,460	817,855	284,761
DEBT SERVICE	<u>8,619,906</u>	<u>7,544,505</u>	<u>8,130,461</u>	<u>7,217,268</u>
TOTAL EXPENSES	<u>\$26,416,355</u>	<u>\$25,887,120</u>	<u>\$28,177,477</u>	<u>\$26,797,505</u>
FUND TRANSFERS IN	6,656,260	7,471,782	8,194,391	7,158,220
FUND TRANSFERS OUT	79,599	102	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			(620,418)	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			428,220	
RESERVED FUND BALANCE				
DECREASE (INCREASE)			(778,365)	(1,445,298)
EMERGENCY RESERVE FUND BALANCE				
DECREASE (INCREASE)			55,348	29,873
BEGINNING UNRESERVED FUND				
BALANCE			2,637,424	1,947,378
ENDING UNRESERVED FUND				
BALANCE			<u>1,947,378</u>	<u>1,915,510</u>
EMERGENCY RESERVE FUND			<u>3,582,263</u>	<u>3,552,390</u>

SEWER

FUND

SEWER FUND BUDGET HIGHLIGHTS

REVENUE/RATE INCREASES

Revenue is projected based on projected residential and commercial usage for the current year. No rate changes are included in this budget.

SIGNIFICANT OPERATING CHANGES

In June 2010 voters approved bond authorization of \$72 million to design and construct a new sewer plant. Construction of the new plant was substantially completed in the fall of 2014. The plant's bio-solids drying process is currently not fully operational. This budget assumes that the process will be operational by July 1, 2020.

CAPITAL IMPROVEMENT BUDGET AND EQUIPMENT REPLACEMENT

This budget provides \$225,000 for items identified in the City's 2019-2024 Capital Improvement Program, and \$32,000 for the purchase of equipment from the fund's equipment replacement reserve. Additional capital expenditures provided by this budget include \$31,500 for two mowers and \$100,000 for additional sewer system improvements.

REVENUE/EXPENSE PROJECTIONS

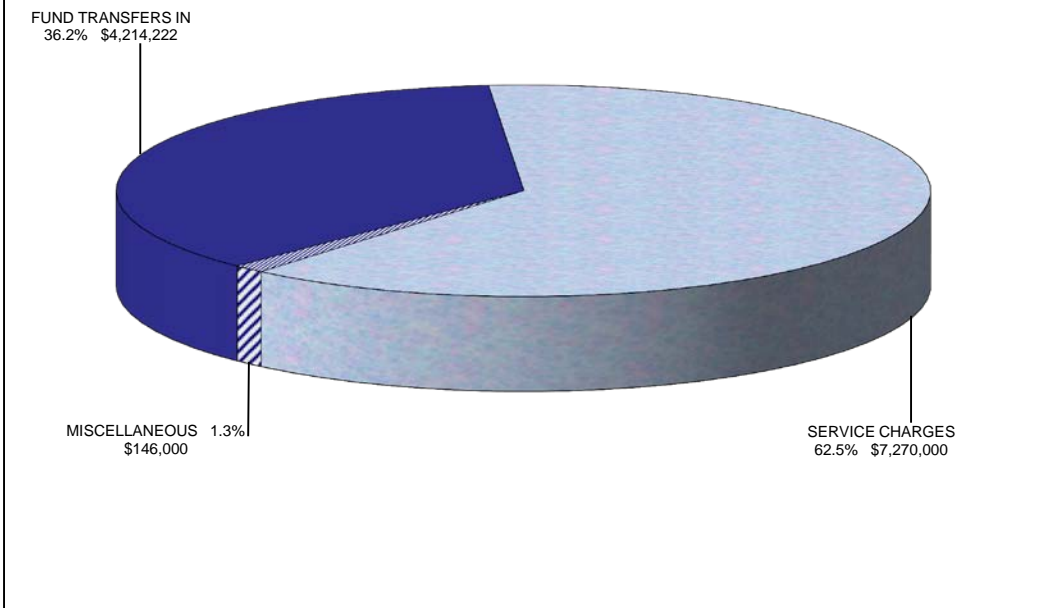
Revenue projections assume projected 2018-2019 usage levels for the 5-year period, no annual rate increases, and annual sewer connection fees of \$100,000. Additional rate increases are not likely to be needed during the 5-year period to meet projected bond coverage

Operating expenses, excluding personnel expenses and a \$60,000 professional fee are also projected to grow at a 2% rate of inflation. Allowances are made for \$60,000 in profession fees for all five years of the projection period. The City's bio-solids drying process is projected to be fully operational by July 1, 2020. Operating expenses are reduced by \$112,000 annually as a result. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2020, with an annual turnover rate of 8%. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years.

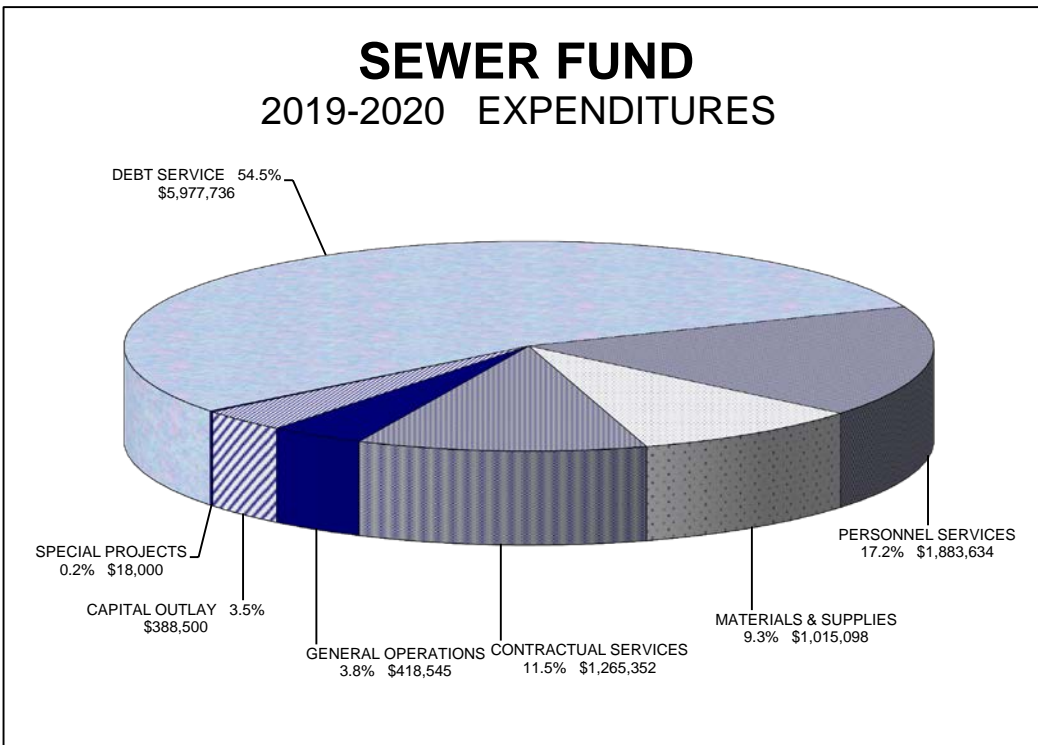
Transfers in include transfers from a capital improvement sales tax required to meet debt service coverage and 1/3 of the capital portion of a parks / stormwater sales tax. The portion of this transfer not used for operating expenditures of stormwater and Main Street Levee divisions are designated for future capital and operating expenditures of these divisions and are accumulated in a fund balance reserved for future stormwater projects.

During the five year period ending June 30, 2025 funding will be available to fund the equipment replacement plan, projects in the City's capital improvement plan, and \$1,000,000 annually for other projects. Debt service is projected using payments due on current bonds. Transfers from a capital improvement sales tax are made as required to meet debt service coverage.

SEWER FUND 2019-2020 RESOURCES



SEWER FUND 2019-2020 EXPENDITURES



SEWER FUND
BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	37,143	312	-	-
SERVICE CHARGES	7,203,158	7,287,947	7,314,500	7,270,000
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	105,558	143,990	116,000	146,000
OTHER FINANCING	<u>2,543,604</u>	<u>44,244</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 9,889,463	\$ 7,476,493	\$ 7,430,500	\$ 7,416,000
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$1,728,976	\$1,742,460	\$1,837,707	\$1,883,634
MATERIALS & SUPPLIES	805,044	850,487	1,062,327	1,015,098
CONTRACTUAL SERVICES	1,190,090	1,158,291	1,136,581	1,265,352
GENERAL OPERATIONS	433,192	402,722	419,115	418,545
CAPITAL OUTLAY	1,864,855	813,428	735,318	388,500
SPECIAL PROJECTS	218,023	61,158	360,290	18,000
DEBT SERVICE	<u>7,134,649</u>	<u>6,086,599</u>	<u>6,904,514</u>	<u>5,977,736</u>
TOTAL EXPENSES	<u>\$13,374,829</u>	<u>\$11,115,145</u>	<u>\$12,455,852</u>	<u>\$10,966,865</u>
FUND TRANSFERS IN	5,103,336	4,437,795	5,575,397	4,214,222
FUND TRANSFERS OUT	279	102	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(99,400)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			159,889	
RESERVED FUND BALANCE DECREASE(INCREASE)			(612,850)	(784,873)
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			2,316	121,516
BEGINNING UNRESERVED FUND BALANCE			-	-
ENDING UNRESERVED FUND BALANCE			<u>-</u>	<u>-</u>
EMERGENCY RESERVE FUND		<u>1,707,375</u>	<u>1,705,059</u>	<u>1,583,543</u>
FUNDS RESERVED FOR DEBT SERVICE		<u>6,590,005</u>	<u>6,590,005</u>	<u>6,590,005</u>
FUNDS RESERVED FOR EQUIPMENT REPLACEMENT		<u>267,308</u>	<u>880,158</u>	<u>1,665,031</u>

SEWER FUND
BUDGET PROJECTIONS

	2020-21 PROJECTED	2021-22 PROJECTED	2022-23 PROJECTED	2023-24 PROJECTED	2024-25 PROJECTED
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	7,270,000	7,270,000	7,270,000	7,270,000	7,270,000
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	256,402	241,731	236,911	233,477	226,785
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	\$7,526,402	\$7,511,731	\$7,506,911	\$7,503,477	\$7,496,785
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 1,929,452	\$ 1,971,225	\$ 2,014,357	\$ 2,058,915	\$ 2,104,961
MATERIALS & SUPPLIES	1,055,851	1,076,968	1,098,507	1,120,477	1,142,887
CONTRACTUAL SERVICES	1,105,548	1,126,459	1,147,788	1,169,544	1,191,735
GENERAL OPERATIONS	426,916	435,454	444,163	453,046	462,107
CAPITAL OUTLAY	1,576,588	1,526,620	1,261,752	1,266,987	1,272,327
SPECIAL PROJECTS	18,360	18,727	19,102	19,484	19,874
DEBT SERVICE	5,914,001	4,285,899	4,300,553	4,314,665	4,329,215
TOTAL EXPENSES	\$12,026,716	\$10,441,352	\$10,286,222	\$10,403,118	\$10,523,106
FUND TRANSFERS IN	5,431,715	3,214,294	3,342,580	3,321,431	3,350,860
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)	(756,547)	131,519	(631,581)	(644,213)	(657,097)
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	16,024	230,309	(16,461)	(16,749)	(17,197)
BEGINNING UNRESERVED FUND BALANCE	-	190,878	837,379	752,606	513,434
ENDING UNRESERVED FUND BALANCE	<u>190,878</u>	<u>837,379</u>	<u>752,606</u>	<u>513,434</u>	<u>163,679</u>
EMERGENCY RESERVE FUND	<u>1,567,519</u>	<u>1,337,210</u>	<u>1,353,671</u>	<u>1,370,420</u>	<u>1,387,617</u>
FUNDS RESERVED FOR DEBT	<u>5,982,553</u>	<u>5,231,837</u>	<u>5,231,837</u>	<u>5,231,837</u>	<u>5,231,837</u>
FUNDS RESERVED FOR EQUIPMENT REPLACEMENT	<u>1,826,821</u>	<u>1,826,821</u>	<u>1,826,821</u>	<u>1,826,821</u>	<u>1,826,821</u>

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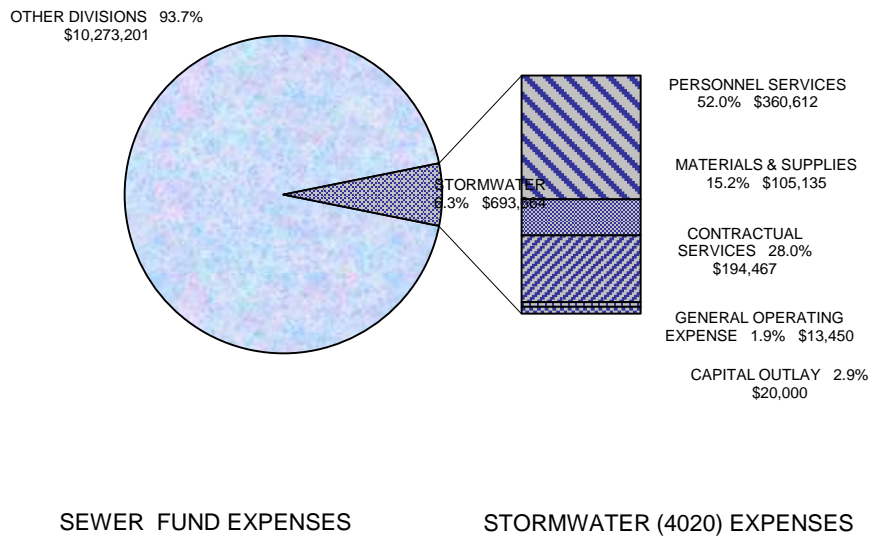
SEWER FUND REVENUE

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
FEMA - Capital Grant	\$ 32,773	\$ 256	\$ -	\$ -
SEMA Disaster Grant	4,370	55	-	-
	<u>37,143</u>	<u>312</u>	<u>-</u>	<u>-</u>
Residential Sewer Usage	4,453,359	4,643,538	4,600,000	4,615,000
Commercial Sewer Usage	2,421,014	2,322,866	2,450,000	2,400,000
Waste Haulers Dumping Fees	5,181	9,509	7,500	30,000
Com sewer penalty charges	12,141	31,768	27,000	25,000
Penalty	117,069	104,209	105,000	100,000
Special Assessment	11,834	8,960	-	-
Sewer Connection Fees	162,660	157,809	125,000	100,000
	<u>7,183,258</u>	<u>7,278,659</u>	<u>7,314,500</u>	<u>7,270,000</u>
Interest-Restrict Inv-SRF Bond	76,280	96,706	61,500	56,500
Interest on Overnight Investment	27,158	45,180	52,500	87,500
Interest on Special Assessment	85	-	-	-
General Miscellaneous	2,035	2,104	2,000	2,000
	<u>105,558</u>	<u>143,990</u>	<u>116,000</u>	<u>146,000</u>
Property sale (Proprietary)	23,493	14,831	-	-
SRF Revenue Bond Proceeds	2,484,549	-	-	-
Compensation for damages	35,562	29,413	-	-
	<u>2,543,604</u>	<u>44,244</u>	<u>-</u>	<u>-</u>
Project Personnel Cost	19,899	9,289	-	-
	<u>19,899</u>	<u>9,289</u>	<u>-</u>	<u>-</u>
Transfer from Water Project ST	300,000	375,000	-	-
Transfer-Capital Imp. Sales Tax	4,340,000	3,750,000	4,850,000	3,450,000
Transfers In - Water	8,000	-	-	-
Transfer from Equip Replace Fd	-	-	-	-
Transfer-Park/Stormwtr-Capital	-	-	-	764,222
Transfer - Park/Stormwater - Operating	455,336	312,795	725,397	-
	<u>5,103,336</u>	<u>4,437,795</u>	<u>5,575,397</u>	<u>4,214,222</u>
	<u>\$14,992,799</u>	<u>\$11,914,287</u>	<u>\$13,005,897</u>	<u>\$11,630,222</u>

Stormwater

This division maintains stormwater drainage and retention facilities accepted by the City from private developers or neighborhoods and will assume maintenance of completed portions of the Army Corp of Engineers Flood Control Project. This division also provides nuisance abatement services.

2019-2020 Proposed Budget Sewer Fund



STORMWATER (4020)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$340,103	\$324,889	\$351,622	\$360,612
MATERIALS AND SUPPLIES	57,421	53,152	100,565	105,135
CONTRACTUAL SERVICES	80,097	123,100	182,797	194,467
GENERAL OPERATIONS	12,847	7,365	13,450	13,450
CAPITAL EXPENDITURES	5,525	10,898	-	20,000
SPECIAL PROJECTS	1,122	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$497,114</u>	<u>\$519,404</u>	<u>\$648,434</u>	<u>\$693,664</u>

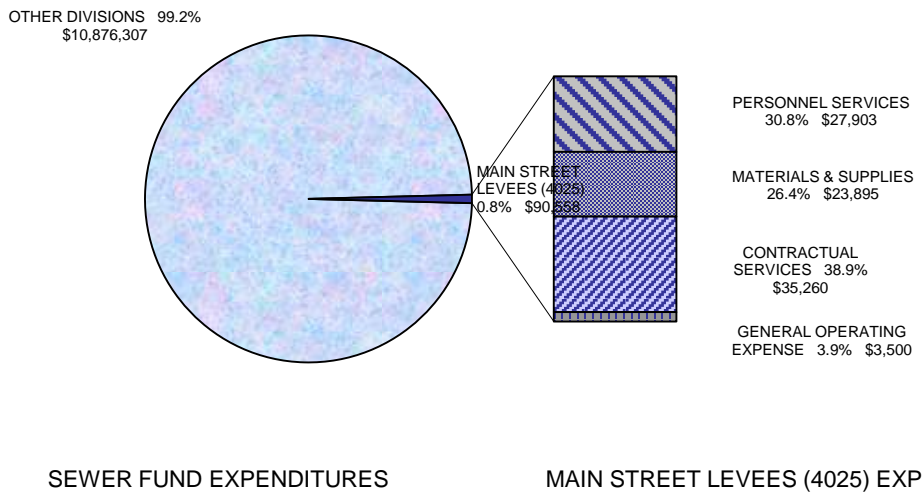
TOTAL PERSONNEL SERVICE BY POSITION
STORMWATER

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees				
Assistant Public Works Director	Grade	U	0.125	0.125
Storm/Sewer Supervisor	Grade	Q	0.5	0.5
Stormwater Crewleader	Grade	L	1	1
PW System/GIS Analyst	Grade	L	0.25	0.25
Street/Stormwater Inspector	Grade	K	0.5	0.5
Equipment Operator	Grade	I	3	3
Stormwater Maintenance Worker II	Grade	G	<u>1</u>	<u>1</u>
TOTAL			6.375	6.375

Main Street Levees

During the fiscal year ending June 30, 2008 the assets and operations of the Main Street Levee District and North Main Street Levee District were assumed by the City. This division accounts for the operations of these two districts.

2019-2020 Proposed Budget Sewer Fund



MAIN STREET LEVEES (4025)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ 27,048	\$ 27,903
MATERIALS AND SUPPLIES	18,194	10,556	23,729	23,895
CONTRACTUAL SERVICES	11,933	12,902	35,415	35,260
GENERAL OPERATIONS	1,798	1,495	3,500	3,500
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	592	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 32,518</u>	<u>\$ 24,953</u>	<u>\$ 89,692</u>	<u>\$ 90,558</u>

TOTAL PERSONNEL SERVICE BY POSITION
MAIN STREET LEVEES

Part-Time Employees

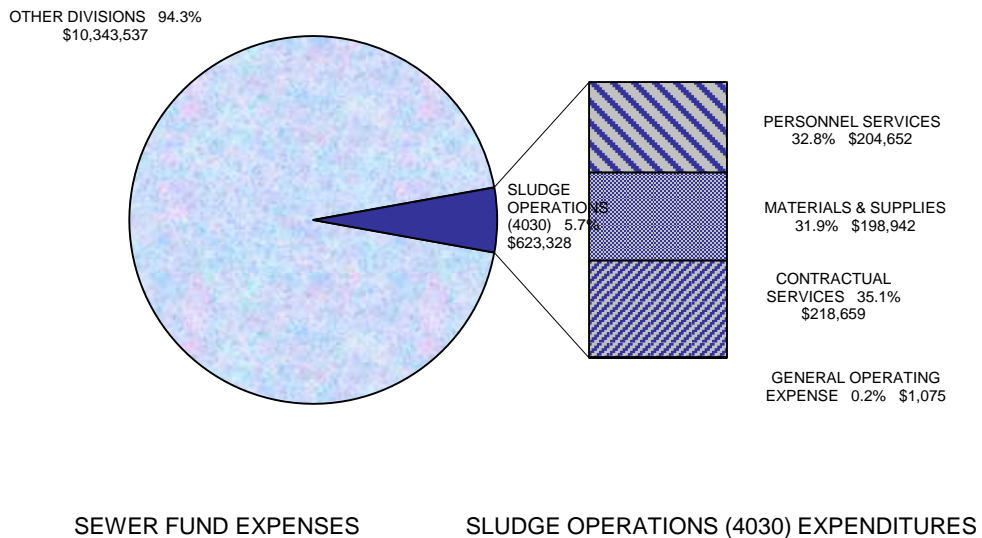
	2018-2019		2019-2020	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
General Worker	<u>1,500</u>	<u>0.72</u>	<u>1,500</u>	<u>0.72</u>
	1,500	0.72	1,500	0.72

Sludge Operations

The sludge division removes approximately 1,300 dry tons of sludge per year from the wastewater. Sludge is hauled by tractor trucks to farms and land-applied for the fertilizer content. The sludge program involves labor, testing, hauling, and farming practices. With the addition of the pathogen reduction system, the City meets the current Environmental Protection Agency and Missouri Department of Natural Resources rules and regulations.

2019-2020 Proposed Budget

Sewer Fund



SLUDGE OPERATIONS (4030)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$173,025	\$167,115	\$169,840	\$204,652
MATERIALS AND SUPPLIES	71,629	62,298	197,308	198,942
CONTRACTUAL SERVICES	289,590	279,933	208,750	218,659
GENERAL OPERATIONS	796	808	1,075	1,075
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$535,041</u>	<u>\$510,154</u>	<u>\$576,973</u>	<u>\$623,328</u>

TOTAL PERSONNEL SERVICE BY POSITION
SLUDGE OPERATIONS

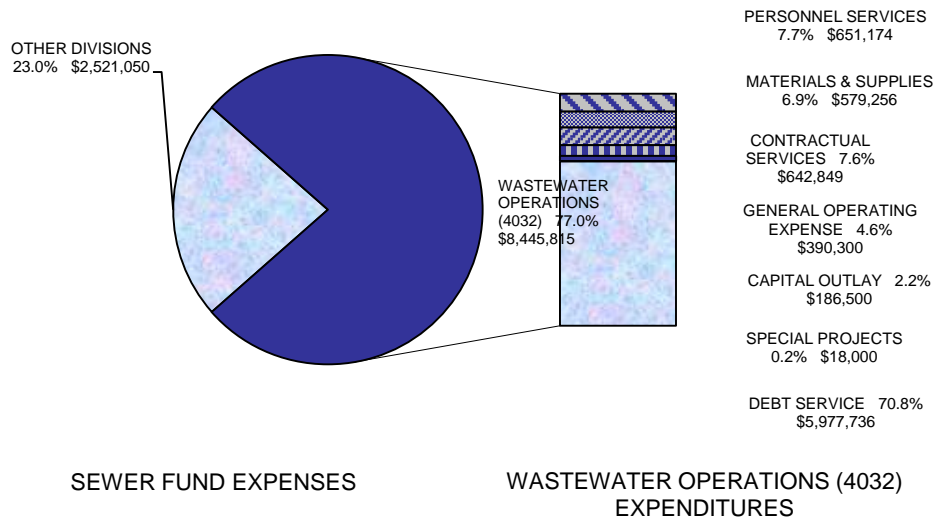
CLASSIFICATION	SALARY GRADE (Details in Appendices)		2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees				
Wastewater Crew Leader	Grade	L	1	1
Wastewater Treatment Operator	Grade	J	2	2
Building Maintenance Worker	Grade	C	<u>0</u>	<u>1</u>
TOTAL			3	4

Wastewater Operations

The wastewater operations division operates and maintains an eleven million gallon per day activated sludge treatment plant. Plant operations involve lift stations, industrial pretreatment program, laboratory testing, record keeping, and maintenance of the overall plant. The plant meets the Environmental Protection Agency and Missouri Department of Natural Resources required parameters.

2019-2020 Proposed Budget

Sewer Fund



WASTEWATER OPERATIONS (4032)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$657,177	\$662,117	\$665,548	\$651,174
MATERIALS AND SUPPLIES	592,169	657,257	649,143	579,256
CONTRACTUAL SERVICES	695,691	600,962	545,633	642,849
GENERAL OPERATIONS	387,389	387,109	392,370	390,300
CAPITAL EXPENDITURES	1,965,501	719,510	635,318	186,500
SPECIAL PROJECTS	183,172	61,158	360,290	18,000
DEBT PAYMENTS	7,134,649	6,086,599	6,904,514	5,977,736
TRANSFERS	279	102	-	-
	<u>\$11,616,027</u>	<u>\$9,174,814</u>	<u>\$10,152,816</u>	<u>\$8,445,815</u>

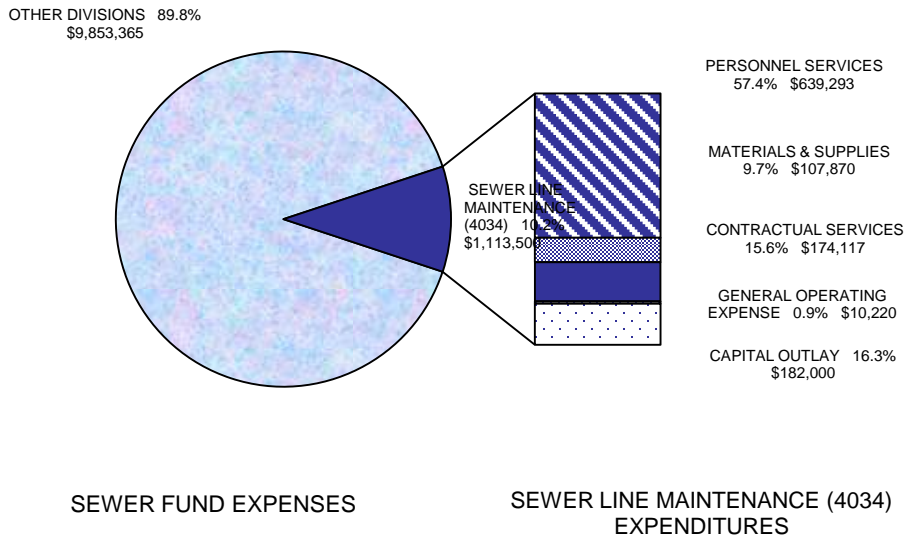
TOTAL PERSONNEL SERVICE BY POSITION
WASTEWATER OPERATIONS

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees				
Assistant Public Works Director	Grade	U	0.25	0.25
Wastewater Plant Manager	Grade	Q	1	1
Wastewater Chief Operator	Grade	O	1	1
Pretreatment Coordinator	Grade	M	1	1
Wastewater Specialist	Grade	L	1	1
Wastewater Plant Mechanic	Grade	K	3	3
Wastewater Treatment Operator	Grade	J	3	3
Senior Customer Service Rep.	Grade	G	0.30	0.30
Customer Serv. Reps.	Grade	F	<u>1.3666</u>	<u>1.3666</u>
TOTAL			11.9166	11.9166

Sewer Line Maintenance

The sewer line maintenance division maintains over two hundred miles of sewer lines. This division includes preventive maintenance, television inspection, routine maintenance, point repairs, flat grate cleaning, sewer separation and maintenance as required.

2019-2020 Proposed Budget Sewer Fund



SEWER LINE MAINTENANCE (4034)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$558,671	\$588,340	\$623,649	\$639,293
MATERIALS AND SUPPLIES	65,630	67,224	91,582	107,870
CONTRACTUAL SERVICES	112,779	141,393	163,986	174,117
GENERAL OPERATIONS	30,362	5,945	8,720	10,220
CAPITAL EXPENDITURES	(106,171)	83,020	100,000	182,000
SPECIAL PROJECTS	33,137	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$694,408</u>	<u>\$885,923</u>	<u>\$987,937</u>	<u>\$1,113,500</u>

TOTAL PERSONNEL SERVICE BY POSITION
SEWER LINE MAINTENANCE

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees			
Public Works Director	Grade V	0.20	0.20
Director of Citizens Services	Grade U	0.10	0.10
Maintenance Supervisor	Grade Q	0.50	0.50
Customer Service Manager	Grade P	0.25	0.25
Sewer Maintenance Crew Leader	Grade L	2	2
PW System/GIS Analyst	Grade L	0.125	0.125
Equipment Operator	Grade I	2	2
Maintenance Worker II	Grade G	<u>8</u>	<u>8</u>
TOTAL		13.175	13.175

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WATER

FUND

WATER FUND BUDGET HIGHLIGHTS

REVENUE/RATE INCREASES

Revenue is projected based on the average of the previous three years' actual residential and commercial usage and 2% rates increases effective with the first billing in July. All of the revenue produced by this rate increase will be used to fund a reserve for future capital improvements. Approximately \$957,000 of the previous 8 years' rates had been reserved for future capital improvements.

SIGNIFICANT OPERATING CHANGES

This budget includes no significant operating changes.

CAPITAL IMPROVEMENT BUDGET AND EQUIPMENT REPLACEMENT

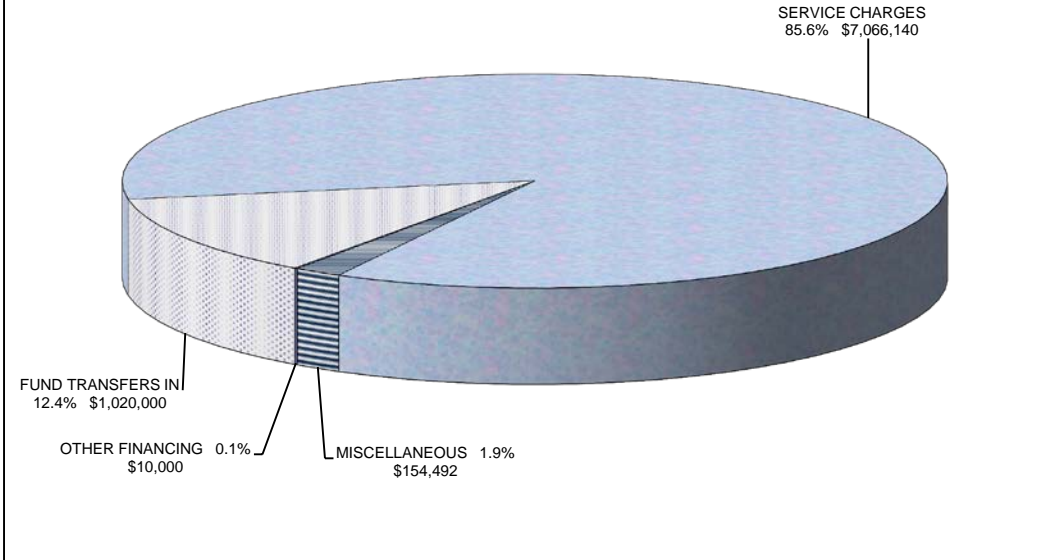
The current budget includes \$1,020,000 for filter and basin rehabilitation works at water plant #1, an additional \$350,000 for main extensions, distribution improvements, and main replacements, and \$200,000 for equipment replacement from the fund's equipment replacement reserves.

REVENUE/EXPENSE PROJECTIONS

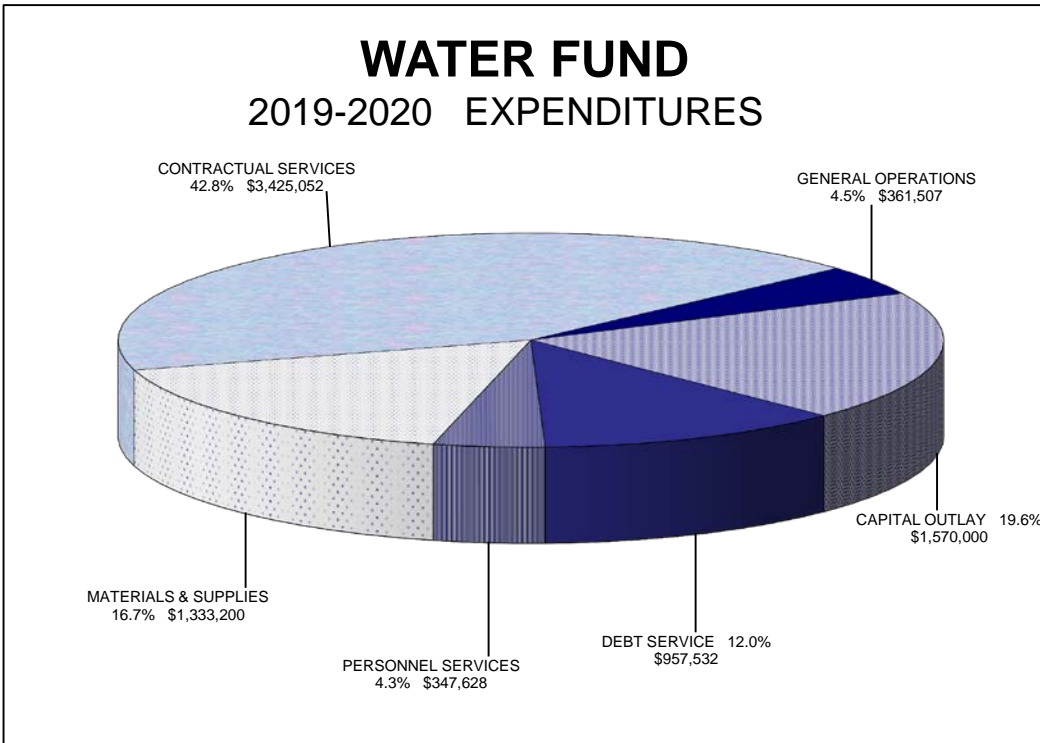
Revenue projections assume projected 2019-2020 usage levels for the 5-year period and annual 2.00% rate increases. Operating expenses, excluding personnel expenses are also projected to grow at a 2% rate of inflation. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2020 and an annual turnover rate of 8%. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years.

Capital outlays are projected at levels to fund \$500,000 in capital outlays, equipment replacements out of the equipment replacement reserves, and items included in the Capital Improvements Program for the five year period ending June 30, 2025.

WATER FUND 2019-2020 RESOURCES



WATER FUND 2019-2020 EXPENDITURES



WATER FUND
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	6,700,555	6,832,019	6,941,540	7,066,140
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	102,989	111,457	101,467	154,492
OTHER FINANCING	<u>37,335</u>	<u>20,090</u>	<u>29,560</u>	<u>10,000</u>
TOTAL REVENUE	\$ 6,840,879	\$ 6,963,566	\$ 7,072,567	\$ 7,230,632
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ 242,878	\$243,349	\$347,591	\$347,628
MATERIALS & SUPPLIES	1,127,746	1,444,525	1,265,738	1,333,200
CONTRACTUAL SERVICES	3,153,094	3,202,654	3,305,426	3,425,052
GENERAL OPERATIONS	351,656	377,287	355,375	361,507
CAPITAL OUTLAY	762,948	1,820,297	2,641,000	1,570,000
SPECIAL PROJECTS	353,349	139,368	55,760	-
DEBT SERVICE	<u>964,181</u>	<u>961,856</u>	<u>964,007</u>	<u>957,532</u>
TOTAL EXPENSES	\$ 6,955,852	\$ 8,189,336	\$8,934,897	\$ 7,994,919
FUND TRANSFERS IN	474,063	1,610,041	1,686,000	1,020,000
FUND TRANSFERS OUT	8,000	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(818,650)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			743,095	
RESERVED FUND BALANCE DECREASE(INCREASE)			(213,597)	(257,490)
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	(27,730)
BEGINNING UNRESERVED FUND BALANCE			2,372,020	1,906,538
ENDING UNRESERVED FUND BALANCE			<u>1,906,538</u>	<u>1,877,031</u>
EMERGENCY RESERVE FUND		<u>936,008</u>	<u>936,008</u>	<u>963,738</u>
FUNDS RESERVED FOR DEBT SERVICE		<u>305,537</u>	<u>305,537</u>	<u>305,537</u>
FUNDS RESERVED FOR EQUIPMENT REPLACEMENT		<u>1,415,139</u>	<u>1,505,806</u>	<u>1,637,810</u>
RESERVED FOR FUTURE CAPITAL		<u>834,220</u>	<u>957,150</u>	<u>1,082,636</u>

WATER FUND
BUDGET PROJECTIONS

	<u>2020-21 PROJECTED</u>	<u>2021-22 PROJECTED</u>	<u>2022-23 PROJECTED</u>	<u>2023-24 PROJECTED</u>	<u>2024-25 PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	7,207,463	7,351,612	7,498,644	7,648,617	7,801,589
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	159,246	141,166	140,953	141,400	142,566
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	\$7,366,709	\$7,492,778	\$7,639,597	\$7,790,017	\$7,944,155
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 355,108	\$ 362,473	\$ 370,065	\$ 377,895	\$ 385,976
MATERIALS & SUPPLIES	1,359,864	1,387,061	1,414,802	1,443,098	1,471,960
CONTRACTUAL SERVICES	3,493,553	3,563,424	3,634,692	3,707,386	3,781,534
GENERAL OPERATIONS	368,737	376,112	383,634	391,307	399,133
CAPITAL OUTLAY	730,478	735,088	739,790	744,586	749,478
SPECIAL PROJECTS	-	-	-	-	-
DEBT SERVICE	960,456	960,806	960,556	959,266	956,469
TOTAL EXPENSES	\$7,268,196	\$7,384,964	\$7,503,539	\$7,623,538	\$7,744,550
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)	(127,996)	(130,556)	(133,167)	(135,830)	(138,547)
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(16,920)	(16,823)	(17,081)	(17,281)	(17,418)
BEGINNING UNRESERVED FUND BALANCE	1,877,031	1,830,628	1,791,063	1,776,873	1,790,241
ENDING UNRESERVED FUND BALANCE	<u>1,830,628</u>	<u>1,791,063</u>	<u>1,776,873</u>	<u>1,790,241</u>	<u>1,833,881</u>
EMERGENCY RESERVE FUND	<u>980,658</u>	<u>997,481</u>	<u>1,014,562</u>	<u>1,031,843</u>	<u>1,049,261</u>
FUNDS RESERVED FOR DEBT SERVICE	<u>305,537</u>	<u>305,537</u>	<u>305,537</u>	<u>305,537</u>	<u>305,537</u>
FUNDS RESERVED FOR EQUIPMENT REPLACEMENT	<u>1,637,810</u>	<u>1,637,810</u>	<u>1,637,810</u>	<u>1,637,810</u>	<u>1,637,810</u>
RESERVED FOR FUTURE CAPITAL	<u>1,210,632</u>	<u>1,341,188</u>	<u>1,474,355</u>	<u>1,610,185</u>	<u>1,748,732</u>

WATER FUND REVENUE

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
Residential Water Usage	\$ 3,784,976	\$ 3,896,551	\$ 3,942,300	\$ 4,018,800
Commercial Water Usage	2,575,602	2,524,191	2,672,400	2,700,960
Industrial water charge	13	-	-	-
Water Tap Fee	172,819	208,969	145,000	147,000
Water Penalty	106,998	88,480	93,840	90,780
Commercial Sewer Penalty	-	33,790	28,000	30,600
Residential Service Revenue	59,967	80,038	60,000	78,000
Commercial Service Revenue	<u>180</u>	<u>-</u>	<u>-</u>	<u>-</u>
	6,700,555	6,832,019	6,941,540	7,066,140
Interest on Overnight Investments	72,107	87,732	78,750	132,500
Interest on Special Assessment	27	-	-	-
Property rental	12,717	12,717	12,717	13,992
General Miscellaneous	<u>18,138</u>	<u>11,007</u>	<u>10,000</u>	<u>8,000</u>
	102,989	111,457	101,467	154,492
Special Assessment	769	-	-	-
Compensation for Damages	-	3,793	-	-
Property Sale	16,566	15,698	29,560	10,000
Proceeds from Assets Trade-in	<u>20,000</u>	<u>600</u>	<u>-</u>	<u>-</u>
	37,335	20,090	29,560	10,000
Transfers - General Fund	3,987	863	-	-
Transfer - Water Proj Sales Tax	470,076	1,609,076	1,686,000	1,020,000
Transfers In - Sewer	<u>-</u>	<u>102</u>	<u>-</u>	<u>-</u>
	474,063	1,610,041	1,686,000	1,020,000
	<u>\$7,314,942</u>	<u>\$8,573,607</u>	<u>\$8,758,567</u>	<u>\$8,250,632</u>

WATER (4060)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 242,878	\$ 243,349	\$ 347,591	\$ 347,628
MATERIALS AND SUPPLIES	1,127,746	1,444,525	1,265,738	1,333,200
CONTRACTUAL SERVICES	3,153,094	3,202,654	3,305,426	3,425,052
GENERAL OPERATIONS	351,656	377,287	355,375	361,507
CAPITAL EXPENDITURES	762,948	1,820,297	2,641,000	1,570,000
SPECIAL PROJECTS	353,349	139,368	55,760	-
DEBT PAYMENTS	964,181	961,856	964,007	957,532
TRANSFERS	8,000	-	-	-
	<u>\$ 6,963,852</u>	<u>\$ 8,189,336</u>	<u>\$ 8,934,897</u>	<u>\$ 7,994,919</u>

TOTAL PERSONNEL SERVICE BY POSITION
WATER

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees			
Public Works Director	Grade V	0.20	0.20
Director of Citizens Services	Grade U	0.10	0.10
Customer Serv. Manager	Grade P	0.25	0.25
Foreman	Grade L	1	1
Field Maintenance Mechanic	Grade G	2	2
Senior Customer Service Rep.	Grade G	0.40	0.40
Equipment Operator	Grade I	1.00	1.00
Customer Serv. Reps.	Grade F	<u>1.7667</u>	<u>1.7667</u>
TOTAL		6.7167	6.7167

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SOLID WASTE FUND

SOLID WASTE FUND BUDGET HIGHLIGHTS

REVENUE/RATE INCREASES

Revenue is projected based on the estimated number of June 30, 2019 residential customers and transfer station tonnage projected for the fiscal year ending June 30, 2019. This budget assumes that the monthly residential rate increases to \$21.60 from \$20.75 with the first billing in July and that the transfer station tipping fee increases to \$64.50 per ton from \$62.00 per ton effective July 1, 2019.

SIGNIFICANT OPERATING CHANGES

This budget includes \$90,000 in new revenues from recycling processing charges and a corresponding \$90,000 additional cost related to the disposal of recyclables.

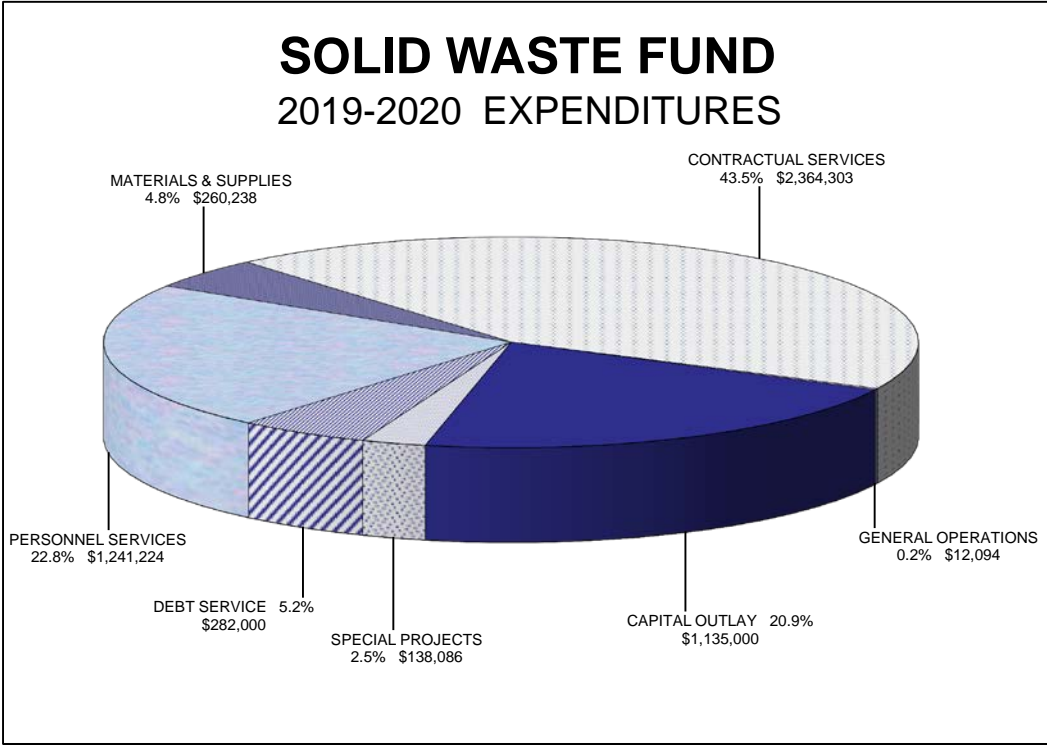
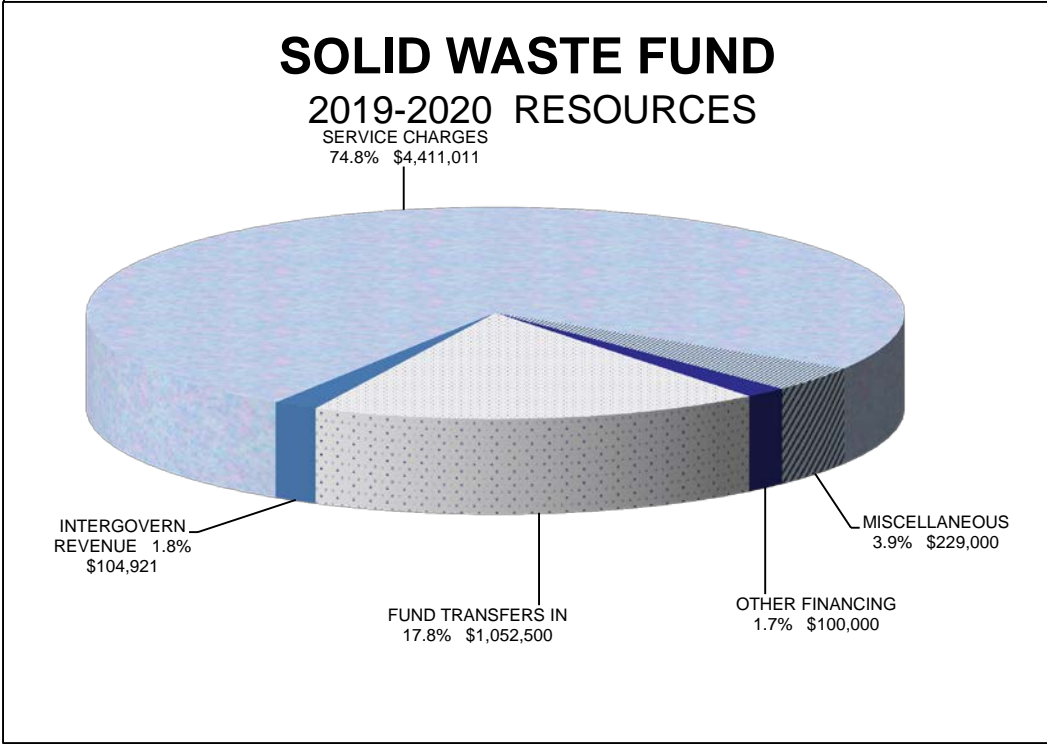
CAPITAL IMPROVEMENT BUDGET AND EQUIPMENT REPLACEMENT

This budget provides \$825,000 to replace 3 residential trash vehicles and \$310,000 to replace 2 rear loader trucks. The replacements of these trucks are to be funded by capital grants and loans for the City's Casino Legacy Fund.

REVENUE/EXPENSE PROJECTIONS

Revenue projections assume current usage levels and 3.60% rate increases for fees, excluding those charged to large transfer station users, for the following five years. Rates charged large transfer station users are assumed to increase 3% annually, for the following five years. Annual lease revenue is kept at \$60,000 for the five year projection period. Operating expenses, excluding the City's landfill disposal contract and personnel expenses are projected to grow at a 2% rate of inflation during these five years. The City's landfill disposal contract is projected to increase 3.0% annually. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2020 with an annual turnover rate of 8%. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years.

Capital outlays are projected at \$20,000 annually for the five year period ending June 30, 2025 plus annual replacements out of the equipment replacement reserves.



SOLID WASTE FUND
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	8,639	314	-	104,921
SERVICE CHARGES	4,164,024	4,808,689	4,129,890	4,411,011
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	109,656	119,467	116,250	229,000
OTHER FINANCING	<u>5,522</u>	<u>3,481</u>	<u>5,000</u>	<u>100,000</u>
TOTAL REVENUE	\$ 4,287,841	\$ 4,931,951	\$ 4,251,140	\$ 4,844,932
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$1,117,074	\$1,152,455	\$1,180,330	\$1,241,224
MATERIALS & SUPPLIES	187,272	221,716	239,499	260,238
CONTRACTUAL SERVICES	2,326,449	2,259,197	2,114,238	2,364,303
GENERAL OPERATIONS	12,945	10,393	12,064	12,094
CAPITAL OUTLAY	(106,130)	35,753	309,650	1,135,000
SPECIAL PROJECTS	31,918	66,940	281,965	138,086
DEBT SERVICE	<u>458,707</u>	<u>469,138</u>	<u>261,940</u>	<u>282,000</u>
TOTAL EXPENSES	<u>\$4,028,235</u>	<u>\$4,215,592</u>	<u>\$4,399,686</u>	<u>\$5,432,945</u>
FUND TRANSFERS IN	13,500	-	-	1,052,500
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			350,000	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(527,132)	
RESERVED FUND BALANCE DECREASE(INCREASE)			48,082	(402,935)
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			43,836	(61,552)
BEGINNING UNRESERVED FUND BALANCE			233,760	-
ENDING UNRESERVED FUND BALANCE			<u>-</u>	<u>-</u>
EMERGENCY RESERVE FUND		<u>626,976</u>	<u>583,140</u>	<u>644,692</u>
FUNDS RESERVED FOR DEBT SERVICE		<u>935</u>	<u>935</u>	<u>935</u>
FUNDS RESERVED FOR EQUIPMENT REPLACEMENT		<u>718,340</u>	<u>670,258</u>	<u>1,073,193</u>

SOLID WASTE FUND
BUDGET PROJECTIONS

	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	4,563,462	4,721,210	4,884,441	5,053,347	5,228,125
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	218,611	218,045	218,706	220,711	224,161
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	\$4,782,073	\$4,939,255	\$5,103,147	\$5,274,058	\$5,452,286
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 1,268,883	\$ 1,296,670	\$ 1,325,384	\$ 1,355,066	\$ 1,385,764
MATERIALS & SUPPLIES	246,573	251,504	256,534	261,665	266,898
CONTRACTUAL SERVICES	2,424,059	2,487,956	2,553,593	2,621,020	2,690,286
GENERAL OPERATIONS	12,336	12,583	12,835	13,092	13,354
CAPITAL OUTLAY	455,642	464,355	473,242	482,307	491,553
SPECIAL PROJECTS	140,848	143,665	146,538	149,469	152,458
DEBT SERVICE	282,000	282,000	282,000	282,000	282,000
TOTAL EXPENSES	\$4,830,341	\$4,938,733	\$5,050,126	\$5,164,619	\$5,282,313
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)	60,370	14,435	(35,565)	(90,565)	(125,565)
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(11,513)	(14,952)	(15,376)	(15,814)	(16,267)
BEGINNING UNRESERVED FUND BALANCE	-	589	594	2,674	5,734
ENDING UNRESERVED FUND BALANCE	<u>589</u>	<u>594</u>	<u>2,674</u>	<u>5,734</u>	<u>33,876</u>
EMERGENCY RESERVE FUND	<u>656,205</u>	<u>671,157</u>	<u>686,533</u>	<u>702,347</u>	<u>718,614</u>

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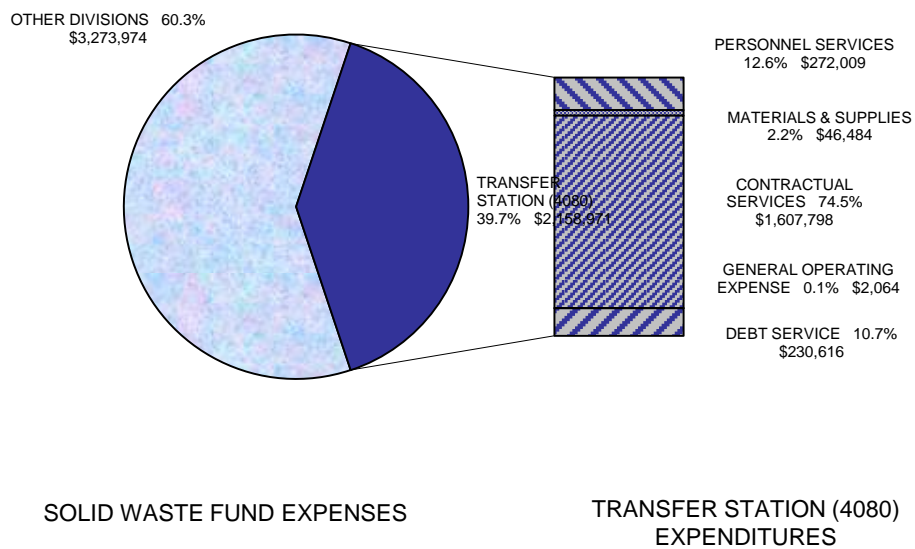
SOLID WASTE FUND REVENUE

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
Fed Indirect Op-FEMA	\$ 1,175	\$ 277	\$ -	\$ -
SEMA Grant	147	37	-	-
Solid Waste Dist. Oper Grant	<u>7,317</u>	<u>-</u>	<u>-</u>	<u>104,921</u>
	8,639	314	-	104,921
Penalty	71,049	68,336	66,935	67,935
City Collection	42,108	46,990	42,386	49,500
Residential Collection	2,492,098	2,576,171	2,651,665	2,779,373
Commercial Collection	627	(40)	-	-
Transfer Station Fees	1,546,978	2,107,418	1,359,104	1,503,903
Special Wednesday Pickup	<u>11,164</u>	<u>9,814</u>	<u>9,800</u>	<u>10,300</u>
	4,164,024	4,808,689	4,129,890	4,411,011
Interest on Overnight Investment:	16,797	30,286	26,250	50,000
General Miscellaneous	4,564	4,962	4,000	5,000
Recycling Revenue	33,294	24,238	26,000	114,000
Building Lease	55,000	60,000	60,000	60,000
Cash Overages & Shortages	<u>1</u>	<u>(18)</u>	<u>-</u>	<u>-</u>
	109,656	119,467	116,250	229,000
Property sale (Proprietary)	416	3,231	5,000	100,000
Compensation for damages	<u>5,106</u>	<u>250</u>	<u>-</u>	<u>-</u>
	5,522	3,481	5,000	100,000
Transfer - Casino Rev Fund	13,500	-	-	-
LT Advance fm other City Fd	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,052,500</u>
	13,500	-	-	1,052,500
	<u>\$ 4,301,341</u>	<u>\$ 4,931,951</u>	<u>\$ 4,251,140</u>	<u>\$ 5,897,432</u>

Transfer Station

The transfer station is the disposal point of solid waste materials. This facility also receives waste materials from numerous residential, commercial, and industrial facilities throughout the county. The station prepares waste material for shipment to the sanitary landfill facility in Dexter, MO

2019-2020 Proposed Budget Solid Waste Fund



TRANSFER STATION (4080)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 166,918	\$190,172	\$235,068	\$272,009
MATERIALS AND SUPPLIES	33,085	43,440	41,636	46,484
CONTRACTUAL SERVICES	1,719,912	1,558,056	1,477,107	1,607,798
GENERAL OPERATIONS	1,684	3,232	2,064	2,064
CAPITAL EXPENDITURES	(114,111)	18,126	24,650	-
SPECIAL PROJECTS	4,384	602	-	-
DEBT PAYMENTS	231,093	232,718	229,116	230,616
TRANSFERS	-	-	-	-
	<u>\$2,042,965</u>	<u>\$2,046,345</u>	<u>\$2,009,641</u>	<u>\$2,158,971</u>

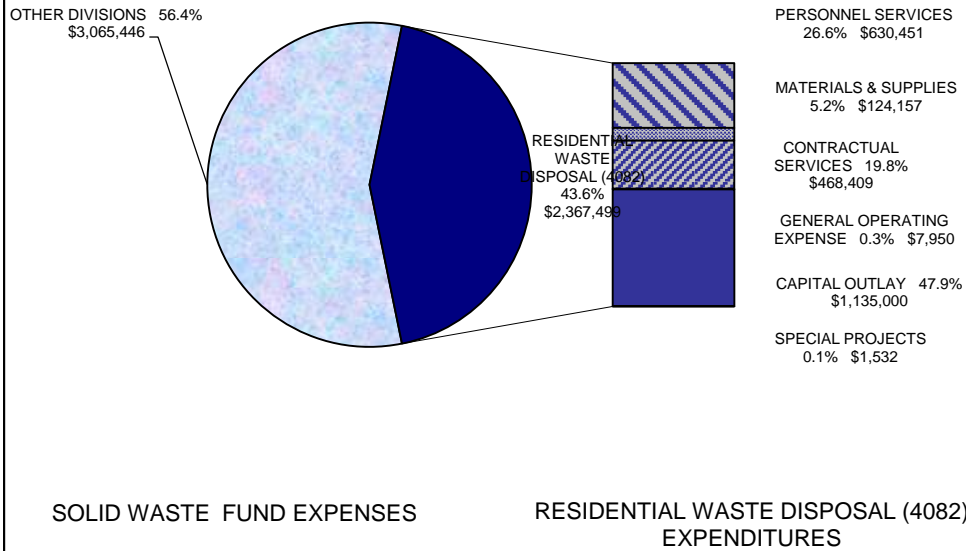
TOTAL PERSONNEL SERVICE BY POSITION
TRANSFER STATION

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees				
Assistant Public Works Director	Grade	U	0.125	0.125
Transfer Station Chief Operator	Grade	K	1	1
Administrative Technician	Grade	G	0.25	0.25
Transfer Station Operator	Grade	H	0	2
Transfer Station-Scale Operator	Grade	C	<u>4</u>	<u>2</u>
TOTAL			5.375	5.375

Residential Solid Waste

The residential division collects and disposes of solid waste materials generated by citizens, as well as provides for special pick-up services for items and materials excluded in scheduled daily collection.

2019-2020 Proposed Budget Solid Waste Fund



RESIDENTIAL WASTE DISPOSAL (4082)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$624,491	\$635,941	\$628,134	\$630,451
MATERIALS AND SUPPLIES	85,669	109,492	115,142	124,157
CONTRACTUAL SERVICES	379,417	462,415	447,977	468,409
GENERAL OPERATIONS	5,046	6,237	7,920	7,950
CAPITAL EXPENDITURES	7,981	1,627	285,000	1,135,000
SPECIAL PROJECTS	-	246	203,965	1,532
DEBT PAYMENTS	194,790	203,596	-	-
TRANSFERS	-	-	-	-
	<u>\$1,297,394</u>	<u>1,419,554</u>	<u>\$1,688,138</u>	<u>\$2,367,499</u>

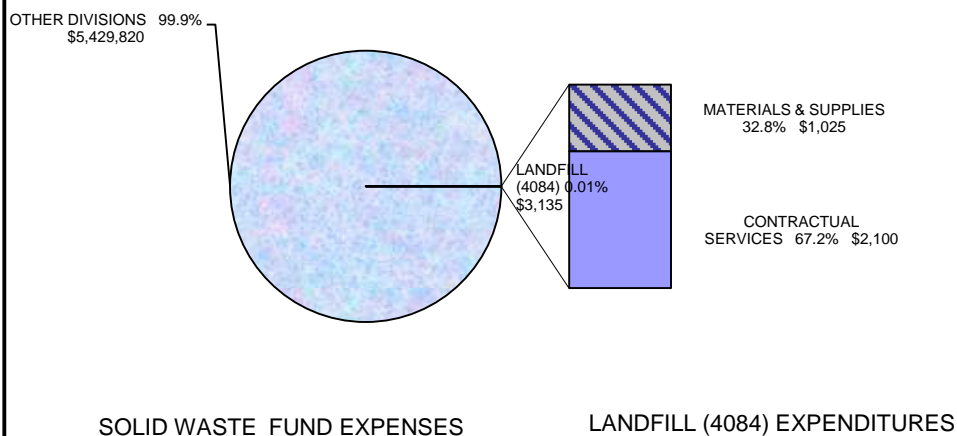
TOTAL PERSONNEL SERVICE BY POSITION
RESIDENTIAL WASTE DISPOSAL

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees				
Public Works Director	Grade	V	0.20	0.20
Director of Citizens Services	Grade	U	0.10	0.10
Assistant Public Works Director	Grade	U	0.25	0.25
Solid Waste Superintendent	Grade	Q	1	1
Fleet Manager	Grade	O	0.25	0.25
Customer Service Manager	Grade	P	0.25	0.25
Solid Waste Crew Leader	Grade	L	1	1
PW System/GIS Analyst	Grade	L	0.125	0.125
Senior Solid Waste Driver	Grade	I	1	1
Senior Customer Service Rep.	Grade	G	0.30	0.30
Solid Waste Driver	Grade	G	2	2
Administrative Technician	Grade	G	0.25	0.25
Customer Service Rep.	Grade	F	1.3667	1.3667
Administrative Secretary	Grade	E	1	1
Solid Waste Worker II	Grade	C	3	3
TOTAL			12.0917	12.0917

Landfill

The landfill which has served as a back-up disposal facility in the past is now closed. The City is required by state and federal laws and regulations to place a final cover on the landfill and perform monitoring functions for thirty years after closure. The proposed budget provides for postclosure maintenance and monitoring of the landfill for the 2002-2003 fiscal year.

2019-2020 Proposed Budget Solid Waste Fund



LANDFILL (4084)

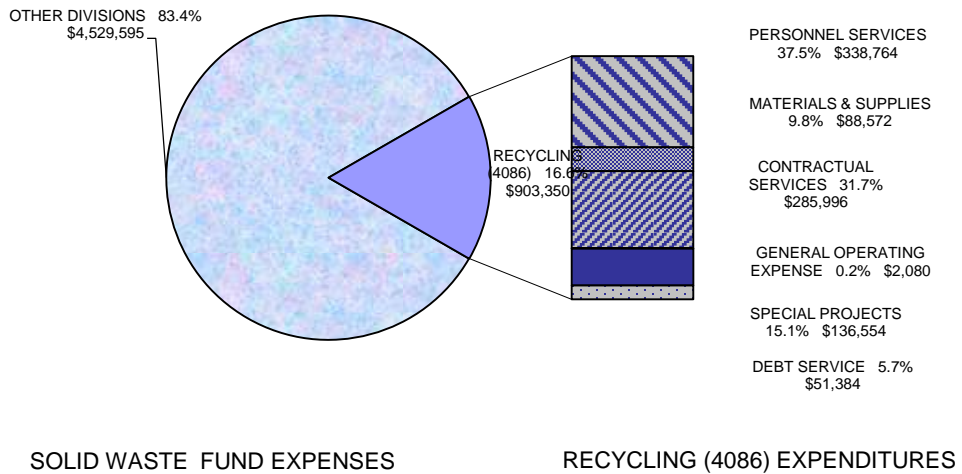
BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 616	\$ 1,232	\$ -	\$ -
MATERIALS AND SUPPLIES	518	253	1,035	1,025
CONTRACTUAL SERVICES	573	1,443	2,100	2,100
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 1,707</u>	<u>\$ 2,927</u>	<u>\$ 3,135</u>	<u>\$ 3,125</u>

Recycling

The recycling division accounts for the collection and processing cost of handling all recyclable materials. Materials are collected on weekly routes and are received at the Recycling Center.

2019-2020 Proposed Budget Solid Waste Fund



RECYCLING (4086)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$325,049	\$325,110	\$317,128	\$338,764
MATERIALS AND SUPPLIES	68,000	68,532	81,686	88,572
CONTRACTUAL SERVICES	226,547	237,284	187,054	285,996
GENERAL OPERATIONS	6,215	924	2,080	2,080
CAPITAL EXPENDITURES	-	16,000	-	-
SPECIAL PROJECTS	27,534	66,092	78,000	136,554
DEBT PAYMENTS	32,824	32,824	32,824	51,384
TRANSFERS	-	-	-	-
	<u>\$686,169</u>	<u>\$746,766</u>	<u>\$698,772</u>	<u>\$903,350</u>

TOTAL PERSONNEL SERVICE BY POSITION
RECYCLING

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees				
Fleet Manager	Grade	O	0.25	0.25
Recycling Crew Leader	Grade	L	1	1
PW System/GIS Analyst	Grade	L	0.125	0.125
Equipment Operator	Grade	I	0	0.5
Senior Solid Waste Worker	Grade	H	0	1
Administrative Specialist	Grade	G	1	1
Solid Waste Driver	Grade	G	3	3
Administrative Technician	Grade	G	0.25	0.25
Solid Waste Worker II	Grade	C	1	0
TOTAL			6.625	7.125

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GOLF COURSE FUND

GOLF COURSE FUND BUDGET HIGHLIGHTS

REVENUE/RATE INCREASES

This budget proposes no fee increases. As new activities arise during the year, user fees may be charged to offset operating costs.

SIGNIFICANT OPERATING CHANGES

This budget includes no significant operating changes.

CAPITAL OUTLAYS

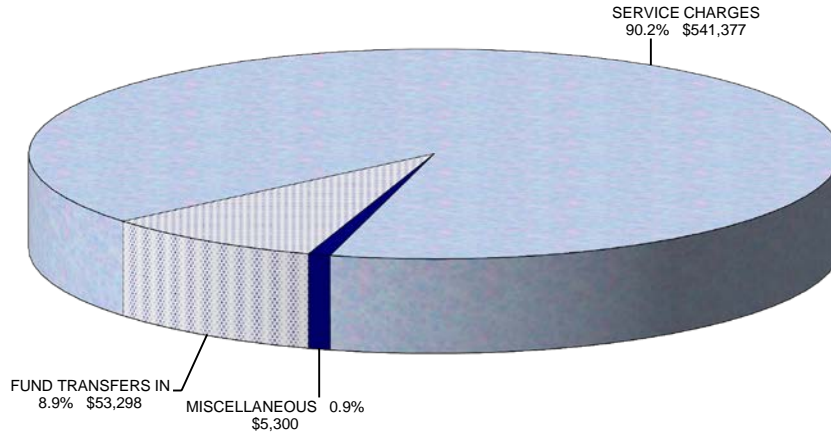
This budget includes nothing for capital expenditures.

REVENUE/EXPENSE PROJECTIONS

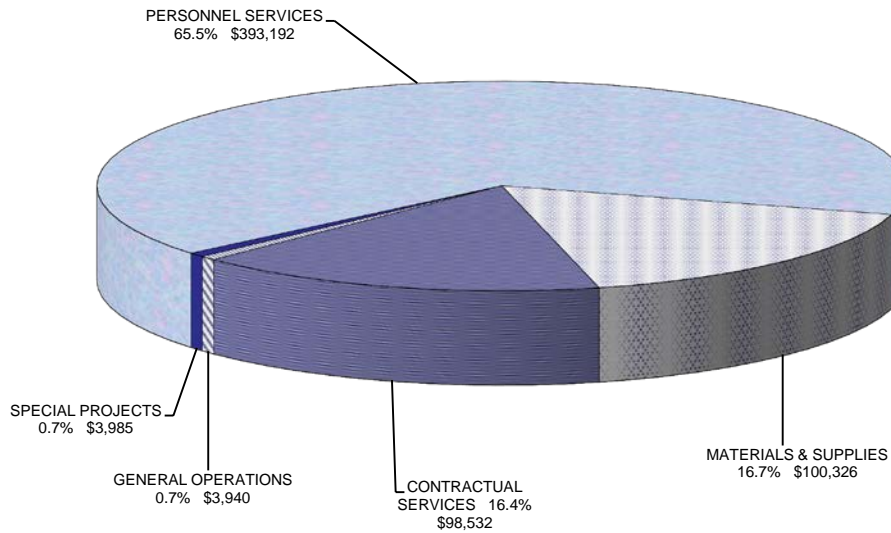
Revenue projections assume projected 2018-2019 usage levels for the 5-year period and annual 2.25% rate increases. Transfers from the Parks/Storm Water Sales Tax – Operations Fund are required at levels of \$54,894 decreasing to \$54,611 during this time frame to maintain level fund balances. Projected revenues do not support any capital expenditures.

Operating expenses, excluding personnel expenses are also projected to grow at a 2% rate of inflation. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2020 with an annual turnover rate of 8%. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years.

GOLF COURSE FUND 2019-2020 RESOURCES



GOLF COURSE FUND 2019-2020 EXPENDITURES



GOLF COURSE FUND
BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	503,851	491,823	535,747	541,377
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	3,129	2,911	2,375	5,300
OTHER FINANCING	<u>73,008</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 579,988	\$ 494,734	\$ 538,122	\$ 546,677
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$372,680	\$360,073	\$381,065	\$393,192
MATERIALS & SUPPLIES	99,808	97,275	101,292	100,326
CONTRACTUAL SERVICES	69,507	84,688	96,212	98,532
GENERAL OPERATIONS	3,865	2,036	4,390	3,940
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	3,965	3,423	5,000	3,985
DEBT SERVICE	<u>37,267</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$587,092</u>	<u>\$547,495</u>	<u>\$587,959</u>	<u>\$599,975</u>
FUND TRANSFERS IN	78,424	151,938	49,837	53,298
FUND TRANSFERS OUT	71,320	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			2,040	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(2,040)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			9,156	(1,802)
BEGINNING UNRESERVED FUND BALANCE			6,644	15,800
ENDING UNRESERVED FUND BALANCE			<u>15,800</u>	<u>13,998</u>

GOLF COURSE FUND
BUDGET PROJECTIONS

	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	553,558	566,013	578,748	591,770	605,085
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	5,300	5,300	5,300	5,300	5,300
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	\$558,858	\$571,313	\$584,048	\$597,070	\$610,385
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 401,035	\$ 409,099	\$ 417,391	\$ 425,924	\$ 434,702
MATERIALS & SUPPLIES	102,333	104,380	106,468	108,597	110,769
CONTRACTUAL SERVICES	100,503	102,513	104,563	106,654	108,787
GENERAL OPERATIONS	4,019	4,099	4,181	4,265	4,350
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	4,065	4,146	4,229	4,314	4,400
DEBT SERVICE	-	-	-	-	-
TOTAL EXPENSES	\$611,955	\$624,237	\$636,832	\$649,754	\$663,008
FUND TRANSFERS IN	54,894	54,766	54,673	54,622	54,611
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(1,797)	(1,842)	(1,889)	(1,938)	(1,988)
BEGINNING UNRESERVED FUND BALANCE	13,998	13,998	13,998	13,998	13,998
ENDING UNRESERVED FUND BALANCE	<u>13,998</u>	<u>13,998</u>	<u>13,998</u>	<u>13,998</u>	<u>13,998</u>
EMERGENCY RESERVE FUND	<u>91,793</u>	<u>93,636</u>	<u>95,525</u>	<u>97,463</u>	<u>99,451</u>

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GOLF COURSE FUND REVENUE

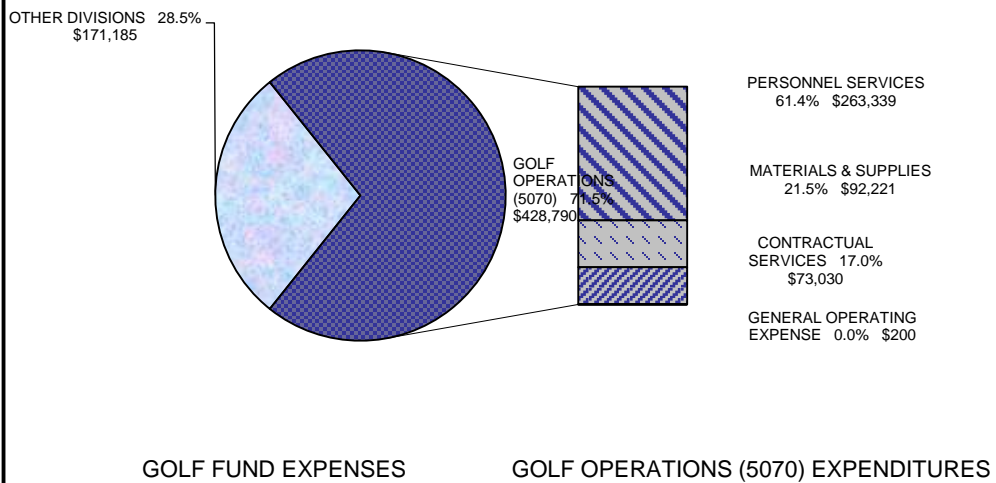
	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
Pro Shop Concessions	\$ 25,906	\$ 23,777	\$ 30,370	\$ 28,000
Pro Shop Concessions-Beer	54,326	53,873	55,677	55,677
Cost of Items Resold	(56,780)	(44,260)	(60,300)	(55,000)
Green Fees - Weekend	97,369	94,532	103,500	103,500
Green Fees - Weekly	124,356	119,527	130,000	130,000
Private-Cart Fees	2,684	2,363	3,000	3,000
Motor-Cart Fees	143,570	131,863	155,000	160,000
Other Equipment Rental	742	524	1,000	700
Equipment Sales	16,143	15,543	18,500	16,500
Annual Pass Fees	83,912	86,091	80,000	80,000
Golf Class Fees	127	1,720	2,500	3,500
Tournament Fees	11,496	6,270	16,500	15,500
	<u>503,851</u>	<u>491,823</u>	<u>535,747</u>	<u>541,377</u>
Interest on Overnight Investment:	1,108	1,379	875	4,300
Cash Overages & Shortages	(44)	468	-	-
General Miscellaneous	2,065	1,064	1,500	1,000
	<u>3,129</u>	<u>2,911</u>	<u>2,375</u>	<u>5,300</u>
Property Sale (Proprietary)	73,008	-	-	-
	<u>73,008</u>	<u>-</u>	<u>-</u>	<u>-</u>
Transfers In-General Fund	-	97,350	-	-
Transfers In-Park/Stormwater -Operating	78,424	54,588	49,837	53,298
	<u>78,424</u>	<u>151,938</u>	<u>49,837</u>	<u>53,298</u>
	<u>\$658,412</u>	<u>\$646,672</u>	<u>\$587,959</u>	<u>\$599,975</u>

Golf Operations

This division provides for the operation and maintenance of the 18 hole municipal golf course.

2019-2020 Proposed Budget

Golf Fund



GOLF OPERATIONS (5070)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$252,748	\$245,959	\$258,064	\$263,339
MATERIALS AND SUPPLIES	94,018	90,231	94,752	92,221
CONTRACTUAL SERVICES	46,097	60,253	70,460	73,030
GENERAL OPERATIONS	160	-	200	200
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	37,267	-	-	-
TRANSFERS	-	-	-	-
	<u>\$430,289</u>	<u>\$396,443</u>	<u>\$423,476</u>	<u>\$428,790</u>

TOTAL PERSONNEL SERVICE BY POSITION
GOLF OPERATIONS

CLASSIFICATION	SALARY GRADE	2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees			
Golf Course Supervisor	Grade M	1	1
Senior Maintenance Worker	Grade I	1	1
Maintenance Worker II	Grade G	<u>2</u>	<u>2</u>
TOTAL		4	4

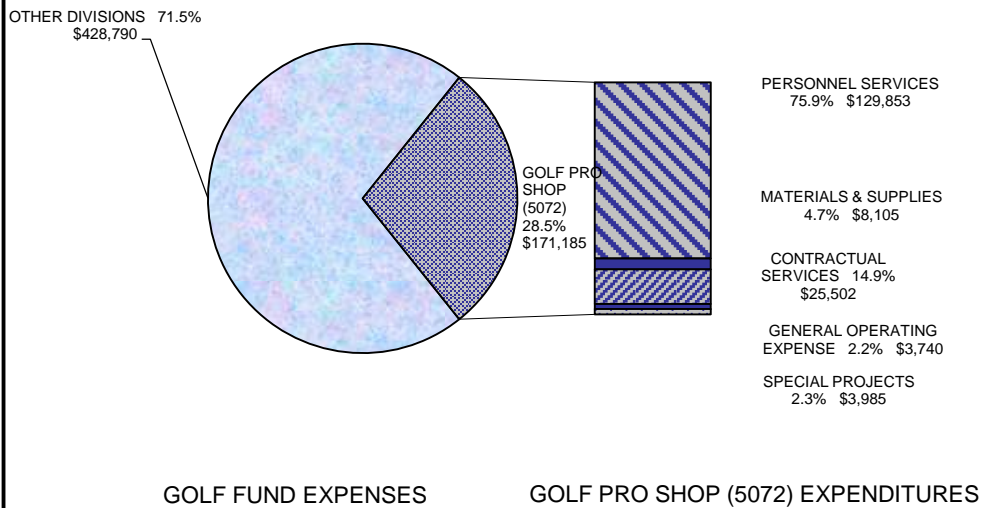
Part-Time Employees

	2018-2019		2019-2020	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Greenskeepers	<u>3,550</u>	<u>1.71</u>	<u>3,550</u>	<u>1.71</u>
	3,550	1.71	3,550	1.71

Golf Pro Shop

This division provides for the operation of the golf pro shop which provides services such as concessions, equipment rental, and marshalling of the course.

2019-2020 Proposed Budget Golf Fund



GOLF PRO SHOP (5072)

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$119,933	\$114,114	\$123,001	\$129,853
MATERIALS AND SUPPLIES	5,790	7,044	6,540	8,105
CONTRACTUAL SERVICES	23,409	24,435	25,752	25,502
GENERAL OPERATIONS	3,705	2,036	4,190	3,740
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	3,965	3,423	5,000	3,985
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>71,320</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$228,123</u>	<u>\$151,051</u>	<u>\$164,483</u>	<u>\$171,185</u>

TOTAL PERSONNEL SERVICE BY POSITION
GOLF PRO SHOP

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2018-2019	2019-2020
			FISCAL YEAR	FISCAL YEAR
Regular Employees				
Facility Supervisor	Grade	N	1	1
Part-Time Employees				
			2018-2019	2019-2020
	<u>Actual</u>	<u>Full-Time</u>	<u>Actual</u>	<u>Full-Time</u>
	<u>Number</u>	<u>Equivalent</u>	<u>Number</u>	<u>Equivalent</u>
Pro Shop Asst. Manager	1,150	0.55	1,300	0.63
Instructors	45	0.02	160	0.08
Marshalls, Concession Workers	<u>6,650</u>	<u>3.20</u>	<u>6,400</u>	<u>3.08</u>
	7,845	3.77	7,860	3.78

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INDOOR SPORTS COMPLEX FUND

INDOOR SPORTS COMPLEX FUND BUDGET HIGHLIGHTS

ACTIVITIES

The Indoor Sports Complex Fund provides for the operation and maintenance of the City's indoor sports facility which opened in May 2017.

REVENUE/RATE INCREASES

This budget includes some fee increases. These increases are detailed on page 398 - 400 of the appendices. As new activities arise during the year, user fees may be charged to offset operating costs.

SIGNIFICANT OPERATING CHANGES

This budget is for the third full year of operations and is based on actual operations during the current year of operations.

CAPITAL OUTLAYS

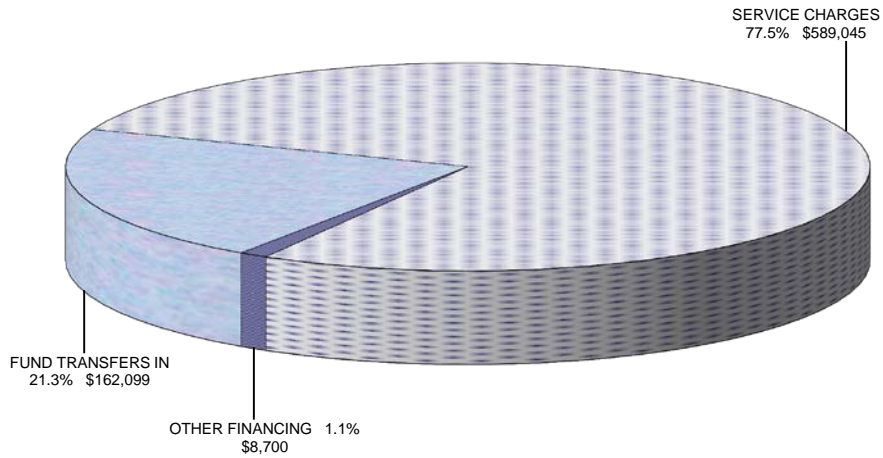
No capital outlays are included in this budget.

REVENUE/EXPENSE PROJECTIONS

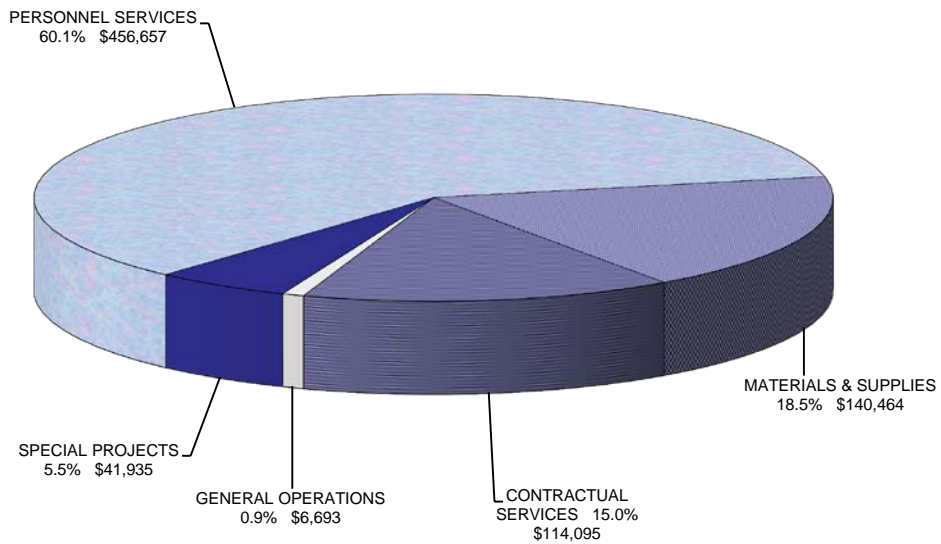
Revenue projections assume projected 2019-2020 usage levels for the 5-year period and annual 3.00% rate increases. Transfers from the Convention and Visitors Fund are required at levels of \$161,849 decreasing to \$150,340 during this time frame to maintain level fund balances. Projected revenues do not support any capital expenditures.

Operating expenses, excluding personnel expenses are also projected to grow at a 2% rate of inflation. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2020 with an annual turnover rate of 8%. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years.

INDOOR SPORTS COMPLEX 2019-2020 RESOURCES



INDOOR SPORTS COMPLEX 2019-2020 EXPENDITURES



INDOOR SPORTS COMPLEX
BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	44,419	430,687	520,485	589,045
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	-	-	-	-
OTHER FINANCING	<u>44,084</u>	<u>36,267</u>	<u>5,000</u>	<u>8,700</u>
TOTAL REVENUE	\$ 88,503	\$ 466,954	\$ 525,485	\$ 597,745
EXPENSE OBJECT:				
PERSONNEL SERVICES	129,608	415,512	436,404	\$456,657
MATERIALS & SUPPLIES	132,373	146,537	153,235	140,464
CONTRACTUAL SERVICES	37,832	130,183	122,932	114,095
GENERAL OPERATIONS	2,321	3,442	6,353	6,693
CAPITAL OUTLAY	100,776	34,087	-	-
SPECIAL PROJECTS	1,865	19,762	31,810	41,935
DEBT SERVICE	<u>481</u>	<u>2,106</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 405,256</u>	<u>\$ 751,629</u>	<u>\$ 750,734</u>	<u>\$759,844</u>
FUND TRANSFERS IN	332,497	391,581	225,249	162,099
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(26,815)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			26,815	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			40	(1,367)
BEGINNING UNRESERVED FUND BALANCE			10,000	10,040
ENDING UNRESERVED FUND BALANCE			<u>10,040</u>	<u>8,673</u>
EMERGENCY RESERVE FUND		<u>112,650</u>	<u>112,610</u>	<u>113,977</u>

INDOOR SPORTS COMPLEX
BUDGET PROJECTIONS

	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	606,716	624,918	643,665	662,975	682,865
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	-	-	-	-	-
OTHER FINANCING	<u>8,700</u>	<u>8,700</u>	<u>8,700</u>	<u>8,700</u>	<u>8,700</u>
TOTAL REVENUE	\$615,416	\$633,618	\$652,365	\$671,675	\$691,565
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 465,742	\$ 475,072	\$ 484,661	\$ 494,521	\$ 504,657
MATERIALS & SUPPLIES	143,273	146,138	149,061	152,042	155,083
CONTRACTUAL SERVICES	116,377	118,704	121,079	123,500	125,970
GENERAL OPERATIONS	6,827	6,963	7,103	7,245	7,390
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	42,774	43,629	44,502	45,392	46,300
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$774,993</u>	<u>\$790,506</u>	<u>\$806,406</u>	<u>\$822,700</u>	<u>\$839,400</u>
FUND TRANSFERS IN	161,849	159,215	156,426	153,469	150,340
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(2,272)	(2,327)	(2,385)	(2,444)	(2,505)
BEGINNING UNRESERVED FUND BALANCE	8,673	8,673	8,673	8,673	8,673
ENDING UNRESERVED FUND BALANCE	<u>8,673</u>	<u>8,673</u>	<u>8,673</u>	<u>8,673</u>	<u>8,673</u>
EMERGENCY RESERVE FUND	<u>116,249</u>	<u>118,576</u>	<u>120,961</u>	<u>123,405</u>	<u>125,910</u>

INDOOR SPORTS COMPLEX FUND REVENUE

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
Vending machine sales	\$ 72	\$ 5,278	\$ 5,720	\$ 5,800
Concessions-non-alcoholic	34,226	167,982	180,000	195,000
Concessions-non-alcohol(cost)	(22,388)	(98,064)	(96,000)	(100,000)
Concessions-misc retail items	(78)	1,242	1,500	1,500
Concess-misc ret items (cost)	-	(1,477)	-	500
Total cost of concession sales	-	-	(250)	(250)
Program Fees	1,215	31,711	44,340	47,600
League Fees	-	87,493	68,525	116,202
Special Event Fees	1,100	10,052	32,300	24,050
Entrance Fees	<u>30,272</u>	<u>226,470</u>	<u>284,350</u>	<u>298,643</u>
	44,419	430,687	520,485	589,045
Interest on Overnight Investment	84	526	-	3,700
Capital contributions-donation	39,000	30,800	-	-
Operating contributions	5,000	5,000	-	-
Operating contributions	-	-	5,000	5,000
Cash over (short)	<u>-</u>	<u>(60)</u>	<u>-</u>	<u>-</u>
	44,084	36,267	5,000	8,700
Trf from CVB	<u>332,497</u>	<u>391,581</u>	<u>225,249</u>	<u>162,099</u>
	332,497	391,581	225,249	162,099
	<u>\$ 421,001</u>	<u>\$ 858,535</u>	<u>\$ 750,734</u>	<u>\$ 759,844</u>

INDOOR SPORTS COMPLEX

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$129,608	\$415,512	\$436,404	\$456,657
MATERIALS AND SUPPLIES	132,373	146,537	153,235	140,464
CONTRACTUAL SERVICES	37,832	130,183	122,932	114,095
GENERAL OPERATIONS	2,321	3,442	6,353	6,693
CAPITAL EXPENDITURES	100,776	34,087	-	-
SPECIAL PROJECTS	1,865	19,762	31,810	41,935
DEBT PAYMENTS	481	2,106	-	-
TRANSFERS	-	-	-	-
	<u>\$405,256</u>	<u>\$ 751,629</u>	<u>\$ 750,734</u>	<u>\$759,844</u>

TOTAL PERSONNEL SERVICE BY POSITION
INDOOR SPORTS COMPLEX

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees			
Facility Supervisor	Grade P	1	1
Recreation Specialist	Grade M	1	1
Marketing Director - Parks	Grade L	0	0.25
Administrative Assistant	Grade F	1	1
Senior Maintenance Worker	Grade I	1	1
Maintenance Worker II	Grade G	1	1
TOTAL		5	5.25

Part-Time Employees

	2018-2019		2019-2020	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Facility Attendant	4,732	2.28	4,732	2.28
Facility Manager	2,600	1.25	2,600	1.25
Concession Workers	4,940	2.38	4,940	2.38
Basketball Officials	158	0.08	158	0.08
Sports Trainers	470	0.23	470	0.23
Scorekeeper	617	0.30	617	0.30
Concessions Manager	1,248	0.60	1,248	0.60
Volleyball Officials	469	0.23	469	0.23
Activity Coordinator	775	0.37	775	0.37
Specialty Instructors	150	0.07	150	0.07
Soccer Referee	308	0.15	308	0.15
Flag Football Officials	160	0.08	160	0.08
Recreation Leader	506	0.24	506	0.24
	<u>17,133</u>	<u>8.26</u>	<u>17,133</u>	<u>8.26</u>

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SPORTS COMPLEXES FUND

SPORTS COMPLEXES FUND BUDGET HIGHLIGHTS

ACTIVITIES

The Sports Complexes Fund provides for the operation and maintenance of all of the athletic fields throughout the city and the operation of concession stands for league and tournament events.

REVENUE/RATE INCREASES

This budget includes some fee increases. These increases are detailed on page 396 - 397 of the appendices. As new activities arise during the year, user fees may be charged to offset operating costs.

SIGNIFICANT OPERATING CHANGES

This budget includes no significant operating changes.

CAPITAL OUTLAYS

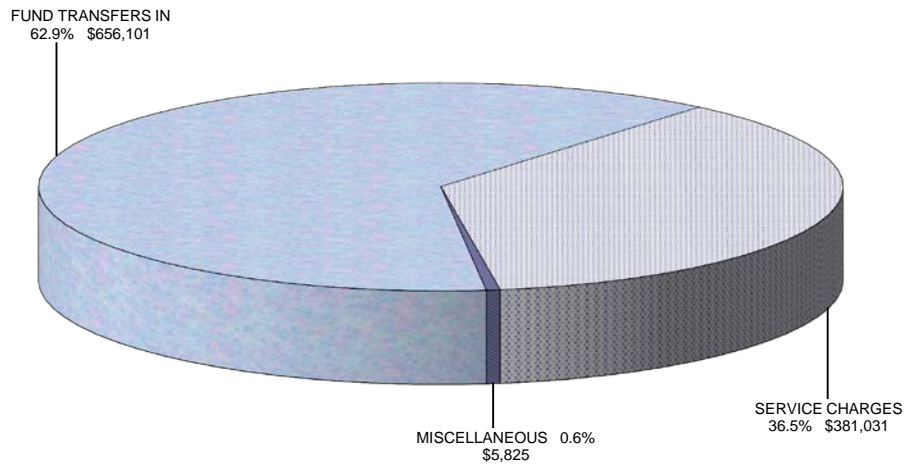
No capital outlays are included in this budget.

REVENUE/EXPENSE PROJECTIONS

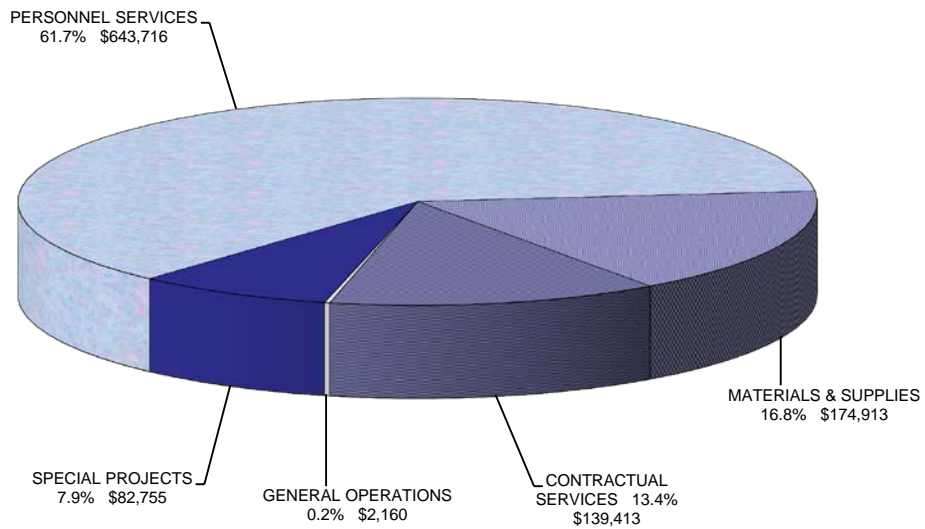
Revenue projections assume user fees growing 3% annually. Transfers from the General Fund and from the Parks/Storm Water Sales Tax – Operations Fund are required to grow from \$668,751 to \$709,022 during this time frame to maintain level fund balances.

Operating expenses, excluding personnel expenses are also projected to grow at a 2% rate of inflation. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2020 with an annual turnover rate of 8%. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years. No capital outlays are projected since any capital outlays would be supported by General Fund transfers.

SPORTS COMPLEXES 2019-2020 RESOURCES



SPORTS COMPLEXES 2019-2020 EXPENDITURES



SPORTS COMPLEXES
BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	351,707	349,760	388,916	381,031
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	954	1,969	1,525	5,825
OTHER FINANCING	<u>57,986</u>	<u>3,928</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 410,647	\$ 355,657	\$ 390,441	\$ 386,856
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$643,790	\$654,628	\$642,337	\$643,716
MATERIALS & SUPPLIES	180,902	164,807	182,075	174,913
CONTRACTUAL SERVICES	100,318	139,755	138,601	139,413
GENERAL OPERATIONS	4,113	1,883	2,306	2,160
CAPITAL OUTLAY	-	14,235	-	-
SPECIAL PROJECTS	111,345	67,809	83,030	82,755
DEBT SERVICE	<u>24,622</u>	<u>24,805</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$1,065,091</u>	<u>\$1,067,923</u>	<u>\$1,048,349</u>	<u>\$1,042,957</u>
FUND TRANSFERS IN	654,439	880,427	657,908	656,101
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(27,593)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			27,593	
RESERVED FUND BALANCE DECREASE(INCREASE)				808
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				808
BEGINNING UNRESERVED FUND BALANCE			15,000	15,000
ENDING UNRESERVED FUND BALANCE			<u>15,000</u>	<u>15,808</u>
EMERGENCY RESERVE FUND		<u>157,252</u>	<u>157,252</u>	<u>156,444</u>

SPORTS COMPLEXES
BUDGET PROJECTIONS

	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	392,462	404,236	416,363	428,854	441,719
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	5,825	5,825	5,825	5,825	5,825
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	\$398,287	\$410,061	\$422,188	\$434,679	\$447,544
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 656,672	\$ 669,993	\$ 683,693	\$ 697,791	\$ 712,299
MATERIALS & SUPPLIES	178,411	181,979	185,619	189,331	193,118
CONTRACTUAL SERVICES	142,201	145,045	147,946	150,905	153,923
GENERAL OPERATIONS	2,203	2,247	2,292	2,338	2,385
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	84,410	86,098	87,820	89,576	91,368
DEBT SERVICE	-	-	-	-	-
TOTAL EXPENSES	\$1,063,897	\$1,085,362	\$1,107,370	\$1,129,941	\$1,153,093
FUND TRANSFERS IN	668,751	678,520	688,484	698,647	709,022
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(3,141)	(3,219)	(3,302)	(3,385)	(3,473)
BEGINNING UNRESERVED FUND BALANCE	15,808	15,808	15,808	15,808	15,808
ENDING UNRESERVED FUND BALANCE	<u>15,808</u>	<u>15,808</u>	<u>15,808</u>	<u>15,808</u>	<u>15,808</u>
EMERGENCY RESERVE FUND	<u>159,585</u>	<u>162,804</u>	<u>166,106</u>	<u>169,491</u>	<u>172,964</u>

SPORTS COMPLEXES FUND REVENUE

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
Concessions	137,994	134,797	160,000	142,700
Concessions-Beer	19,556	16,893	19,500	18,000
Equipment Sales	566	1,671	2,300	1,650
Cost of Items Resold	(100,599)	(100,407)	(115,070)	(102,900)
Field Rental	12,991	20,440	20,160	55,661
Field Usage Fees-Capaha	30,687	31,666	30,591	-
League Fees	230,139	225,265	248,435	231,230
Entrance Fees	19,918	16,479	23,000	30,400
Tournament Fees	-	2,200	-	3,400
Special Event Fees	455	756	-	890
	<u>351,707</u>	<u>349,760</u>	<u>388,916</u>	<u>381,031</u>
Interest on Overnight Invments	343	765	875	5,175
Cash Over and Short	-	212	-	-
General Miscellaneous	611	992	650	650
	<u>954</u>	<u>1,969</u>	<u>1,525</u>	<u>5,825</u>
Property sale (Proprietary)	34	3,928	-	-
Compensation for Damages	57,952	-	-	-
	<u>57,986</u>	<u>3,928</u>	<u>-</u>	<u>-</u>
Transfer from General Fund	439,628	650,545	467,151	452,382
Transfer from Parks/Stormwtr-Operating	207,811	222,882	183,757	196,719
Transfer from Parks & Rec Foundation	7,000	7,000	7,000	7,000
	<u>654,439</u>	<u>880,427</u>	<u>657,908</u>	<u>656,101</u>
	<u>\$ 1,065,086</u>	<u>\$ 1,236,084</u>	<u>\$1,048,349</u>	<u>\$1,042,957</u>

SPORTS COMPLEXES

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$643,790	\$654,628	\$642,337	\$643,716
MATERIALS AND SUPPLIES	180,902	164,807	182,075	174,913
CONTRACTUAL SERVICES	100,318	139,755	138,601	139,413
GENERAL OPERATIONS	4,113	1,883	2,306	2,160
CAPITAL EXPENDITURES	-	14,235	-	-
SPECIAL PROJECTS	111,345	67,809	83,030	82,755
DEBT PAYMENTS	24,622	24,805	-	-
TRANSFERS	-	-	-	-
	<u>\$1,065,091</u>	<u>1,067,923</u>	<u>\$1,048,349</u>	<u>\$1,042,957</u>

TOTAL PERSONNEL SERVICE BY POSITION
SOFTBALL COMPLEX

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees			
Assistant Division Manager	Grade P	1	1
Recreation Specialist	Grade M	0.5	0.5
Recreation Coordinator	Grade L	0.5	0.5
Maintenance Supervisor	Grade L	1	1
Marketing Director - Parks	Grade L	0	0.25
Sr. Maintenance Worker	Grade I	2	2
Maintenance Worker II	Grade G	2	2
Maintenance Worker	Grade E	1	1
TOTAL		8	8.25

Part-Time Employees

	2018-2019		2019-2020	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Concession Managers	1,391	0.67	1,451	0.70
Concession Workers	4,284	2.06	3,758	1.81
Umpires	3,656	1.76	2,868	1.38
Officials	1,788	0.86	1,495	0.72
Assistant Facility Supervisor	339	0.16	262	0.13
Assistant Maintenance Worker	4,925	2.37	5,189	2.49
Assistant Coordinator	128	0.06	192	0.09
Maintenance	1,487	0.71	1,619	0.78
Scorekeepers	1,573	0.76	1,390	0.67
Gate Workers	350	0.17	158	0.08
	<u>19,921</u>	<u>9.58</u>	<u>18,382</u>	<u>8.84</u>

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INTERNAL SERVICE FUNDS BUDGET HIGHLIGHTS

ACTIVITIES

Internal Service Funds are similar to Enterprise Funds except that the services are not rendered to the general public but are for other City departments.

Information Technology – Accounts for information technology related services provided to all City departments. Designs and maintains City-wide electronic information infrastructure. This fund is administered by the Administrative Services Department.

This budget provides \$67,000 for pc, monitor, and printer replacement, \$67,200 for file server storage, and \$70,000 for backup of server data.

Fleet Management - Accounts for the maintenance of the municipal fleet. This operation is administered by the Public Works Department.

This budget provides \$19,000 for a ride on floor sweeper.

Employee Benefit Fund – Accounts for cost of health and dental coverage provided to the City's employees and retirees.

Risk Management Fund – Accounts for self-insured workmen's compensation coverage provided to City employees.

Equipment Replacement Fund - Buys equipment for and leases equipment to city non-enterprise funds. Lease payments will provide a source of revenue for repurchase of equipment in the future.

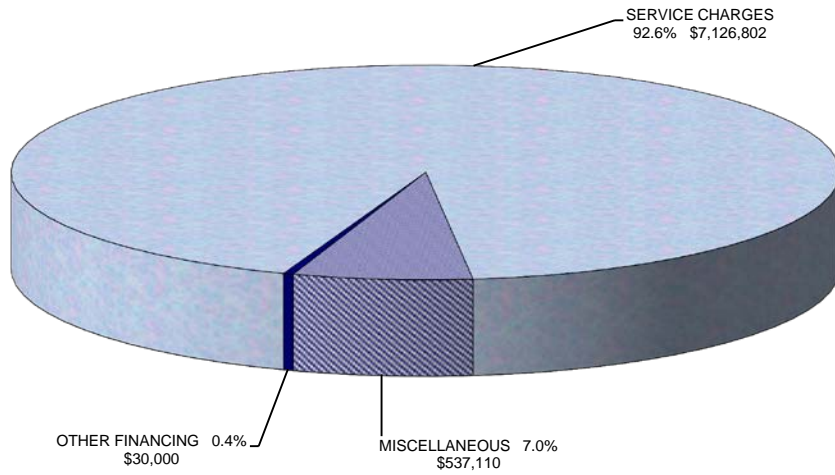
This budget provides \$590,000 for replacing 2 dump trucks and one street sweeper and for purchase of surveying equipment.

REVENUE/RATE ADJUSTMENTS

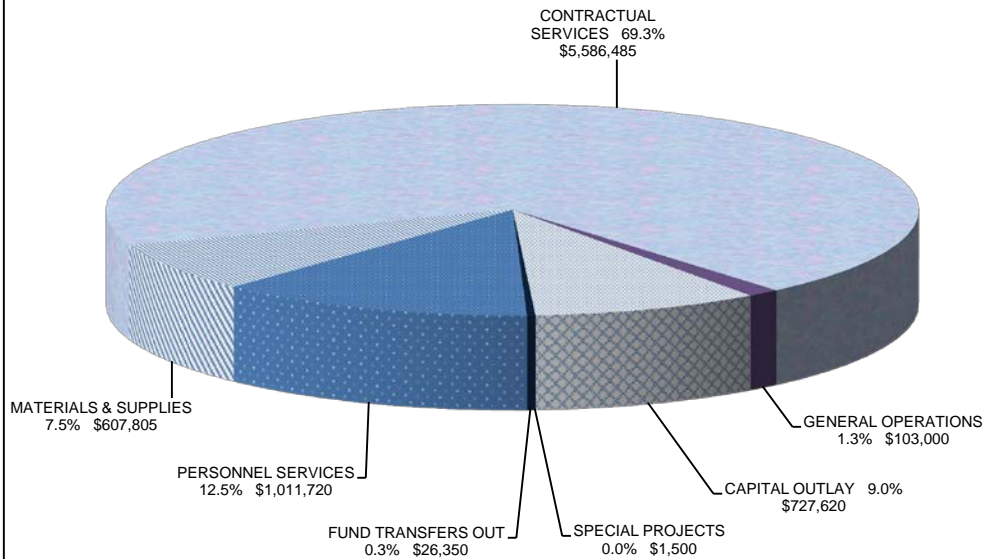
The fees paid by the various operating activities of the City provide the revenue for these funds. The allocated fees are adjusted annually, based on actual cost experience and projections.

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INTERNAL SERVICE FUNDS 2019-2020 RESOURCES



INTERNAL SERVICE FUNDS 2019-2020 EXPENDITURES



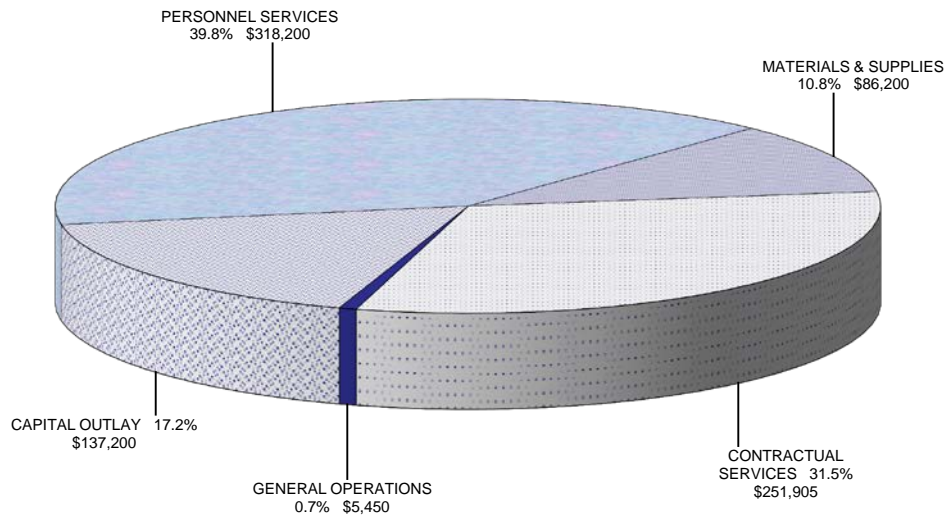
City of Cape Girardeau, Missouri
 COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID
 AND CHANGES IN FUND BALANCES - INTERNAL SERVICE FUNDS
 INFORMATION TECHNOLOGY FUND, FLEET, EMPLOYEE BENEFITS, RISK MANAGEMENT, AND
 EQUIPMENT REPLACEMENT FUNDS

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	314	-	-
SERVICE CHARGES	6,751,637	6,991,949	6,955,088	7,126,802
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	390,261	452,348	442,757	537,110
OTHER FINANCING	<u>247,311</u>	<u>62,438</u>	<u>42,374</u>	<u>30,000</u>
TOTAL REVENUE	\$7,389,209	\$7,507,049	\$7,440,219	\$7,693,912
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ 908,392	\$ 967,012	\$ 983,536	\$1,011,720
MATERIALS & SUPPLIES	600,847	588,176	628,199	607,805
CONTRACTUAL SERVICES	4,515,328	4,891,651	5,127,107	5,586,485
GENERAL OPERATIONS	80,669	82,011	94,500	103,000
CAPITAL OUTLAY	629,033	333,620	637,200	727,620
SPECIAL PROJECTS	72,531	6,150	770,000	1,500
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$6,806,801</u>	<u>\$6,868,620</u>	<u>\$8,240,542</u>	<u>\$8,038,130</u>
FUND TRANSFERS IN	21,655	-	-	-
FUND TRANSFERS OUT	78,628	46,165	43,724	26,350
PROJECTED REVENUE				
OVER(UNDER) BUDGET			(70,113)	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(206,434)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)			-	
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND				
BALANCE			6,309,740	5,189,146
ENDING UNRESERVED FUND				
BALANCE			<u>5,189,146</u>	<u>4,818,578</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

INFORMATION TECHNOLOGY FUND

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INFORMATION TECHNOLOGY FUND 2019-2020 EXPENDITURES



INFORMATION TECHNOLOGY FUND
BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	703,800	716,000	758,500	798,955
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	1,304	357	-	-
OTHER FINANCING	-	185	-	-
	<u>-</u>	<u>185</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 705,104</u>	<u>\$ 716,542</u>	<u>\$ 758,500</u>	<u>\$ 798,955</u>
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$274,000	\$284,882	\$309,047	\$318,200
MATERIALS & SUPPLIES	100,961	106,710	70,171	86,200
CONTRACTUAL SERVICES	249,383	245,863	238,132	251,905
GENERAL OPERATIONS	4,964	2,321	6,950	5,450
CAPITAL OUTLAY	131,057	132,510	137,200	137,200
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$760,366</u>	<u>\$772,286</u>	<u>\$761,500</u>	<u>\$798,955</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			300	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(227)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			6,078	3,151
ENDING UNRESERVED FUND BALANCE			<u>3,151</u>	<u>3,151</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

INFORMATION TECHNOLOGY FUND REVENUE

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>PROPOSED</u>
Internal EDP Services	<u>\$ 703,800</u>	<u>\$ 716,000</u>	<u>\$ 758,500</u>	<u>\$ 798,955</u>
	703,800	716,000	758,500	798,955
Int on Overnight Investments	<u>1,304</u>	<u>357</u>	<u>-</u>	<u>-</u>
	1,304	357	-	-
Property sale (Proprietary)	<u>-</u>	<u>185</u>	<u>-</u>	<u>-</u>
	-	185	-	-
	<u><u>\$705,104</u></u>	<u><u>\$716,542</u></u>	<u><u>\$758,500</u></u>	<u><u>\$798,955</u></u>

INFORMATION TECHNOLOGY FUND

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$274,000	\$284,882	\$309,047	\$318,200
MATERIALS AND SUPPLIES	100,961	106,710	70,171	86,200
CONTRACTUAL SERVICES	249,383	245,863	238,132	251,905
GENERAL OPERATIONS	4,964	2,321	6,950	5,450
CAPITAL EXPENDITURES	131,057	132,510	137,200	137,200
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$760,366</u>	<u>\$772,286</u>	<u>\$761,500</u>	<u>\$798,955</u>

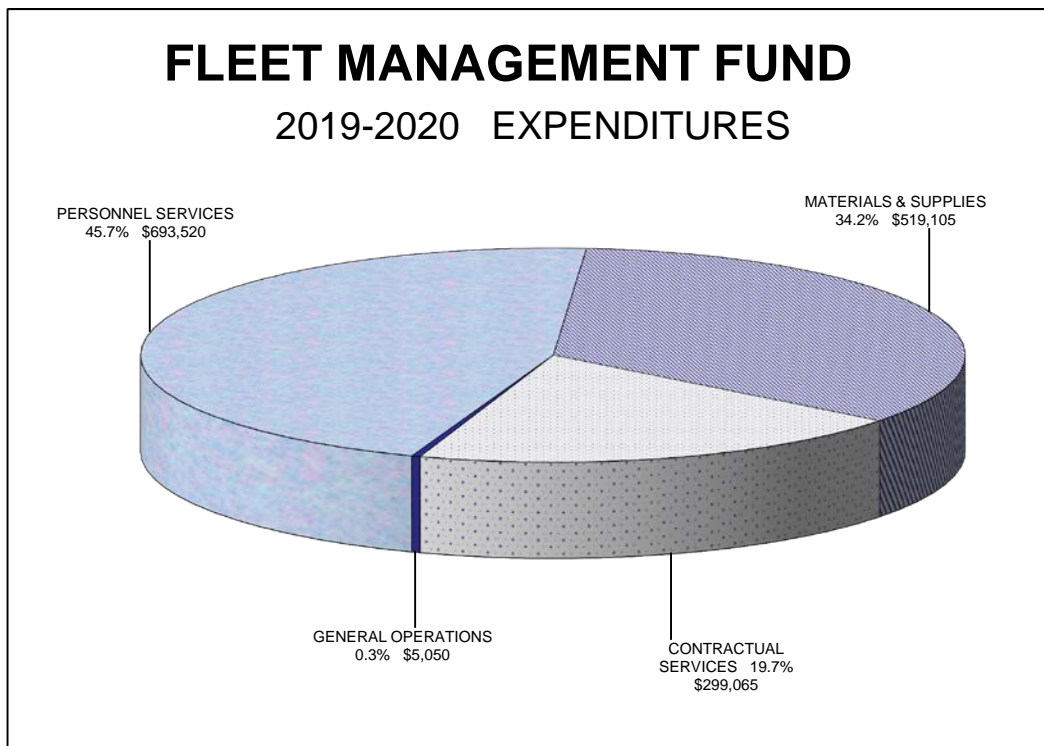
TOTAL PERSONNEL SERVICE BY POSITION
INFORMATION TECHNOLOGY FUND

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees				
Director of Citizens Services	Grade	U	0.15	0.15
IT Director	Grade	T	1	1
Senior Networking Engineer	Grade	Q	1	1
Network Engineer	Grade	O	1	1
Applications & Tech Support Specialist	Grade	L	<u>1</u>	<u>1</u>
TOTAL			4.15	4.15

FLEET MANAGEMENT FUND

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FLEET MANAGEMENT FUND 2019-2020 EXPENDITURES



FLEET MANAGEMENT FUND
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	314	-	-
SERVICE CHARGES	1,494,332	1,520,675	1,510,800	1,514,240
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	6,434	8,390	3,242	2,500
OTHER FINANCING	<u>79,267</u>	<u>32,703</u>	<u>17,374</u>	<u>-</u>
TOTAL REVENUE	\$ 1,580,033	\$ 1,562,082	\$ 1,531,416	\$ 1,516,740
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ 634,392	\$ 682,130	\$ 674,489	\$ 693,520
MATERIALS & SUPPLIES	499,391	479,565	553,028	519,105
CONTRACTUAL SERVICES	325,531	327,473	281,475	299,065
GENERAL OPERATIONS	7,506	6,318	5,050	5,050
CAPITAL OUTLAY	4,373	-	-	-
SPECIAL PROJECTS	52,848	4,620	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 1,524,040</u>	<u>\$ 1,500,106</u>	<u>\$ 1,514,042</u>	<u>\$ 1,516,740</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	3,628	19,415	17,374	-
PROJECTED REVENUE OVER(UNDER) BUDGET			35,207	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(35,207)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			303,122	303,122
ENDING UNRESERVED FUND BALANCE			<u>303,122</u>	<u>303,122</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

FLEET MANAGEMENT FUND REVENUE

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
Fed Indirect Op-FEMA	\$ -	\$ 277	\$ -	\$ -
SEMA Grant	-	37	-	-
	-	314	-	-
Diesel Fuel Sales	127,732	161,889	127,800	163,240
Diesel Fuel Sales (cost)	(116,921)	(149,953)	(117,000)	(149,000)
Unleaded fuel sales	-	886	-	-
Unleaded fuel sales (cost)	-	(81)	-	-
Internal Fleet Services	<u>1,483,521</u>	<u>1,507,934</u>	<u>1,500,000</u>	<u>1,500,000</u>
	1,494,332	1,520,675	1,510,800	1,514,240
Int on Overnight Investments	1,873	2,451	1,345	2,500
Interest On Notes Receivable	3,356	4,135	1,897	-
Miscellaneous	<u>1,205</u>	<u>1,804</u>	<u>-</u>	<u>-</u>
	6,434	8,390	3,242	2,500
Gain From Sale of Asset	19,788	18,220	17,374	-
Compensation for Damages	<u>59,480</u>	<u>14,483</u>	<u>-</u>	<u>-</u>
	79,267	32,703	17,374	-
	<u>\$1,580,033</u>	<u>\$1,562,082</u>	<u>\$1,531,416</u>	<u>\$ 1,516,740</u>

FLEET MANAGEMENT

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$634,392	\$682,130	\$674,489	\$693,520
MATERIALS AND SUPPLIES	499,391	479,565	553,028	519,105
CONTRACTUAL SERVICES	325,531	327,473	281,475	299,065
GENERAL OPERATIONS	7,506	6,318	5,050	5,050
CAPITAL EXPENDITURES	4,373	-	-	-
SPECIAL PROJECTS	52,848	4,620	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	3,628	19,415	17,374	-
	<u>\$1,527,668</u>	<u>\$1,519,521</u>	<u>\$1,531,416</u>	<u>\$1,516,740</u>

TOTAL PERSONNEL SERVICE BY POSITION

FLEET MANAGEMENT

CLASSIFICATION	SALARY GRADE		2018-2019 FISCAL YEAR	2019-2020 FISCAL YEAR
Regular Employees				
Public Works Director	Grade	V	0.20	0.20
Assistant Public Works Director	Grade	U	0.25	0.25
Fleet Manager	Grade	O	0.50	0.50
Fleet Maintenance Supervisor	Grade	M	1	1
Senior Mechanic	Grade	L	1	1
PW System/GIS Analyst	Grade	L	0.25	0.25
Fleet Mechanic II	Grade	K	5	5
Fleet Specialist	Grade	I	1	1
Administrative Technician	Grade	G	0.25	0.25
Parts Technician	Grade	F	1	1
Administrative Secretary	Grade	E	1	1
Building Maintenance Worker	Grade	C	1	1
TOTAL			12.45	12.45

EMPLOYEE BENEFITS FUND

EMPLOYEE BENEFITS FUND
BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	4,012,097	4,169,710	4,127,873	4,154,017
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	31,800	50,774	35,000	62,500
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 4,043,897	\$ 4,220,484	\$ 4,162,873	\$ 4,216,517
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	484	1,890	2,500	2,500
CONTRACTUAL SERVICES	3,527,210	3,640,798	4,091,523	4,407,300
GENERAL OPERATIONS	13,526	10,172	22,500	22,500
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	19,683	1,530	770,000	1,500
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 3,560,902	\$ 3,654,390	\$ 4,886,523	\$ 4,433,800
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	26,750	26,350	26,350
PROJECTED REVENUE OVER(UNDER) BUDGET			(80,873)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(158,977)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			3,290,830	2,300,980
ENDING UNRESERVED FUND BALANCE			<hr/> <hr/>	<hr/> <hr/>
EMERGENCY RESERVE FUND			<hr/> <hr/>	<hr/> <hr/>

EMPLOYEE BENEFITS FUND REVENUE

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
Internal Health Prem.-Employee	\$3,328,041	\$3,488,500	\$3,490,260	\$3,594,906
Internal Health Prem.-Retiree	652,964	665,875	607,613	529,111
Cobra Health & Dental	<u>31,092</u>	<u>15,335</u>	<u>30,000</u>	<u>30,000</u>
	4,012,097	4,169,710	4,127,873	4,154,017
Interest on Overnight Investments	30,939	50,027	35,000	62,500
General Miscellaneous	<u>861</u>	<u>747</u>	<u>-</u>	<u>-</u>
	31,800	50,774	35,000	62,500
	<u>\$4,043,897</u>	<u>\$4,220,484</u>	<u>\$4,162,873</u>	<u>\$4,216,517</u>

EMPLOYEE BENEFITS

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	484	1,890	2,500	2,500
CONTRACTUAL SERVICES	3,527,210	3,640,798	4,091,523	4,407,300
GENERAL OPERATIONS	13,526	10,172	22,500	22,500
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	19,683	1,530	770,000	1,500
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	26,750	26,350	26,350
	<u>\$3,560,902</u>	<u>\$3,681,140</u>	<u>\$4,912,873</u>	<u>\$4,460,150</u>

RISK MANAGEMENT FUND

RISK MANAGEMENT FUND
BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	541,408	585,564	557,915	659,590
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	16,783	23,666	20,562	38,625
OTHER FINANCING	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 558,191	\$ 609,230	\$ 578,477	\$ 698,215
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	2,500	-
CONTRACTUAL SERVICES	413,204	677,517	515,977	628,215
GENERAL OPERATIONS	54,674	63,200	60,000	70,000
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 467,878</u>	<u>\$ 740,717</u>	<u>\$ 578,477</u>	<u>\$ 698,215</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(35,977)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(73,623)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			1,111,616	1,002,016
ENDING UNRESERVED FUND BALANCE			<u>1,002,016</u>	<u>1,002,016</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

RISK MANAGEMENT FUND REVENUE

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>PROPOSED</u>
Internal Work Comp Premium	<u>\$ 541,408</u>	<u>\$ 585,564</u>	<u>\$ 557,915</u>	<u>\$ 659,590</u>
	541,408	585,564	557,915	659,590
Interest on Overnight Invments	13,856	19,977	17,500	30,000
Interest on Investments	<u>2,927</u>	<u>3,690</u>	<u>3,062</u>	<u>8,625</u>
	16,783	23,666	20,562	38,625
	<u><u>\$558,191</u></u>	<u><u>\$609,230</u></u>	<u><u>\$578,477</u></u>	<u><u>\$698,215</u></u>

RISK MANAGEMENT

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	2,500	-
CONTRACTUAL SERVICES	413,204	677,517	515,977	628,215
GENERAL OPERATIONS	54,674	63,200	60,000	70,000
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$467,878</u>	<u>\$740,717</u>	<u>\$578,477</u>	<u>\$698,215</u>

EQUIPMENT REPLACEMENT FUND

EQUIPMENT REPLACEMENT FUND
BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	333,940	369,161	383,953	433,485
OTHER FINANCING	<u>168,044</u>	<u>29,550</u>	<u>25,000</u>	<u>30,000</u>
TOTAL REVENUE	\$ 501,984	\$ 398,711	\$ 408,953	\$ 463,485
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	12	11	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	493,603	201,110	500,000	590,420
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 493,615</u>	<u>\$ 201,121</u>	<u>\$ 500,000</u>	<u>\$ 590,420</u>
FUND TRANSFERS IN	21,655	-	-	-
FUND TRANSFERS OUT	75,000	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			11,230	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			61,600	
RESERVED FUND BALANCE DECREASE(INCREASE)			-	
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			1,598,094	1,579,877
ENDING UNRESERVED FUND BALANCE			<u>1,579,877</u>	<u>1,452,942</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

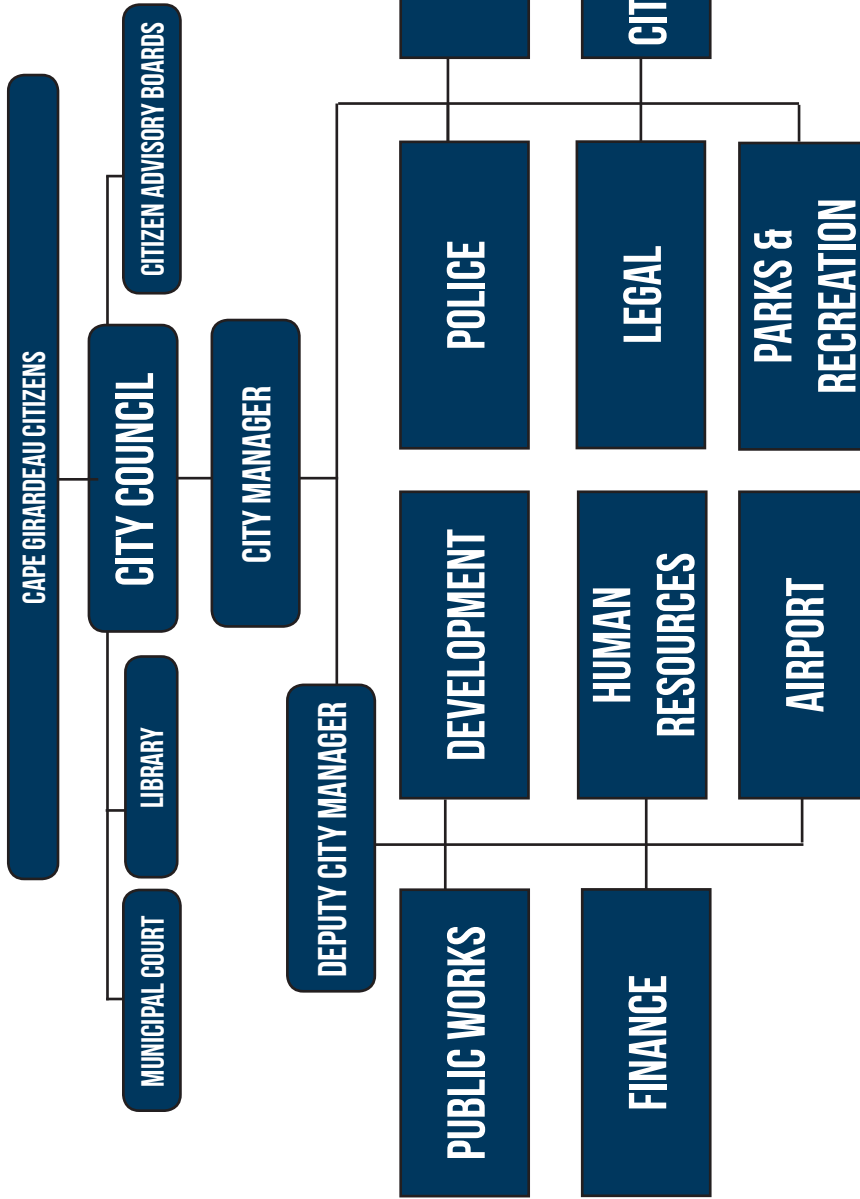
EQUIPMENT REPLACEMENT FUND REVENUE

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>PROPOSED</u>
Interest on Overnight Investments	18,070	23,778	24,500	37,500
Lease Revenue	<u>315,870</u>	<u>345,383</u>	<u>359,453</u>	<u>395,985</u>
	333,940	369,161	383,953	433,485
Proceeds from Trade-in Assets	66,500	-	-	-
Sale of assets (Governmental)	-	-	-	30,000
Property sale (Proprietary)	<u>101,544</u>	<u>29,550</u>	<u>25,000</u>	<u>-</u>
	168,044	29,550	25,000	30,000
Transfer from General Fund	2,128	-	-	-
Transfer from Airport Fund	15,900	-	-	-
Transfer-Fleet Maintenance Fund	<u>3,628</u>	<u>-</u>	<u>-</u>	<u>-</u>
	21,655	-	-	-
	<u>\$ 523,640</u>	<u>\$ 398,711</u>	<u>\$ 408,953</u>	<u>\$ 463,485</u>

EQUIPMENT REPLACEMENT

BUDGET BY MAJOR OBJECT

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	12	11	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	493,603	201,110	500,000	590,420
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>75,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$568,615</u>	<u>\$201,121</u>	<u>\$500,000</u>	<u>\$ 590,420</u>



SPECIAL PROJECTS

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGETED</u>	2019-20 <u>PROPOSED</u>
<u>General Projects</u>				
City Training Library	\$ 200	\$ -	\$ 200	\$ 200
Employee Awards and Recognition	6,353	6,092	6,880	6,930
Historic Preservation Project	729	136	1,500	1,500
Highway Safety (Nongrant)	(2)	(86)	-	-
Team Spirit Grant	135,371	163,697	185,200	120,360
Safe Communities Expense	16,395	9,217	13,560	97,830
Community Trials Initiative Grant	66	(367)	-	-
SEMO Regional Planning Commission	17,058	25,040	2,000	-
First Responder	180	-	-	-
Emergency Preparedness	5,437	1,060	3,000	11,000
Community Development Project	-	1,053	5,000	4,000
Special Event Costs	1,640	1,444	1,500	1,500
Economic Development-General	66,978	72,848	67,000	67,000
Economic Development-Economic	-	20,069	-	65,000
TIF Payments-PILOT RE	-	64,055	84,193	97,000
TIF Payments-Activity Tax	-	-	-	10,000
Public Transportation	110,000	110,000	110,000	110,000
Flooding Costs	662	-	-	-
Emergency Solutions Grant	160,258	135,357	-	-
United Way	2,500	2,500	2,500	2,500
C.M. Projects	-	-	30,000	30,000
Total	\$ 523,826	\$ 612,115	\$ 512,533	\$ 624,820
<u>Airport Projects</u>				
Community Development Project	\$ 448	\$ 1,150	\$ 1,000	\$ 1,100
Special Event Costs	-	89	300,000	-
Total	\$ 448	\$ 1,239	\$ 301,000	\$ 1,100
<u>Park Projects</u>				
League Events	\$ 27,757	\$ 31,854	\$ 32,870	\$ 42,015
Special Events Costs	84,410	83,586	77,755	93,165
Program Costs	6,833	7,365	9,335	9,550
Parks and Rec - Projects	967	-	-	-
Total	\$ 119,968	\$ 122,805	\$ 119,960	\$ 144,730
<u>Capital Improvement Sales Tax</u>				
Economic Development Projects	\$ 668,362	\$ 554,679	\$ 590,000	\$ 597,500
Total	\$ 668,362	\$ 554,679	\$ 590,000	\$ 597,500
<u>CDBG Grants</u>				
Business Park Infrastructure	\$ (51,651)	\$ -	\$ -	\$ -
Total	\$ (51,651)	\$ -	\$ -	\$ -

SPECIAL PROJECTS

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGETED</u>	2019-20 <u>PROPOSED</u>
<u>Housing Development Grants</u>				
HUD-Neighborhood Stabilization Program	\$ 4,968	\$ -	\$ -	\$ -
Federal Home Loan Bank Grant	123,576	-	152,010	152,010
	<u>\$ 128,544</u>	<u>\$ -</u>	<u>\$ 152,010</u>	<u>\$ 152,010</u>
<u>Health</u>				
County Health Department	\$ 21,150	\$ 21,150	\$ 21,150	\$ 21,150
Human Society	59,298	59,298	61,100	63,000
Special Animal Control Project	789	1,060	2,000	2,000
First Responder	25,482	22,286	27,000	27,000
	<u>\$ 106,719</u>	<u>\$ 103,793</u>	<u>\$ 111,250</u>	<u>\$ 113,150</u>
<u>Casino Revenue Projects</u>				
Riverfront Economic Development	\$ 108,714	\$ 98,361	\$ 93,000	\$ 84,000
Old Towne Cape	118,500	117,000	117,000	114,000
	<u>\$ 227,214</u>	<u>\$ 215,361</u>	<u>\$ 210,000</u>	<u>\$ 198,000</u>
<u>Sewer Projects</u>				
Sewer Treatment Maint. Project	\$ 218,023	\$ 60,863	\$ 18,000	\$ 18,000
	<u>\$ 218,023</u>	<u>\$ 60,863</u>	<u>\$ 18,000</u>	<u>\$ 18,000</u>
<u>Water Projects</u>				
Meter Replacement Program	\$ 353,349	\$ 139,116	\$ -	\$ -
	<u>\$ 353,349</u>	<u>\$ 139,116</u>	<u>\$ -</u>	<u>\$ -</u>
<u>Solid Waste Projects</u>				
Leaf Collection	\$ 22,086	\$ 36,092	\$ 38,000	\$ 13,000
Public Education	5,447	30,000	40,000	123,554
Storm Damage	4,384	602	-	-
	<u>\$ 31,918</u>	<u>\$ 66,694</u>	<u>\$ 78,000</u>	<u>\$ 136,554</u>
<u>Golf Projects</u>				
Special Events	\$ 3,965	\$ 3,334	\$ 5,000	\$ 3,755
Program Costs	-	88	-	230
	<u>\$ 3,965</u>	<u>\$ 3,423</u>	<u>\$ 5,000</u>	<u>\$ 3,985</u>
<u>Indoor Sports Complex Projects</u>				
League costs	\$ -	\$ 11,259	\$ 12,700	\$ 23,655
Class costs	158	4,555	11,500	9,320
Special event costs	1,707	3,948	7,610	8,960
	<u>\$ 1,865</u>	<u>\$ 19,762</u>	<u>\$ 31,810</u>	<u>\$ 41,935</u>

SPECIAL PROJECTS

	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGETED</u>	2019-20 <u>PROPOSED</u>
<u>Softball Complex Projects</u>				
League costs	\$ 68,940	\$ 64,220	\$ 78,230	\$ 78,500
Storm Damage	37,739	-	-	-
Tournaments	<u>4,667</u>	<u>3,589</u>	<u>4,800</u>	<u>4,255</u>
Total	<u>\$ 111,345</u>	<u>\$ 67,809</u>	<u>\$ 83,030</u>	<u>\$ 82,755</u>
<u>Fleet Management Fund</u>				
Storm Damage	<u>\$ 52,848</u>	<u>\$ 4,620</u>	<u>\$ -</u>	<u>\$ -</u>
Total	<u>\$ 52,848</u>	<u>\$ 4,620</u>	<u>\$ -</u>	<u>\$ -</u>
<u>Employee Benefits Fund</u>				
Federal Taxes	<u>\$ 19,683</u>	<u>\$ 1,530</u>	<u>\$ 20,000</u>	<u>\$ 1,500</u>
Total	<u>\$ 19,683</u>	<u>\$ 1,530</u>	<u>\$ 20,000</u>	<u>\$ 1,500</u>
TOTAL SPECIAL PROJECTS	<u><u>\$ 2,516,425</u></u>	<u><u>\$ 1,973,809</u></u>	<u><u>\$ 2,232,593</u></u>	<u><u>\$ 2,116,039</u></u>

CAPITAL PROJECTS

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>PROPOSED</u>
<u>General Fund</u>				
Fire Station #1 Parking Lot	\$ 12,297	\$ 8,320	\$ -	\$ -
Fencing at Park Maintenance Area	<u>1,280</u>	<u>-</u>	<u>-</u>	<u>-</u>
	\$ 13,577	\$ 8,320	\$ -	\$ -
<u>Airport</u>				
Runway 2/20 Overlay & Rehab	\$ 65,056	\$ 680,561	\$ -	\$ -
Runway 10/28 Lighting Rehab	<u>683,012</u>	<u>29,910</u>	<u>-</u>	<u>-</u>
	\$ 748,068	\$ 710,472	\$ -	\$ -
<u>Parks and Recreation</u>				
Metal Storage Building at Shawnee Community Center	\$ -	\$ 12,500	\$ -	\$ -
	<u>-</u>	<u>12,500</u>	<u>-</u>	<u>-</u>
<u>General Capital Imp. Projects</u>				
Police Station	\$ 11,194,658	\$ 94,041	\$ -	\$ -
Fire Station #4	513,534	(2,691)	-	-
Fire Station #1	509,024	2,428	-	-
Fire Station #2	1,528,223	30,562	-	-
Jim Drury Way	(40,591)	-	-	-
Indoor Sports Complex	<u>280,480</u>	<u>(29,070)</u>	<u>-</u>	<u>-</u>
Total	<u>\$ 13,985,327</u>	<u>\$ 95,270</u>	<u>\$ -</u>	<u>\$ -</u>
<u>Street Capital Improvement</u>				
Sprigg Street Bridge	\$ 5,117,258	\$ (193,527)	\$ -	\$ -
Total	<u>\$ 5,117,258</u>	<u>\$ (193,527)</u>	<u>\$ -</u>	<u>\$ -</u>
<u>STP-U Projects</u>				
Independence/Gordonville Intersection Improvements	\$ 823,203	\$ 1,046	\$ -	\$ -
Total	<u>\$ 823,203</u>	<u>\$ 1,046</u>	<u>\$ -</u>	<u>\$ -</u>
<u>Park Improvements</u>				
Mississippi Riverwalk IV	\$ 5,250	\$ -	\$ -	\$ -
Total	<u>\$ 5,250</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<u>Casino Revenue Fund</u>				
Land Minnesota Street	\$ -	\$ 51,850	\$ -	\$ -
Walking Trail Lighting/Widening	3,499	-	-	-
Sidewalk-Storey's to Janet	722	-	-	-
Air Traffic Control Tower-Red Iron Phase II	-	-	60,000	-
Capaha Field Improvements	727,686	-	-	-
Cape Public Art - Fountain Street	<u>70,523</u>	<u>(7,249)</u>	<u>-</u>	<u>-</u>
	\$ 802,431	\$ 44,600	\$ 60,000	\$ -

CAPITAL PROJECTS

	<u>2016-17 ACTUAL</u>	<u>2017-18 ACTUAL</u>	<u>2018-19 BUDGET</u>	<u>2019-20 PROPOSED</u>
<u>Riverfront Region Economic Development Fund</u>				
Riverfront Projects	\$ -	\$ -	\$ 270,160	\$ 266,115
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 270,160</u>	<u>\$ 266,115</u>
<u>Enterprise Funds Projects</u>				
I/I Program	\$ (118,193)	\$ -	\$ 100,000	\$ 150,000
Other Sewer Projects	70,479	22,863	125,000	-
Main Extensions for Development	82,768	13,547	125,000	125,000
2" Water Main Replacement	-	118,897	125,000	125,000
Wastewater Treatment Plant Replacement	1,212,603	470,505	-	-
Scada Upgrades	170,329	-	-	-
Lift Station Upgrades	263,000	-	-	-
Pump Upgrades	49,891	-	-	-
Water Distribution Improvements	40,874	-	100,000	100,000
Distribution Main-Co Rd 618 & Ballwin & Veterans Memorial Drive	6,232	-	-	-
Plant 1 Improvements	-	1,972	-	-
Plant #1 Upgrades	-	-	1,486,000	1,020,000
LaSalle Tank	21,905	(11,853)	-	-
LaSalle Booset Pump Station, Generator, and Water Main	97,827	12,401	-	-
Boutin Drive & LaSalle Tank Water Main	5,517	9,981	-	-
Whitner Detention Basin	30,317	-	-	-
Cape Rock/Perryville BPS and Generator	(11,695)	-	-	-
Aquasmi Force Main	46,396	-	-	-
Gordonville Booster Pump	-	115,472	-	-
Boutin Transmission	-	-	650,000	-
Transfer Station	(114,111)	-	-	-
Metal Storage Building Sportsplex	-	18,609	-	-
Gordonville Tank Painting	83,290	940,111	-	-
Water Plant #1 Filter/Secondary Basin	267,000	-	-	-
Meadowbrook Tank #1 Painting	-	393,087	-	-
IPS Automatic Course Screen Phase 1	-	-	200,000	-
Riverfront Force Main Repairs	-	136,822	165,000	-
Replace Three Grit Pumps in Workheads	-	-	-	175,000
Total	<u>\$ 2,204,430</u>	<u>\$ 2,242,413</u>	<u>\$ 3,076,000</u>	<u>\$ 1,695,000</u>

CAPITAL PROJECTS

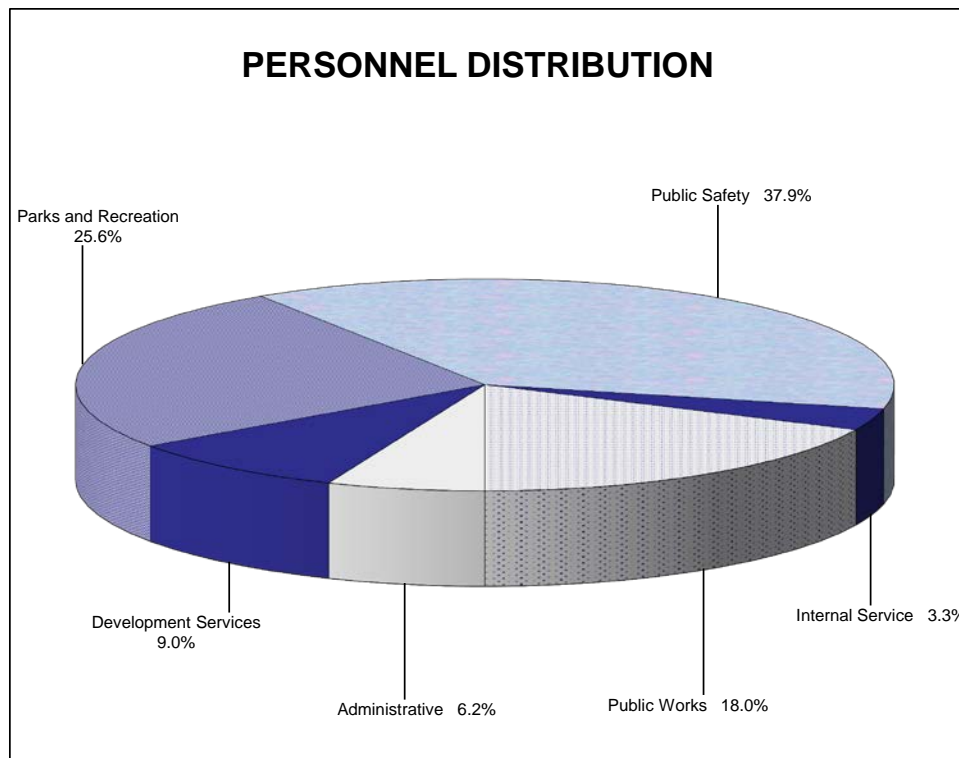
	2016-17 <u>ACTUAL</u>	2017-18 <u>ACTUAL</u>	2018-19 <u>BUDGET</u>	2019-20 <u>PROPOSED</u>
<u>Motor Fuel Tax</u>				
Arena Parking Lot	\$ 56,004	\$ -	\$ -	\$ -
Southern Expressway and Lynwood Bridge	<u>797</u>	<u>285,244</u>	<u>-</u>	<u>-</u>
Total	<u>\$ 56,801</u>	<u>\$ 285,244</u>	<u>\$ -</u>	<u>\$ -</u>
<u>Transportation Sales Tax</u>				
Existing Street Paving Program	\$ 1,084,886	\$ 469,185	\$ 700,000	\$ 700,000
Downtown Sidewalk Replacement and Riverfront Lighting Upgrade	1,495,385	94,316	-	-
Bloomfield Rd-Benton Hill-White Oaks	3,169,893	166,410	-	-
Walnut St.-Sprigg to West End Blvd	65,193	-	-	-
Veterans Memorial Dr.-Ph V	320,041	97,255	-	-
Sprigg St. Sidewalk Improv.	118,665	-	-	-
Lexington-Sherwood & W. Cape Rock	59,960	746,969	-	-
Independence Gordonville to Sunset	-	-	-	3,300,000
Main-Roberts to East Cape Rock	-	-	-	1,000,000
West End - Rose to Bertling	-	79,654	-	2,900,000
Independence Sidewalk	24,875	12,979	-	-
Sloan Creek Bridge Super Structure	173,267	945,315	-	-
Concrete Street Repair	702,212	1,112,188	850,000	850,000
Sprigg, William to Broadway	-	-	1,700,000	-
Upgrade Street Lights to LED Bulbs	1,582	211,815	115,000	115,000
Mustang Drive Project	-	-	75,000	-
Neighborhood Street Repair	<u>1,953,990</u>	<u>178,704</u>	<u>-</u>	<u>-</u>
Total	<u>\$ 9,169,948</u>	<u>\$ 4,114,791</u>	<u>\$ 3,440,000</u>	<u>\$ 8,865,000</u>
TOTAL CAPITAL PROJECTS	<u><u>\$ 32,926,293</u></u>	<u><u>\$ 7,321,128</u></u>	<u><u>\$ 6,846,160</u></u>	<u><u>\$ 10,826,115</u></u>

AUTHORIZED POSITIONS SUMMARY
Full Time Equivalents (FTE's)

	<u>Actual 2013-14</u>	<u>Actual 2014-15</u>	<u>Actual 2015-16</u>	<u>Actual 2016-17</u>	<u>Actual 2017-18</u>	<u>Actual 2018-19</u>	<u>Proposed 2019-20</u>
<u>Administrative</u>							
City Manager	3.35	3.40	3.40	4.40	4.40	4.40	4.40
City Attorney	3.38	3.50	3.50	3.50	3.50	3.50	3.50
Human Resources	3.30	3.50	3.50	3.50	3.50	4.10	4.10
Finance	7.43	6.88	6.88	6.88	7.85	7.85	7.85
Facility Maintenance	3.00	3.00	3.00	3.00	3.00	3.00	3.99
Municipal Court	5.00	5.00	5.00	5.00	5.50	5.00	5.00
Public Awareness	2.00	2.15	2.15	2.15	2.15	2.15	2.15
Interdepartmental	-	-	-	-	1.30	-	-
TOTAL	<u>27.46</u>	<u>27.43</u>	<u>27.43</u>	<u>28.43</u>	<u>31.20</u>	<u>30.00</u>	<u>30.99</u>
<u>Development Services</u>							
Planning	6.30	4.30	4.30	4.33	5.03	4.00	4.00
Inspection	7.30	7.30	8.30	8.33	8.59	8.40	8.40
Engineering	<u>16.32</u>	<u>16.32</u>	<u>17.02</u>	<u>17.05</u>	<u>16.05</u>	<u>16.05</u>	<u>16.05</u>
<u>Airport</u>							
Operations	8.62	8.66	8.66	9.02	9.02	9.02	9.34
FBO Operations	<u>6.60</u>	<u>6.60</u>	<u>6.60</u>	<u>6.99</u>	<u>6.99</u>	<u>6.99</u>	<u>6.99</u>
Airport Total	15.22	15.26	15.26	16.01	16.01	16.01	16.33
TOTAL	<u>45.14</u>	<u>43.18</u>	<u>44.88</u>	<u>45.72</u>	<u>45.68</u>	<u>44.47</u>	<u>44.79</u>
<u>Parks and Recreation</u>							
Park Maintenance	23.29	23.56	24.25	24.25	24.25	24.17	24.17
Cemetery	3.98	3.98	3.98	3.98	3.98	3.83	3.93
Arena Building Maintenance	3.93	3.93	3.93	3.90	3.90	3.90	3.88
Central Pool	9.23	9.23	9.26	9.26	8.39	8.88	8.54
Family Aquatic Center	15.97	17.02	17.14	17.75	17.65	18.18	17.46
Recreation	11.59	11.31	11.33	11.42	9.70	11.32	11.00
Osage Park	11.49	11.70	11.67	12.48	12.67	13.24	13.02
Shawnee Park Comm. Ctr.	6.09	5.38	5.13	4.85	5.00	4.68	4.50
Golf Course	11.67	11.45	10.95	11.06	10.53	10.48	10.49
Indoor Sports Complex	-	-	-	-	14.96	13.26	13.51
Softball Complex	<u>17.83</u>	<u>17.64</u>	<u>17.56</u>	<u>17.93</u>	<u>17.73</u>	<u>17.58</u>	<u>17.09</u>
TOTAL	<u>115.07</u>	<u>115.20</u>	<u>115.20</u>	<u>116.88</u>	<u>128.76</u>	<u>129.52</u>	<u>127.59</u>
<u>Public Safety</u>							
Health	3.52	3.52	3.52	3.50	3.50	3.50	3.50
Police	91.00	104.46	109.46	112.44	113.44	116.44	120.48
Fire	<u>78.96</u>	<u>65.00</u>	<u>65.00</u>	<u>65.00</u>	<u>65.00</u>	<u>65.00</u>	<u>65.00</u>
TOTAL	<u>173.48</u>	<u>172.98</u>	<u>177.98</u>	<u>180.94</u>	<u>181.94</u>	<u>184.94</u>	<u>188.98</u>
<u>Internal Service</u>							
Information Technology	3.50	3.65	3.65	3.65	3.65	4.15	4.15
Fleet	<u>12.45</u>	<u>12.45</u>	<u>12.45</u>	<u>12.45</u>	<u>12.45</u>	<u>12.45</u>	<u>12.45</u>
TOTAL	<u>15.95</u>	<u>16.10</u>	<u>16.10</u>	<u>16.10</u>	<u>16.10</u>	<u>16.60</u>	<u>16.60</u>

AUTHORIZED POSITIONS SUMMMbY
Full Time Equivalents (FTE's)

	<u>Actual 2013-14</u>	<u>Actual 2014-15</u>	<u>Actual 2015-16</u>	<u>Actual 2016-17</u>	<u>Actual 2017-18</u>	<u>Actual 2018-19</u>	<u>Proposed 2019-20</u>
Public Works							
Street	22.80	22.80	22.81	22.81	22.92	22.92	22.31
Sewer							
Stormwater	6.88	6.88	6.38	6.38	6.38	6.38	6.38
Main Street Levees	0.84	0.84	0.84	0.84	0.84	0.72	0.72
Sludge	3.00	3.00	3.00	3.00	3.00	3.00	4.00
Wastewater Operations	11.92	11.92	11.92	11.92	11.92	11.92	11.92
Line Maintenance	13.18	13.18	13.18	13.18	13.18	13.18	13.18
Sewer Total	<u>35.82</u>	<u>35.82</u>	<u>35.32</u>	<u>35.32</u>	<u>35.32</u>	<u>35.20</u>	<u>36.20</u>
Water	5.72	5.72	5.72	5.72	5.72	6.72	6.72
Solid Waste							
Transfer Station	3.38	3.38	3.38	3.38	3.38	5.38	5.38
Residential	13.09	13.09	13.09	12.09	12.09	12.09	12.09
Commercial							
Landfill							
Recycling	6.63	6.63	6.63	6.63	6.63	6.63	7.13
Solid Waste Total	<u>23.10</u>	<u>23.10</u>	<u>23.10</u>	<u>22.10</u>	<u>22.10</u>	<u>24.10</u>	<u>24.60</u>
TOTAL	<u>87.44</u>	<u>87.44</u>	<u>86.95</u>	<u>85.95</u>	<u>86.06</u>	<u>88.94</u>	<u>89.83</u>
TOTAL FTE'S	<u>464.54</u>	<u>462.33</u>	<u>468.54</u>	<u>474.02</u>	<u>489.74</u>	<u>494.47</u>	<u>498.77</u>



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GRADE/SALARY RANGE SCHEDULE

<u>Grade</u>	<u>Minimum</u>	<u>Midpoint</u>	<u>Maximum</u>
X	91,270	114,795	138,341
W	82,368	103,979	124,862
V	74,901	94,182	113,506
U	67,829	85,342	102,835
T	61,464	77,334	93,142
S	55,682	70,034	84,386
R	50,440	63,482	76,461
Q	45,677	57,491	69,264
P	41,392	52,083	62,733
O	39,416	49,587	59,738
N	37,502	47,195	56,846
M	35,693	44,907	54,101
L	33,966	42,744	51,501
K	32,344	40,685	49,026
J	30,784	38,730	46,654
I	29,286	36,837	44,408
H	27,872	35,090	42,266
G	26,562	33,405	40,227
F	25,272	31,762	38,314
E	24,045	30,243	36,442
D	22,880	28,787	34,694
C	21,798	27,414	33,030
B	20,738	26,062	31,408
A	19,406	24,419	29,432
Public Safety			
LL	78,962	99,310	119,659
KK	71,522	89,964	108,385
JJ	64,796	81,477	98,179
II	58,677	73,816	88,954
HH	53,161	66,892	80,593
GG	48,144	60,613	73,024
FF	43,656	54,893	66,159
EE	41,555	52,252	63,061
DD	39,548	49,728	59,939
CC	37,625	47,323	57,004
BB	35,792	45,064	54,188
AA	34,091	42,863	51,665

TAX RATE ANALYSIS*

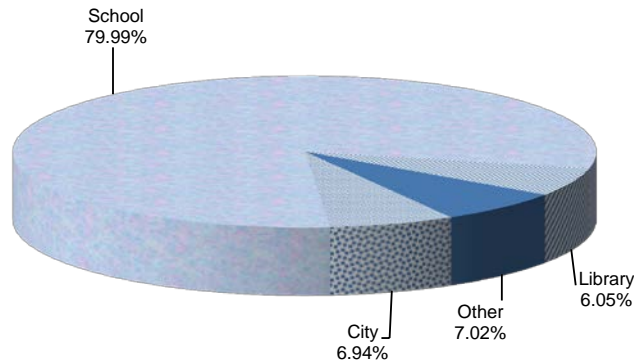
Fiscal Year	General Fund	Library Fund	Health Fund	65 Airport	Parks & Recreation	1984 Bldg. Bonds	Total Levy	Business District
1963-64	0.8700	0.1300	0.0700	0.06	0.17		1.3000	
1964-65	0.8700	0.1400	0.0600	0.05	0.17		1.2900	
1965-66	0.8700	0.2000	0.0600	0.19	0.17		1.4900	
1966-67	0.8700	0.2000	0.0600	0.19	0.17		1.4900	
1967-68	0.8700	0.2000	0.0600	0.19	0.13		1.4500	
1968-69	0.9600	0.2000	0.0600	0.19			1.4100	
1969-70	0.9600	0.2000	0.0600	0.19			1.4100	
1970-71	0.5000	0.2000	0.0600	0.19			0.9500	
1971-72	0.5000	0.2000	0.0600	0.09			0.8500	
1972-73	0.5000	0.2000	0.0600	0.09			0.8500	
1973-74	0.5000	0.2000	0.0600	0.08			0.8400	
1974-75	0.4400	0.1800	0.0500	0.07			0.7400	
1975-76	0.4400	0.2000	0.0500	0.07			0.7600	
1976-77	0.4300	0.2000	0.0600	0.05			0.7400	
1977-78	0.4200	0.2000	0.0700	0.05			0.7400	
1978-79	0.4200	0.2000	0.0700	0.05			0.7400	
1979-80	0.4200	0.2000	0.0700	0.05			0.7400	
1980-81	0.4200	0.2000	0.0700	0.05			0.7400	
1981-82	0.4200	0.2000	0.0500	0.05			0.7200	
1982-83	0.4200	0.2000	0.0500	0.05			0.7200	
1983-84	0.4200	0.2000	0.0500	0.05			0.7200	
1984-85	0.4200	0.2000	0.0500	0.05			0.7200	0.8500
1985-86	0.3000	0.1400	0.0400				0.4800	0.8500
1986-87	0.3000	0.1400	0.0400			0.10	0.5800	0.8500
1987-88	0.3000	0.1400	0.0400			0.10	0.5800	0.8500
1988-89	0.3000	0.1400	0.0400			0.10	0.5800	0.8500
1989-90	0.3000	0.1400	0.0400			0.10	0.5800	0.7700
1990-91	0.3000	0.1400	0.0400			0.10	0.5800	0.7700
1991-92	0.3000	0.1400	0.0400			0.10	0.5800	0.8000
1992-93	0.3100	0.1500	0.0400			0.10	0.6000	0.8000
1993-94	0.3200	0.1600	0.0500			0.10	0.6300	0.8000
1994-95	0.3200	0.1600	0.0500			0.10	0.6300	0.8000
1995-96	0.3200	0.1600	0.0500			0.10	0.6300	0.8000
1996-97	0.3300	0.1700	0.0600			0.10	0.6600	0.8000
1997-98	0.3200	0.1700	0.0600			0.10	0.6500	0.7900
1998-99	0.3200	0.1700	0.0600			0.10	0.6500	0.7900
1999-00	0.3200	0.1700	0.0600			0.10	0.6500	0.7900
2000-01	0.3200	0.1700	0.0600			0.10	0.6500	0.7900
2001-02	0.3128	0.1664	0.0586			0.10	0.6378	0.7838
2002-03	0.3135	0.1665	0.0587			0.10	0.6387	0.7793
2003-04	0.3135	0.1665	0.0587			0.10	0.6387	0.7605
2004-05	0.3135	0.1665	0.0587				0.5387	0.7576
2005-06	0.3135	0.1665	0.0587				0.5387	0.7576
2006-07	0.3135	0.1665	0.0587				0.5387	0.7576
2007-08	0.2991	0.3090	0.0560				0.6641	0.6763
2008-09	0.3030	0.3118	0.0567				0.6715	0.6763
2009-10	0.3004	0.3095	0.0562				0.6661	0.6708
2010-11	0.3018	0.3112	0.0565				0.6695	0.6708
2011-12	0.3018	0.3112	0.0565				0.6695	0.6708
2012-13	0.3027	0.3132	0.0567				0.6726	0.6734
2013-14	0.3027	0.3132	0.0567				0.6726	0.6738
2014-15	0.3027	0.3132	0.0567				0.6726	0.6869
2015-16	0.3027	0.3132	0.0567				0.6726	0.6866
2016-17	0.3037	0.3141	0.0569				0.6747	0.6699
2017-18	0.3033	0.3141	0.0568				0.6742	0.7076
2018-19	0.3037	0.3143	0.0569				0.6749	0.7076

* All tax rates are presented per \$100 of assessed valuation.

ASSESSED VALUE OF TAXABLE PROPERTY

Fiscal Year	Real Estate	Personal Property	Merchants & Manufacturing	R. R. & Utilities	Total	Percent of Change
1964-65	\$32,223,860	\$6,202,220	\$3,505,020	\$1,392,456	\$43,323,556	
1965-66	34,412,340	6,649,080	3,640,340	1,505,642	46,207,402	6.7%
1966-67	35,604,340	7,332,440	3,715,960	1,753,515	48,406,255	4.8%
1967-68	38,355,900	8,082,200	3,832,540	2,031,867	52,302,507	8.0%
1968-69	42,186,000	8,237,220	4,198,580	2,224,729	56,846,529	8.7%
1969-70	43,981,400	8,668,680	4,102,600	2,441,012	59,193,692	4.1%
1970-71	45,439,880	8,863,100	4,274,420	2,626,754	61,204,154	3.4%
1971-72	47,000,480	9,786,720	4,345,800	2,783,860	63,916,860	4.4%
1972-73	50,059,300	9,764,480	4,619,500	2,930,205	67,373,485	5.4%
1973-74	54,712,920	10,686,700	5,286,160	3,110,970	73,796,750	9.5%
1974-75	63,400,200	11,756,920	5,874,980	3,474,335	84,506,435	14.5%
1975-76	65,330,200	11,923,720	6,057,040	4,068,333	87,379,293	3.4%
1976-77	68,883,290	11,810,410	6,305,540	4,235,363	91,234,603	4.4%
1977-78	73,046,700	10,338,290	6,491,940	4,340,871	94,217,801	3.3%
1978-79	78,801,900	12,395,315	6,679,400	5,006,308	102,882,923	9.2%
1979-80	80,342,400	13,123,035	6,684,900	4,880,684	105,031,019	2.1%
1980-81	84,762,810	13,660,940	6,651,520	5,412,522	110,487,792	5.2%
1981-82	98,001,550	13,749,508	6,764,940	5,330,614	123,846,612	12.1%
1982-83	98,615,210	13,389,800	12,915,080	5,421,885	130,341,975	5.2%
1983-84	100,419,370	14,837,940	12,608,280	4,198,382	132,063,972	1.3%
1984-85	99,992,640	13,586,410	13,048,370	13,844,701	140,472,121	6.4%
1985-86	156,607,540	28,628,085		19,026,515	204,262,140	45.4%
1986-87	161,046,740	29,644,440		20,464,762	211,155,942	3.4%
1987-88	165,181,180	29,852,921		20,611,933	215,646,034	2.1%
1988-89	169,915,310	30,499,772		20,331,289	220,746,371	2.4%
1989-90	177,974,550	32,833,840		20,697,281	231,505,671	4.9%
1990-91	181,481,140	32,995,384		20,683,803	235,160,327	1.6%
1991-92	184,638,910	40,378,970		21,491,906	246,509,786	4.8%
1992-93	188,852,960	42,109,675		22,146,745	253,109,380	2.7%
1993-94	195,809,200	45,126,875		17,950,900	258,886,975	2.3%
1994-95	203,600,210	51,733,340		19,113,775	274,447,325	6.0%
1995-96	208,809,260	61,421,730		18,527,925	288,758,915	5.2%
1996-97	215,300,380	69,259,255		19,044,414	303,604,049	5.1%
1997-98	245,894,550	72,237,580		19,406,348	337,538,478	11.2%
1998-99	251,356,660	74,549,645		19,905,580	345,811,885	2.5%
1999-00	260,802,360	77,883,292		20,345,362	359,031,014	3.8%
2000-01	269,016,020	85,006,163		21,291,449	375,313,632	4.5%
2001-02	296,023,850	87,066,979		22,577,736	405,668,565	8.1%
2002-03	302,459,240	86,673,333		21,998,931	411,131,504	1.3%
2003-04	314,074,280	82,030,473		21,820,611	417,925,364	1.7%
2004-05	321,044,100	80,569,040		23,284,355	424,897,495	1.7%
2005-06	346,656,300	85,331,600		15,302,627	447,290,527	5.3%
2006-07	361,998,920	94,755,320		15,006,408	471,760,648	5.5%
2007-08	408,385,280	97,850,863		15,766,380	522,002,523	10.6%
2008-09	421,542,710	90,205,672		15,241,138	526,989,520	1.0%
2009-10	432,056,440	90,443,151		16,382,003	538,881,594	2.3%
2010-11	436,383,490	88,756,143		17,016,310	542,155,943	0.6%
2011-12	441,787,760	86,786,204		18,075,415	546,649,379	0.8%
2012-13	444,515,940	89,254,739		18,277,472	552,048,151	1.0%
2013-14	464,088,030	104,466,758		18,422,026	586,976,814	6.3%
2014-15	473,052,490	109,377,874		19,401,222	601,831,586	2.5%
2015-16	478,128,650	118,311,608		21,179,053	617,619,311	2.6%
2016-17	484,614,340	115,659,020		21,212,084	621,485,444	0.6%
2017-18	503,024,280	116,243,334		21,608,170	640,875,784	3.1%
2018-19	511,342,160	121,991,825		21,397,543	654,731,528	2.2%
				Average Change		5.3%
				5 Year Average Change		2.2%

What Does a City Property Owner Pay?



<u>Year</u>	<u>City</u>	<u>Road/Bridge</u>	<u>School</u>	<u>Library</u>	<u>Other</u>	<u>Total</u>
1984	0.5200	0.3500	3.3200	0.2000	0.2300	4.6200
1985	0.3400	0.2500	2.3400	0.1400	0.1700	3.2400
1986	0.4400	0.2500	2.3600	0.1400	0.2700	3.4600
1987	0.4400	0.2500	2.4600	0.1400	0.2700	3.5600
1988	0.4400	0.2500	2.9200	0.1400	0.2700	4.0200
1989	0.4400	0.2500	2.8400	0.1400	0.2700	3.9400
1990	0.4400	0.2500	2.8300	0.1400	0.2700	3.9300
1991	0.4400	0.2600	2.8500	0.1400	0.3200	4.0100
1992	0.4500	0.2600	2.8700	0.1500	0.3200	4.0500
1993	0.4700	0.2700	2.8700	0.1600	0.3200	4.0900
1994	0.4700	0.2700	2.8600	0.1600	0.3200	4.0800
1995	0.4700	0.2800	2.8800	0.1600	0.3400	4.1300
1996	0.4900	0.2800	2.8800	0.1700	0.3400	4.1600
1997	0.4800	0.2700	3.3800	0.1700	0.3400	4.6400
1998	0.4800	0.2700	3.4100	0.1700	0.3400	4.6700
1999	0.4800	0.2700	3.4100	0.1700	0.3400	4.6700
2000	0.4800	0.2700	3.4100	0.1700	0.3400	4.6700
2001	0.4714	0.2639	3.9900	0.1664	0.3345	5.2262
2002	0.4722	0.2681	3.9900	0.1665	0.3410	5.2378
2003	0.4722	0.2681	3.9900	0.1665	0.3410	5.2378
2004	0.3722	0.2681	4.1600	0.1665	0.3410	5.3078
2005	0.3722	0.2681	4.1600	0.1665	0.3410	5.3078
2006	0.3722	0.2681	4.1567	0.1665	0.3410	5.3045
2007	0.3551	0.0000	4.0284	0.3090	0.3287	5.0212
2008	0.3597	0.0000	4.1567	0.3118	0.3299	5.1581
2009	0.3566	0.0000	4.1567	0.3095	0.3275	5.1503
2010	0.3583	0.0000	4.1567	0.3112	0.3275	5.1537
2011	0.3583	0.0000	4.1567	0.3112	0.2890	5.1152
2012	0.3594	0.0000	4.1567	0.3132	0.3662	5.1955
2013	0.3594	0.0000	4.1567	0.3132	0.3729	5.2022
2014	0.3594	0.0000	4.1567	0.3132	0.3891	5.2184
2015	0.3594	0.0000	4.1567	0.3132	0.3631	5.1924
2016	0.3606	0.0000	4.1567	0.3141	0.3569	5.1883
2017	0.3601	0.0000	4.1567	0.3141	0.3782	5.2091
2018	0.3606	0.0000	4.1567	0.3143	0.3650	5.1966

The reduction in tax rates in 1985 is a direct result of reassessment. At the present, the County assesses residential property at 19% of its actual value (as determined by Missouri statutes.) In 2018, the City's tax levy was .3606 per \$100 of assessed valuation. An individual who owns a home with an actual value of \$100,000 will pay the following tax to the City:

$$\begin{aligned}
 & \$100,000 \times 19\% = \$19,000 \text{ Assessed Valuation} \\
 & \$19,000/100 = 190 \times .3606 = \$68.51 \text{ (City Property Tax)}
 \end{aligned}$$

CITY OF CAPE GIRARDEAU
Debt Statement

	<u>Outstanding Principal Balance</u>	<u>Debt Service Reserves</u>	<u>Net Debt Outstanding</u>	<u>Authorized By</u>
State Revolving Fund Bonds				
2000B Sewer SRF Bonds	3,275,000		3,275,000	Public Vote
2012 SRF Sewer Revenue Direct Loan	25,785,000		25,785,000	Public Vote
2013A SRF Sewer Revenue Direct Loan	2,696,000		2,696,000	Public Vote
2013B SRF Sewer Revenue Direct Loan	29,652,000		29,652,000	Public Vote
	61,408,000		61,408,000	
Revenue Bonds				
2010 MO Waterworks System Revenue Bonds	617,000		617,000	Public Vote
2012 Water System Refunding Revenue Bonds	9,905,000		9,905,000	Public Vote
	10,522,000		10,522,000	
Annual Appropriation Debt				
2013 Direct Loan	3,238,522		3,238,522	Council Election
2015A Special Obligation Bonds	7,525,000		7,525,000	Public Vote
2016 Special Obligation Bonds	18,590,000		18,590,000	Public Vote
2018 Special Obligation Bonds	8,710,000		8,710,000	Public Vote
	38,063,522		38,063,522	
 TOTAL CURRENT OUTSTANDING OBLIGATIONS	\$109,993,522		\$109,993,522	

Computation of Legal Debt Margin

Assessed Value	<u>\$654,731,528</u>
 Legal Debt Margin:	
Legal Debt Margin -Debt limitation - 20 percent of total assessed value	<u>\$130,946,306</u> 1)

1) No General Obligation debt currently outstanding.

CITY OF CAPE GIRARDEAU
Total Debt Service Outstanding By Bond Type
July 1, 2019

	State Revolving Fund <u>Bonds</u>	Revenue <u>Bonds</u>	Leasehold Revenue <u>Bonds</u>	Special Obligation <u>Bonds</u>	<u>TOTAL</u>
06-30-20	6,331,451	1,429,931	59,108	2,530,788	10,351,278
06-30-21	6,197,350	1,430,131	59,357	2,697,388	10,384,226
06-30-22	4,523,717	1,430,781	59,792	2,814,864	8,829,154
06-30-23	4,522,867	1,430,831	60,208	2,899,088	8,912,994
06-30-24	4,521,103	1,430,281	60,607	2,920,738	8,932,729
06-30-25	4,519,400	1,428,250	60,987	2,949,226	8,957,863
06-30-26	4,518,710	1,429,688	61,450	2,549,226	8,559,074
06-30-27	4,517,961	1,429,375	61,892	2,565,126	8,574,354
06-30-28	4,514,117	972,250	62,416	2,582,946	8,131,729
06-30-29	4,514,164	973,069	62,818	2,610,352	8,160,403
06-30-30	4,512,009	972,800	63,301	2,628,490	8,176,600
06-30-31	4,509,613	968,200		3,767,494	9,245,307
06-30-32	4,506,941	972,400		3,591,730	9,071,071
06-30-33	4,505,945			3,593,116	8,099,061
06-30-34	4,503,529			2,924,560	7,428,089
06-30-35	2,245,715			794,260	3,039,975
06-30-36				474,954	474,954
	<u>\$73,464,592</u>	<u>\$16,297,987</u>	<u>\$671,936</u>	<u>\$44,894,346</u>	<u>\$135,328,861</u>

CITY OF CAPE GIRARDEAU
 Total Debt Service Outstanding by Repayment Source
 July 1, 2019

	<u>User Fees</u>	<u>Taxes</u>	<u>General Fund Revenues</u>	<u>State Subsidy (SRF)</u>	<u>Debt Reserves</u>	<u>Total</u>
06-30-20	1,259,654	8,997,685		93,939		10,351,278
06-30-21	1,261,478	9,091,563		31,185		10,384,226
06-30-22	1,263,813	7,565,341				8,829,154
06-30-23	1,260,404	7,652,590				8,912,994
06-30-24	1,261,378	7,671,351				8,932,729
06-30-25	1,260,327	7,697,536				8,957,863
06-30-26	1,262,278	7,296,796				8,559,074
06-30-27	1,262,307	7,312,047				8,574,354
06-30-28	1,265,456	6,866,273				8,131,729
06-30-29	1,266,052	6,894,351				8,160,403
06-30-30	1,265,254	6,911,346				8,176,600
06-30-31	1,200,987	8,044,320				9,245,307
06-30-32	1,203,438	7,867,633				9,071,071
06-30-33	228,862	7,870,199				8,099,061
06-30-34	226,513	7,201,576				7,428,089
06-30-35	113,988	2,925,987				3,039,975
06-30-36	-	474,954				474,954
	<u>\$16,862,189</u>	<u>\$118,341,548</u>	<u>\$ -</u>	<u>\$125,124</u>	<u>\$ -</u>	<u>\$135,328,861</u>

DEBT SERVICE
Schedule of Requirements
STATE REVOLVING FUND
2000B Issue (1)

Period Ending	Interest Rate	Principal Due	Interest Due (2)	Total Payments
07/01/19	5.450%	1,655,000	106,024	1,761,024
01/01/20			44,550	44,550
07/01/20	5.500%	<u>1,620,000</u>	<u>52,650</u>	<u>1,672,650</u>
	5.500%	\$3,275,000	\$203,224	\$3,478,224

Weighted Average Life = 5.9 Months

(1) 70% of gross interest is paid by state subsidy

(2) Gross interest before subsidy. January payments includes .5% administrative fee.

DEBT SERVICE
Schedule of Requirements
STATE REVOLVING FUND DIRECT LOAN
Issue 2012

Period Ending	Interest Rate	Principal Due	Interest Due (1)	Total Payments
07-01-19	1.430%	688,000	313,288	1,001,288
01-01-20	1.430%	697,000	304,929	1,001,929
07-01-20	1.430%	705,000	296,460	1,001,460
01-01-21	1.430%	714,000	287,894	1,001,894
07-01-21	1.430%	723,000	279,219	1,002,219
01-01-22	1.430%	732,000	270,435	1,002,435
07-01-22	1.430%	741,000	261,541	1,002,541
01-01-23	1.430%	750,000	252,538	1,002,538
07-01-23	1.430%	759,000	243,425	1,002,425
01-01-24	1.430%	768,000	234,203	1,002,203
07-01-24	1.430%	778,000	224,872	1,002,872
01-01-25	1.430%	787,000	215,420	1,002,420
07-01-25	1.430%	797,000	205,857	1,002,857
01-01-26	1.430%	807,000	196,174	1,003,174
07-01-26	1.430%	817,000	186,369	1,003,369
01-01-27	1.430%	827,000	176,442	1,003,442
07-01-27	1.430%	837,000	166,394	1,003,394
01-01-28	1.430%	847,000	156,225	1,003,225
07-01-28	1.430%	858,000	145,934	1,003,934
01-01-29	1.430%	868,000	135,509	1,003,509
07-01-29	1.430%	879,000	124,963	1,003,963
01-01-30	1.430%	890,000	114,283	1,004,283
07-01-30	1.430%	901,000	103,469	1,004,469
01-01-31	1.430%	912,000	92,522	1,004,522
07-01-31	1.430%	923,000	81,441	1,004,441
01-01-32	1.430%	934,000	70,227	1,004,227
07-01-32	1.430%	946,000	58,879	1,004,879
01-01-33	1.430%	958,000	47,385	1,005,385
07-01-33	1.430%	969,000	35,745	1,004,745
01-01-34	1.430%	981,000	23,972	1,004,972
07-01-34	1.430%	992,000	12,053	1,004,053
	1.430%	\$25,785,000	\$5,318,067	\$31,103,067

Weighted Average Life = 95.85 Months

1) Includes 1% Administrative fee

DEBT SERVICE
Schedule of Requirements
STATE REVOLVING FUND DIRECT LOAN
Issue 2013A

Period Ending	Interest Rate	Principal Due	Interest Due (1)	Total Payments
07-01-19	1.390%	73,000	32,217	105,217
01-01-20	1.390%	74,000	31,345	105,345
07-01-20	1.390%	75,000	30,461	105,461
01-01-21	1.390%	75,000	29,564	104,564
07-01-21	1.390%	76,000	28,668	104,668
01-01-22	1.390%	77,000	27,760	104,760
07-01-22	1.390%	78,000	26,840	104,840
01-01-23	1.390%	79,000	25,908	104,908
07-01-23	1.390%	80,000	24,964	104,964
01-01-24	1.390%	81,000	24,008	105,008
07-01-24	1.390%	82,000	23,040	105,040
01-01-25	1.390%	83,000	22,060	105,060
07-01-25	1.390%	84,000	21,068	105,068
01-01-26	1.390%	85,000	20,064	105,064
07-01-26	1.390%	86,000	19,048	105,048
01-01-27	1.390%	87,000	18,021	105,021
07-01-27	1.390%	88,000	16,981	104,981
01-01-28	1.390%	89,000	15,929	104,929
07-01-28	1.390%	90,000	14,866	104,866
01-01-29	1.390%	91,000	13,790	104,790
07-01-29	1.390%	92,000	12,703	104,703
01-01-30	1.390%	93,000	11,603	104,603
07-01-30	1.390%	94,000	10,492	104,492
01-01-31	1.390%	95,000	9,369	104,369
07-01-31	1.390%	96,000	8,234	104,234
01-01-32	1.390%	97,000	7,086	104,086
07-01-32	1.390%	98,000	5,927	103,927
01-01-33	1.390%	99,000	4,756	103,756
07-01-33	1.390%	100,000	3,573	103,573
01-01-34	1.390%	102,000	2,378	104,378
07-01-34	1.390%	97,000	1,159	98,159
	1.390%	\$2,696,000	\$543,880	\$3,239,880

Weighted Average Life = 95.29 Months

1) Includes 1% Administrative fee

DEBT SERVICE
Schedule of Requirements
STATE REVOLVING FUND DIRECT LOAN
Issue 2013B

Period Ending	Interest Rate	Principal Due (2)	Interest Due (1)	Total Payments
07-01-19	1.390%	802,000	354,341	1,156,341
01-01-20	1.390%	811,000	344,758	1,155,758
07-01-20	1.390%	821,000	335,066	1,156,066
01-01-21	1.390%	830,000	325,255	1,155,255
07-01-21	1.390%	840,000	315,337	1,155,337
01-01-22	1.390%	849,000	305,299	1,154,299
07-01-22	1.390%	859,000	295,153	1,154,153
01-01-23	1.390%	869,000	284,888	1,153,888
07-01-23	1.390%	879,000	274,503	1,153,503
01-01-24	1.390%	889,000	263,999	1,152,999
07-01-24	1.390%	899,000	253,376	1,152,376
01-01-25	1.390%	909,000	242,633	1,151,633
07-01-25	1.390%	920,000	231,770	1,151,770
01-01-26	1.390%	930,000	220,776	1,150,776
07-01-26	1.390%	941,000	209,663	1,150,663
01-01-27	1.390%	952,000	198,418	1,150,418
07-01-27	1.390%	962,000	187,041	1,149,041
01-01-28	1.390%	973,000	175,547	1,148,547
07-01-28	1.390%	985,000	163,918	1,148,918
01-01-29	1.390%	996,000	152,147	1,148,147
07-01-29	1.390%	1,007,000	140,245	1,147,245
01-01-30	1.390%	1,019,000	128,212	1,147,212
07-01-30	1.390%	1,030,000	116,035	1,146,035
01-01-31	1.390%	1,042,000	103,726	1,145,726
07-01-31	1.390%	1,054,000	91,274	1,145,274
01-01-32	1.390%	1,066,000	78,679	1,144,679
07-01-32	1.390%	1,078,000	65,940	1,143,940
01-01-33	1.390%	1,091,000	53,058	1,144,058
07-01-33	1.390%	1,103,000	40,021	1,143,021
01-01-34	1.390%	1,116,000	26,840	1,142,840
07-01-34	1.390%	1,130,000	13,504	1,143,504
	1.390%	\$29,652,000	\$5,991,420	\$35,643,420

Weighted Average Life = 95.45 Months

1) Includes 1% Administrative fee

2) Through June 25, 2015 only \$28,374,137 of this loan has been disbursed.

DEBT SERVICE
Schedule of Requirements
MISSOURI WATERWORKS SYSTEM REVENUE BONDS
2010 Issue

Period Ending	Interest Rate	Principal Due	Interest Due	Total Payments
07-01-19	1.490%	24,900	4,597	29,497
01-01-20	1.490%	25,200	4,411	29,611
07-01-20	1.490%	25,400	4,223	29,623
01-01-21	1.490%	25,700	4,034	29,734
07-01-21	1.490%	26,000	3,843	29,843
01-01-22	1.490%	26,300	3,649	29,949
07-01-22	1.490%	26,600	3,453	30,053
01-01-23	1.490%	26,900	3,255	30,155
07-01-23	1.490%	27,200	3,055	30,255
01-01-24	1.490%	27,500	2,852	30,352
07-01-24	1.490%	27,800	2,647	30,447
01-01-25	1.490%	28,100	2,440	30,540
07-01-25	1.490%	28,400	2,231	30,631
01-01-26	1.490%	28,800	2,019	30,819
07-01-26	1.490%	29,100	1,804	30,904
01-01-27	1.490%	29,400	1,588	30,988
07-01-27	1.490%	29,800	1,369	31,169
01-01-28	1.490%	30,100	1,147	31,247
07-01-28	1.490%	30,400	922	31,322
01-01-29	1.490%	30,800	696	31,496
07-01-29	1.490%	31,100	466	31,566
01-01-30	1.490%	31,500	235	31,735
	1.490%	\$617,000	\$54,936	\$671,936

Weighted Average Life= 65.705 Months

DEBT SERVICE
Schedule of Requirements
WATER SYSTEM REFUNDING REVENUE BONDS
Issue 2012

Period Ending	Interest Rate	Principal Due	Interest Due (2)	Total Payments
07-01-19			174,966	174,966
01-01-20	4.000%	620,000	174,966	794,966
07-01-20			162,566	162,566
01-01-21	3.000%	645,000	162,566	807,566
07-01-21			152,891	152,891
01-01-22	3.000%	665,000	152,891	817,891
07-01-22			142,916	142,916
01-01-23	3.000%	685,000	142,916	827,916
07-01-23			132,641	132,641
01-01-24	3.125%	705,000	132,641	837,641
07-01-24			121,625	121,625
01-01-25	3.250%	725,000	121,625	846,625
07-01-25			109,844	109,844
01-01-26	3.375%	750,000	109,844	859,844
07-01-26			97,188	97,188
01-01-27	3.500%	775,000	97,188	872,188
07-01-27			83,625	83,625
01-01-28	3.625%	805,000	83,625	888,625
07-01-28			69,034	69,034
01-01-29	3.625%	835,000	69,034	904,034
07-01-29			53,900	53,900
01-01-30	4.000%	865,000	53,900	918,900
07-01-30			36,600	36,600
01-01-31	4.000%	895,000	36,600	931,600
07-01-31			18,700	18,700
01-01-32	4.000%	935,000	18,700	953,700
	3.677%	\$9,905,000	\$2,712,988	\$12,617,988

Weighted Average Life = 83.62 Months

DEBT SERVICE
 Schedule of Requirements
 SOUTHEAST MISSOURI STATE UNIVERSITY DIRECT LOAN
 Issue 2013

Period Ending	Interest Rate (1)	Principal Due	Interest Due (1)	Total Payments
02-04-20	2.77%	390,450	69,550	460,000
02-04-21	2.77%	401,104	58,896	460,000
02-04-22	2.77%	412,376	47,624	460,000
02-04-23	2.77%	423,799	36,201	460,000
02-04-24	2.77%	435,538	24,462	460,000
02-04-25	2.77%	447,568	12,432	460,000
02-04-26	2.77%	280,504 2)	179,496	460,000
02-04-27	2.77%	447,182 2)	12,818	460,000
	2.770%	\$3,238,522	\$441,478	\$3,680,000

Weighted Average Life = 48.84 Months

- 1) Direct loan included no provision for interest. Imputed interest rate was based on true interest cost of twelve years level debt service on annual appropriate bond as of the date of closing.
- 2) Direct Loan was extended by two years for Capaha Field Improvements and Fountain Street Sculpture

DEBT SERVICE
Schedule of Requirements
SPECIAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
2015A Issue

Period Ending	Interest Rate	Principal Due	Interest Due	Total Payments
12-01-19			111,480	111,480
06-01-20	2.500%	600,000	111,480	711,480
12-01-20			103,980	103,980
06-01-21	2.500%	625,000	103,980	728,980
12-01-21			96,168	96,168
06-01-22	2.500%	655,000	96,168	751,168
12-01-22			87,980	87,980
06-01-23	2.500%	670,000	87,980	757,980
12-01-23			79,605	79,605
06-01-24	2.750%	695,000	79,605	774,605
12-01-24			70,049	70,049
06-01-25	3.000%	720,000	70,049	790,049
12-01-25			59,249	59,249
06-01-26	3.000%	330,000	59,249	389,249
12-01-26			54,299	54,299
06-01-27	3.000%	340,000	54,299	394,299
12-01-27			49,199	49,199
06-01-28	3.125%	355,000	49,199	404,199
12-01-28			43,652	43,652
06-01-29	3.250%	365,000	43,652	408,652
12-01-29			37,721	37,721
06-01-30	3.350%	370,000	37,721	407,721
12-01-30			31,523	31,523
06-01-31	3.375%	360,000	31,523	391,523
12-01-31			25,448	25,448
06-01-32	3.500%	345,000	25,448	370,448
12-01-32			19,411	19,411
06-01-33	3.500%	355,000	19,411	374,411
12-01-33			13,198	13,198
06-01-34	3.500%	365,000	13,198	378,198
12-01-34			6,811	6,811
06-01-35	3.625%	265,000	6,811	271,811
12-01-35			2,008	2,008
06-01-36	3.650%	110,000	2,008	112,008
	3.211%	\$7,525,000	\$1,783,562	\$9,308,562

Weighted Average Life= 87.656 Months

DEBT SERVICE
Schedule of Requirements
SPECIAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
2016 Issue

Period Ending	Interest Rate	Principal Due	Interest Due	Total Payments
12-01-19			245,109	245,109
06-01-20	2.000%	920,000	245,109	1,165,109
12-01-20			235,909	235,909
06-01-21	2.000%	1,095,000	235,909	1,330,909
12-01-21			224,959	224,959
06-01-22	2.000%	1,220,000	224,959	1,444,959
12-01-22			212,759	212,759
06-01-23	2.000%	1,330,000	212,759	1,542,759
12-01-23			199,459	199,459
06-01-24	2.000%	1,370,000	199,459	1,569,459
12-01-24			185,759	185,759
06-01-25	2.000%	1,420,000	185,759	1,605,759
12-01-25			171,559	171,559
06-01-26	2.000%	1,460,000	171,559	1,631,559
12-01-26			156,959	156,959
06-01-27	2.125%	1,505,000	156,959	1,661,959
12-01-27			140,969	140,969
06-01-28	3.000%	1,550,000	140,969	1,690,969
12-01-28			117,719	117,719
06-01-29	4.000%	1,625,000	117,719	1,742,719
12-01-29			85,219	85,219
06-01-30	4.000%	1,715,000	85,219	1,800,219
12-01-30			50,919	50,919
06-01-31	3.000%	1,190,000	50,919	1,240,919
12-01-31			33,069	33,069
06-01-32	3.000%	430,000	33,069	463,069
12-01-32			26,619	26,619
06-01-33	3.000%	450,000	26,619	476,619
12-01-33			19,869	19,869
06-01-34	3.000%	470,000	19,869	489,869
12-01-34			12,819	12,819
06-01-35	3.000%	490,000	12,819	502,819
12-01-35			5,469	5,469
06-01-36	3.125%	350,000	5,469	355,469
	2.918%	\$18,590,000	\$4,250,286	\$22,840,286

Weighted Average Life= 93.112 Months

DEBT SERVICE
Schedule of Requirements
SPECIAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
2018 Issue

Period Ending	Interest Rate	Principal Due	Interest Due	Total Payments
12-01-19			148,805	148,805
06-01-20			148,805	148,805
12-01-20			148,805	148,805
06-01-21			148,805	148,805
12-01-21			148,805	148,805
06-01-22			148,805	148,805
12-01-22			148,805	148,805
06-01-23			148,805	148,805
12-01-23			148,805	148,805
06-01-24			148,805	148,805
12-01-24			148,805	148,805
06-01-25			148,805	148,805
12-01-25			148,805	148,805
06-01-26			148,805	148,805
12-01-26			148,805	148,805
06-01-27			148,805	148,805
12-01-27			148,805	148,805
06-01-28			148,805	148,805
12-01-28			148,805	148,805
06-01-29			148,805	148,805
12-01-29			148,805	148,805
06-01-30			148,805	148,805
12-01-30			148,805	148,805
06-01-31	3.300%	1,755,000	148,805	1,903,805
12-01-31			119,848	119,848
06-01-32	3.400%	2,460,000	119,848	2,579,848
12-01-32			78,028	78,028
06-01-33	3.450%	2,540,000	78,028	2,618,028
12-01-33			34,213	34,213
06-01-34	3.500%	<u>1,955,000</u>	<u>34,213</u>	<u>1,989,213</u>
	3.422%	\$8,710,000	\$4,035,498	\$12,745,498

Weighted Average Life= 161.47 Months

FEE SCHEDULE

Effective July 1, 2019

Fees are non-refundable, unless an application is canceled by the City or the applicant. Upon receipt of written notification of cancelling an application, the applicant will receive a refund of any amount paid which exceeds the cost incurred by the City in processing and reviewing the application to date.

APPLICATION FEES

ADMINISTRATIVE RELIEF - Planning Services Division

\$75.00 application fee per section

CBD DESIGN STANDARDS APPROVAL - Planning Services Division

No fee

CERTIFICATE OF APPROPRIATENESS - Planning Services Division

No fee

EXCEPTION – Planning Services Division

\$75.00 application fee per section

LOCAL HISTORIC DISTRICT DESIGNATION - Planning Services Division

\$126.00 application fee

LOCAL HISTORIC LANDMARK DESIGNATION - Planning Services Division

\$126.00 application fee

REZONING / SPECIAL USE PERMIT - Planning Services Division

\$135.00 application fee + \$80.00 if rezoning to Planned Development (PD)

VARIANCE - Planning Services Division

\$75.00 application fee per section

BOARD OF APPEALS – Inspection Services Division

\$150.00 application fee

LICENSE AND INDEMNITY – Engineering Division

\$50.00 application fee

VACATION OF RIGHT-OF-WAY OR EASEMENT – Engineering Division

\$150.00 application fee

ENVELOPES – Planning Services Division

\$2.60 per adjacent property owner if not included with Application. This applies to Administrative Relief, Exception, Rezoning, Special Use Permit and Variance.

INSPECTION FEES

INFRASTRUCTURE IMPROVEMENTS / RELOCATIONS / MODIFICATIONS (STREETS, WATER, SANITARY SEWER, AND PUBLIC STORM WATER) - Engineering Division

Actual inspection costs

LICENSE FEES

RESIDENTIAL RENTAL LICENSE - Inspection Services Division

One (1) - five (5) units	=	\$ 50.00 (renewable annually)
Six (6) or more units	=	\$100.00 (renewable annually)
Re-inspection fee	=	\$ 65.00
Missed inspection fee	=	\$ 65.00

License Renewal Late Fees

\$ 0.50 per day beginning on day 31 and every calendar day thereafter past renewal date

TRADE LICENSES - Inspection Services Division

Building trade licenses	=	\$ 45.00 (renewable annually)
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License Renewal Late Fees

\$ 0.50 per day beginning on day 31 and every calendar day thereafter past renewal date

PERMIT FEES

BUILDING PERMITS - Inspection Services Division

Demolition

\$75.00 (flat fee)

New Construction and Additions

0 - 1,000 sq ft	=	\$.125 per sq ft (\$80.00 minimum)
1,000 sq ft – 2,500 sq ft	=	\$125.00 + \$.125 per sq ft for area over 1,000 sq ft
2,501 sq ft – 10,000 sq ft	=	\$250.00 + \$.125 per sq ft over 2,500 sq ft
Over 10,000 sq ft	=	\$462.50 + \$.125 per sq ft for area over 10,000 sq ft

Re-Inspection Fees

\$30.00 per inspection after the first two (2) inspections

Remodeling

\$0 - \$3,000	=	\$ 80.00
\$3,001 - \$10,000	=	\$ 130.00 + \$3.50 each additional \$1,000 (next \$7,000)
\$10,001 - \$50,000	=	\$ 155.00 + \$2.50 each additional \$1,000 (next \$40,000)
\$50,001 - \$100,000	=	\$210 + \$1.50 each additional \$1,000 (next \$50,000)
Over \$100,000	=	\$255 + \$1.00 each additional \$1,000 (over \$100,000)

Signs and Billboards

Sign	=	\$ 65.00
Billboard	=	\$ 50.00

Miscellaneous

Commercial driveway	=	\$ 75.00
Residential driveway	=	\$ 65.00
Driveway with culvert	=	\$100.00
Fence	=	\$ 75.00
Mobile home re-inspection	=	\$ 30.00
Retaining wall	=	\$100.00
Sidewalk	=	\$ 65.00

ELECTRICAL PERMITS - Inspection Services Division

\$ 3.00 per circuit
\$ 30.00 per service
\$35.00 minimum permit charge

ROW/EXCAVATION - Inspection Services Division

Excavation with no pavement cut: \$55.00
Excavation with pavement cut: \$100.00

WIRELESS COMMUNICATIONS FACILITIES – Inspection Services Division

\$100.00 Per Small Wireless Facility
\$500.00 Per Installation, Modification, or Replacement of a Utility Pole
\$150.00 Per Collocation of a Small Wireless Facility to a City Utility Pole

FLOODPLAIN DEVELOPMENT - Engineering Division

Development in the floodplain: \$50.00
Development in the floodway: \$50.00

MECHANICAL PERMITS - Inspection Services Division

\$ 0.20 per 1,000 BTU input of appliances
\$ 2.00 per 10 feet of pipe or portion thereof
\$20.00 to move meter
\$40.00 minimum permit charge

PLUMBING PERMITS - Inspection Services Division

\$40.00 **minimum** permit charge + \$2.00 per fixture
\$30.00 cut wye into sewer main
\$30.00 septic tank installation

SANITARY SEWER PERMITS - Inspection Services Division

Private Sewage Disposal System

Single family: \$30.00
Multifamily, commercial, and industrial: \$50.00

Sewer Connection for Parcel Outside the Boundaries of a Sewer District

\$250.00 per building served

Sewer Main Connection

\$500.00 (*flat fee*)

Sewer Service if Producing Industrial Wastes

Residential or commercial building sewer permit: \$30.00

Industrial building sewer permit: \$35.00

Sewer Tap Fees

¾" water tap	=	\$ 750.00
1"	=	\$1,460.00
1 ½"	=	\$2,640.00
2"	=	\$3,820.00
3"	=	\$9,010.00
4" & larger	=	\$ 0.373 per est. gallon/day of volume for new connector

WATER PERMITS - Inspection Services Division

Water Main Connection

\$500.00 (*flat fee*)

Water Service Installation Fees

¾" service line	=	\$ 674.46
1"	=	\$ 901.00
1 ½"	=	\$2,059.02
2"	=	\$2,593.92
OVER 2"	=	\$2,593.92 DEPOSIT – <i>adjustments to reflect actual cost will be made after completion of work</i>

PLAN REVIEW FEES

\$80 plan review deposit due at the time building plans are submitted for review.

COMMERCIAL BUILDING - Inspection Services Division

New construction & additions: \$80.00 + \$.04 per sq ft

Remodels: \$ 80.00 + 0.2% of the cost of construction

RESIDENTIAL BUILDING – Inspection Services Division

New construction & additions: \$80.00 + \$ 0.04 per sq ft

SUBDIVISION PLAT - Planning Services Division

Single-family or two-family residential: \$20.00 per lot (**\$100.00 minimum**) + recording fee

Multifamily residential: \$20 per dwelling unit (**\$100.00 minimum**) + recording fee

Non-residential: \$20 per acre (**\$100.00 minimum**) + recording fee

Recording Fees*

18" x 24" = \$44.00

24" x 36" = \$69.00

* Recording fees are set by the Cape Girardeau County Recorder of Deeds Office and are subject to change.

STORMWATER MANAGEMENT (INCLUDING FILL / GRADING) - Engineering Division

Grading/fill permit: \$100.00

Stormwater permit: \$200.00

CITY of CAPE GIRARDEAU

PARKS AND RECREATION DEPARTMENT

OSAGE DIVISION FEES & PROPOSED INCREASES 2019-2020 BUDGET

	Current Fee	Proposed Fee	Increased %	Justification
OSAGE PROGRAM FEES				
Individual Personal Training 30 minutes				
1 session	\$20.00	\$25.00	25%	To offset cost
5 sessions	\$90.00	\$115.00	28%	To offset cost
10 sessions	\$160.00	\$200.00	25%	To offset cost
Semi Private Training/Partner Training 30 min				
1 session	\$20.00	\$25.00	25%	To offset cost
5 sessions	\$80.00	\$105.00	31%	To offset cost
10 sessions	\$140.00	\$180.00	29%	To offset cost
Group Training 30 minutes				
1 session	\$20.00	\$25.00	25%	To offset cost
5 sessions	\$75.00	\$100.00	33%	To offset cost
10 sessions	\$130.00	\$170.00	31%	To offset cost

CITY of CAPE GIRARDEAU

PARKS AND RECREATION DEPARTMENT

OSAGE DIVISION FEES & PROPOSED INCREASES 2019-2020 BUDGET

Individual Personal Training 60 minutes					
1 session	\$30.00	\$40.00	33%		To offset cost
5 sessions	\$135.00	\$175.00	30%		To offset cost
10 sessions	\$240.00	\$300.00	25%		To offset cost
Semi Private Training/Partner Training 60 min					
1 session	\$30.00	\$40.00	33%		To offset cost
5 sessions	\$120.00	\$155.00	29%		To offset cost
10 sessions	\$210.00	\$260.00	24%		To offset cost
Group Training 60 minutes					
1 session	\$30.00	\$40.00	33%		To offset cost
5 sessions	\$112.50	\$144.00	28%		To offset cost
10 sessions	\$195.00	\$238.00	22%		To offset cost

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PARKS AND RECREATION DEPARTMENT

AQUATICS (CAPE SPLASH) DIVISION FEES & PROPOSED INCREASES 2019-2020 BUDGET

	Fee in 2019	Fee in 2020*	Increased %	Justification*
Admission Fee - Ages 13 & Under	\$7.00	\$7.50	7%	These are <i>maximum</i> fee levels that would be chargeable for the 2020 season, commencing May 2020, based upon a management review of prevailing market conditions. Following such review management reserves the right to set final fee levels at or below these maximum levels.
Admission Fee - Ages 14 - 60	\$8.00	\$8.50	6%	
Admission Fee - Seniors (60 & Up)	\$7.00	\$7.50	7%	
Twilight Hours Mon - Thurs 4 - 6 pm				
Twilight Hours - Adults	\$6.00	\$6.50	8%	
Twilight Hours - Child/Senior	\$5.00	\$5.50	10%	
Total Birthday Party Pkg Fee Increase (71 Parties)				
1 Hour Gazebo w/No Amenities				
Birthday Party Package #1-Up to 10 People	\$105.00	\$110.00	5%	
Birthday Party Package #1-Up to 20 People	\$165.00	\$175.00	6%	
Birthday Party Package #1-Up to 30 People	\$220.00	\$230.00	5%	
Birthday Party Package #1-Up to 40 People	\$285.00	\$300.00	5%	
Birthday Party Package #1-Up to 50 People	\$340.00	\$360.00	6%	
1 Hour Gazebo w/Drink & Ice Cream Cup				
Birthday Party Package #2-Up to 10 People	\$115.00	\$125.00	9%	
Birthday Party Package #2-Up to 20 People	\$180.00	\$195.00	8%	
Birthday Party Package #2-Up to 30 People	\$235.00	\$250.00	6%	
Birthday Party Package #2-Up to 40 People	\$300.00	\$320.00	7%	
Birthday Party Package #2-Up to 50 People	\$355.00	\$375.00	6%	
1 Hour Gazebo w/ Hotdogs, Chips, Drink				

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PARKS AND RECREATION DEPARTMENT

AQUATICS (CAPE SPLASH) DIVISION FEES & PROPOSED INCREASES 2019-2020 BUDGET

	Fee in 2019	Fee in 2020*	Increased %	Justification*
Birthday Party Package #3-Up to 10 People	\$135.00	\$145.00	7%	
Birthday Party Package #3-Up to 20 People	\$240.00	\$255.00	6%	
Birthday Party Package #3-Up to 30 People	\$345.00	\$365.00	6%	
Birthday Party Package #3-Up to 40 People	\$445.00	\$470.00	6%	
Birthday Party Package #3-Up to 50 People	\$550.00	\$600.00	9%	
1 Hour Gazebo w/Slice of Pizza, Drink				
Birthday Party Package #4-Up to 10 People	\$150.00	\$160.00	7%	
Birthday Party Package #4-Up to 20 People	\$275.00	\$295.00	7%	
Birthday Party Package #4-Up to 30 People	\$395.00	\$425.00	8%	
Birthday Party Package #4-Up to 40 People	\$515.00	\$550.00	7%	
Birthday Party Package #4-Up to 50 People	\$635.00	\$675.00	6%	

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PARKS AND RECREATION DEPARTMENT

RECREATION DIVISION FEES & PROPOSED INCREASES 2019-2020 BUDGET

	Current Fee	Proposed Fee	Increased %	Justification
RECREATION PROGRAM FEES				
Group Fitness Day Pass	\$3.50	\$4.00	14%	To offset cost
12 class Discount Card	\$36.00	\$42.00	17%	To offset cost
24 class Discount Card	\$60.00	\$72.00	20%	To offset cost
Fundamentals of Volleyball	\$15.00	\$25.00	67%	To offset cost
Camp Playmo	\$75.00	\$80.00	7%	To offset cost
Arting Around	\$30.00	\$35.00	17%	To offset cost
Pee Wee Tumbling	\$15.00	\$20.00	33%	To offset cost
Sports of All Sorts	\$30.00	\$35.00	17%	To offset cost
Cheerleading	\$30.00	\$35.00	17%	To offset cost
RECREATION SPECIAL EVENTS				
Garage Sales	\$15.00	\$20.00	33%	To offset cost

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PARKS AND RECREATION DEPARTMENT

SHAWNEE PARK SPORTS COMPLEX DIVISION FEES & PROPOSED INCREASES 2019-2020 BUDGET

	Current Fee	Proposed Fee	Increased %	Justification
ARENA PARK - FIELD RENTALS - INCLUDES LIGHTS				
2HRS/FIELD	\$16.00	\$17.00	6%	Market Value & Increase personnel expenses
4HRS/FIELD	\$32.00	\$34.00	6%	Market Value & Increase personnel expenses
6HRS/FIELD	\$48.00	\$51.00	6%	Market Value & Increase personnel expenses
PER HOUR AFTER 6HRS	\$8.00	\$9.00	13%	Market Value & Increase personnel expenses
SOCCER/FOOTBALL FIELD PAINTING	\$37.00	\$40.00	8%	Market Value & Increase personnel expenses
SHAWNEE PARK - FIELD RENTALS - INCLUDES LIGHTS				
2HRS/FIELD	\$26.00	\$27.00	4%	Market Value & Increase personnel expenses
4HRS/FIELD	\$52.00	\$54.00	4%	Market Value & Increase personnel expenses
6HRS/FIELD	\$78.00	\$81.00	4%	Market Value & Increase personnel expenses
GATE WORKER CHARGE / HR	\$10.00	\$12.00	20%	Market Value & Increase personnel expenses
SCOREKEEPER CHARGE / HR	\$10.00	\$12.00	20%	Market Value & Increase personnel expenses
SOCCER/FOOTBALL FIELD PAINTING	\$37.00	\$40.00	8%	Market Value & Increase personnel expenses
COMMERCIAL DAILY RENTAL 1ST FIELD	\$180.00	\$190.00	6%	Market Value & Increase personnel expenses
COMMERCIAL DAILY RENTAL PER ADDITIONAL FIELD	\$110.00	\$120.00	9%	Market Value & Increase personnel expenses

CITY of CAPE GIRARDEAU

PARKS AND RECREATION DEPARTMENT

SHAWNEE PARK SPORTS COMPLEX DIVISION FEES & PROPOSED INCREASES 2019-2020 BUDGET

CAPAHA FIELD - FIELD RENTALS					
1 GAME - 3HRS	\$100.00	\$110.00	10%		Market Value & Increase personnel expenses
2 GAME - 6HRS	\$200.00	\$220.00	10%		Market Value & Increase personnel expenses

MISCELLANEOUS FEES

	Current Fee	Proposed Fee	Increased %	Justification
GATE ADMISSIONS	\$1.25	\$2.00	60%	Market Value & Increase personnel expenses

LEAGUE FEES

	Current Fee	Proposed Fee	Increased %	Justification
SUMMER ADULT SOFTBALL TEAM (MEN'S)	\$595.00	\$625.00	5%	Market Value & Increase personnel expenses
SUMMER ADULT SOFTBALL TEAM (COED)	\$555.00	\$575.00	4%	Market Value & Increase personnel expenses
SOCCER LEAGUE K-8TH	\$45.00	\$50.00	11%	Market Value & Increase personnel expenses
SOCCER LEAGUE K-8TH (LATE FEE)	\$55.00	\$60.00	9%	Market Value & Increase personnel expenses
SOCCER LEAGUE PRE-K	\$30.00	\$35.00	17%	Market Value & Increase personnel expenses
SOCCER LEAGUE PRE-K (LATE FEE)	\$40.00	\$45.00	13%	Market Value & Increase personnel expenses

CITY of CAPE GIRARDEAU

PARKS AND RECREATION DEPARTMENT

CAPE GIRARDEAU SPORTSPLEX FEES & PROPOSED INCREASES 2019-2020 BUDGET

	Current Fee	Proposed Fee	Increased %	Justification
FEES				
SMASH VOLLEYBALL	\$60.00	\$65.00	8%	Increase to cover practice time
SMASH SELECT VOLLEYBALL	\$500.00	\$550.00	10%	Match the individual cost for SMASH Volleyball
FALL YOUTH VOLLEYBALL	\$55.00	\$60.00	9%	Increase to cover practice time
GIRLS SUMMER BASKETBALL LEAGUE	\$275.00	\$300.00	9%	Based on current market and cover payroll/contracted worker increases
BOYS SUMMER BASKETBALL LEAGUE	\$275.00	\$300.00	9%	Based on current market and cover payroll/contracted worker increases
SUMMER VOLLEYBALL LEAGUE	\$200.00	\$225.00	6%	Based on current market and cover payroll/contracted worker increases
MOTHER SON GAME NIGHT	\$12.00	\$13.00	8%	Based on demand and expenses
MOTHER SON GAME NIGHT LATE FEE	\$16.00	\$17.00	6%	Based on demand and expenses
SPORTSPLEX BIRTHDAY PARTY PACKAGE	\$130.00	\$150.00	15%	Based on demand and market
HALF TURF FIELD - 1 HOUR	\$55.00	\$60.00	9%	Based on demand
HALF TURF FIELD - 1.5 HOURS	\$75.00	\$80.00	7%	Based on demand
HALF TURF FIELD - 2 HOURS	\$90.00	\$95.00	6%	Based on demand
FULL TURF FIELD - 1 HOUR	\$90.00	\$95.00	6%	Based on demand
FULL TURF FIELD - 1.5 HOURS	\$110.00	\$115.00	5%	Based on demand

CITY of CAPE GIRARDEAU

PARKS AND RECREATION DEPARTMENT

CAPE GIRARDEAU SPORTSPLEX FEES & PROPOSED INCREASES 2019-2020 BUDGET

	Current Fee	Proposed Fee	Increased %	Justification
FEES				
FULL TURF FIELD - 2 HOURS	\$130.00	\$135.00	4%	Based on demand
HALF TURF FIELD 4 - 1 HOUR RENTALS	\$205.00	\$216.00	5%	Based on demand
HALF TURF FIELD 4 - 1.5 HOUR RENTALS	\$282.00	\$288.00	2%	Based on demand
HALF TURF FIELD 4 - 2 HOUR RENTALS	\$336.00	\$342.00	2%	Based on demand
HALF TURF FIELD 8 - 1 HOUR RENTALS	\$376.00	\$408.00	9%	Based on demand
HALF TURF FIELD 8 - 1.5 HOUR RENTALS	\$513.00	\$546.00	6%	Based on demand
HALF TURF FIELD 8 - 2 HOUR RENTALS	\$616.00	\$648.00	5%	Based on demand
FULL TURF FIELD 4 - 1 HOUR RENTALS	\$318.00	\$342.00	8%	Based on demand
FULL TURF FIELD 4 - 1.5 HOUR RENTALS	\$411.00	\$414.00	1%	Based on demand
FULL TURF FIELD 8 - 1 HOUR RENTALS	\$580.00	\$646.00	11%	Based on demand
FULL TURF FIELD 8 - 1.5 HOUR RENTALS	\$750.00	\$780.00	4%	Based on demand
FULL TURF FIELD 8 - 2 HOUR RENTALS	\$892.00	\$920.00	3%	Based on demand
HALF TURF FIELD W/ BATTING CAGE - 1 HOUR	\$70.00	\$76.50	9%	Based on demand
HALF TURF FIELD W/ BATTING CAGE- 1.5 HOURS	\$100.00	\$102.00	2%	Based on demand
HALF TURF FIELD W/ BATTING CAGE - 2 HOURS	\$115.00	\$122.00	6%	Based on demand
HALF TURF FIELD 4 - 1 HOUR RENTALS W/ BATTING CAGE	\$252.00	\$276.00	10%	Based on demand
HALF TURF FIELD 4 - 1.5 HOUR RENTALS W/BATTING CAGE	\$360.00	\$367.00	2%	Based on demand
HALF TURF FIELD 4 - 2 HOUR RENTALS W/BATTING CAGE	\$414.00	\$440.00	6%	Based on demand
HALF TURF FIELD 8 - 1 HOUR RENTALS W/ BATTING CAGE	\$448.00	\$520.00	16%	Based on demand
HALF TURF FIELD 8 - 1.5 HOUR RENTALS W/BATTING CAGE	\$642.00	\$694.00	8%	Based on demand
HALF TURF FIELD 8 - 2 HOUR RENTALS W/BATTING CAGE	\$736.00	\$830.00	13%	Based on demand
FULL TURF FIELD W/ BATTING CAGE - 1 HOUR	\$95.00	\$108.00	14%	Based on demand
FULL TURF FIELD W/ BATTING CAGE- 1.5 HOURS	\$125.00	\$126.00	1%	Proper discount applied
FULL TURF FIELD W/ BATTING CAGE - 2 HOURS	\$145.00	\$144.00	-1%	Proper discount applied
FULL TURF FIELD 4 - 1 HOUR RENTALS W/BATTING CAGE	\$342.00	\$388.00	13%	Based on demand

CITY of CAPE GIRARDEAU

PARKS AND RECREATION DEPARTMENT

CAPE GIRARDEAU SPORTSPLEX FEES & PROPOSED INCREASES 2019-2020 BUDGET

	Current Fee	Proposed Fee	Increased %	Justification
FEES				
FULL TURF FIELD 4 - 1.5 HOUR RENTALS W/BATTING CAGE	\$450.00	\$454.00	1%	Proper discount applied
FULL TURF FIELD 4 - 2 HOUR RENTALS W/BATTING CAGE	\$522.00	\$518.00	-1%	Proper discount applied
FULL TURF FIELD 8 - 1 HOUR RENTALS W/BATTING CAGE	\$608.00	\$734.00	21%	Based on demand
FULL TURF FIELD 8 - 1.5 HOUR RENTALS W/BATTING CAGE	\$800.00	\$856.00	7%	Based on demand
FULL TURF FIELD 8 - 2 HOUR RENTALS W/BATTING CAGE	\$928.00	\$980.00	6%	Based on demand
FULL TURF FIELD W/ 2 BATTING CAGES - 1 HOUR	\$100.00	\$126.00	26%	Based on demand
FULL TURF FIELD W/ 2 BATTING CAGES- 1.5 HOURS	\$135.00	\$158.00	17%	Based on demand
FULL TURF FIELD W/ 2 BATTING CAGES - 2 HOURS	\$155.00	\$184.00	19%	Based on demand
FULL TURF FIELD 4 - 1 HOUR RENTALS W/2 BATTING CAGES	\$375.00	\$454.00	21%	Based on demand
FULL TURF FIELD 4 - 1.5 HOUR RENTALS W/2 BATTING CAGES	\$460.00	\$568.00	23%	Based on demand
FULL TURF FIELD 4 - 2 HOUR RENTALS W/2 BATTING CAGES	\$525.00	\$662.00	26%	Based on demand
FULL TURF FIELD 8 - 1 HOUR RENTALS W/2 BATTING CAGES	\$704.00	\$856.00	22%	Based on demand
FULL TURF FIELD 8 - 1.5 HOUR RENTALS W/2 BATTING CAGES	\$864.00	\$1,074.00	24%	Based on demand
FULL TURF FIELD 8 - 2 HOUR RENTALS W/2 BATTING CAGES	\$992.00	\$1,252.00	26%	Based on demand